

352.0742B

F86

C.2

CITY OF FRANKLIN, NEW HAMPSHIRE



A Friendly City on the Move

ANNUAL

REPORT

1976



OPERATING

BUDGET

1977

Dedicated To:

Eugene S. Daniell, Jr.

*as a standing memorial
for his dedication to the
City of Franklin*

Prepared by:

James A. McSweeney
City Manager

N. H. STATE LIBRARY

MAY 5 1978

CONCORD, N. H.

TABLE OF CONTENTS

<u>Subject</u>	<u>Page</u>
<u>GENERAL:</u>	
Citizen of the Year - Malcolm H. Thompson - Resolution.No.5.....	1
Mayor's Interim Report - Paul A. Lemire	2-5
Mayors, Council, Boards & Commissions, Telephone Directory	6-9
Manager's General Report -- 1976-1977	10-12
Manager's 1977 Budget Message	13-14
Revenue Sharing	15-17
Capital Improvement Program	18-24
Comparative Tax Rate & Valuation in Dollars -- Tax Rate Computation	25
Total Municipal Expenses	26
Combined Revenues	27
Estimated Revenues	28
Summary of Anticipated Expenditures	29-31
(Gen. Gov't. - Debt Serv. - Public Safety - Welfare -Public Works - Library - Housing Auth. - Equip. Rev. Fund - Parks & Recreation)	
Budget Summary	32-33
<u>DEPARTMENT BREAKDOWN</u>	
City Clerk & Treasurer--Elections & Registration	34
Mayor & Council--General Supplies--City Solicitor	35
Assessor--Civil Defense--Contingency	36
Assessor's Report -- 1976	37
Municipal Debt	38-42
Conservation Comm.--District Court--Discounts & Abatements-- Dog Control	43
N.H. Humane Society Report -- 1976	44
Equip. Revolving Fund -- Fire	45

CONFIDENTIAL

TABLE OF CONTENTS (CONT'D)

<u>Subject</u>	<u>Page</u>
Rescue Squad--Fixed Charges	46
Fire Department Report	47-50
Health--Housing Authority--Library	51
Library Audit and Report	52-56
Visting Nurse Association Report	57-60
Manager--Welfare	61
Police Department & Report	62-67
Police Detective--Pay Increases--Planning & Zoning	68-69

PARKS & RECREATION DEPARTMENT

Administration -- Community Center	70
Daniell Park--Griffin Beach--Odell Cottage & Arch	71
Legace Beach--Odell Park & Truck--Ski Area	72
Stone Park--Tennis Courts--Thompson Park--Wading Pool	73
Annual Report -- 1976 - 1977	74-77

PUBLIC WORKS DEPARTMENT

Administration--Bridges--City Garage & Yard	78
Sanitary Landfill--Memorial Hall--Sidewalks	79
Street Cleaning--St. Lights--St. Maint.--St. Painting & Traffic Signs	80
Snow Removal--Sewers & Sewage--Outside Work	81
Street Trees--Surface Drains--Town Road Aid--Rubbish Removal	82
Tax Collector--Veterans' Exemptions	83

WATER DEPARTMENT

Administration--Maintenance--Fixed Charges	84
Water Department Audits -- 1976--1975--1974	85-98

40-41	Police Department--Fixed Charges
42	Police Department--Fixed Charges
43	Police Department--Fixed Charges
44	Police Department--Fixed Charges
45	Police Department--Fixed Charges
46	Police Department--Fixed Charges
47	Police Department--Fixed Charges
48	Police Department--Fixed Charges
49	Police Department--Fixed Charges
50	Police Department--Fixed Charges
51	Police Department--Fixed Charges
52	Police Department--Fixed Charges
53	Police Department--Fixed Charges
54	Police Department--Fixed Charges
55	Police Department--Fixed Charges
56	Police Department--Fixed Charges
57	Police Department--Fixed Charges
58	Police Department--Fixed Charges
59	Police Department--Fixed Charges
60	Police Department--Fixed Charges
61	Police Department--Fixed Charges
62	Police Department--Fixed Charges
63	Police Department--Fixed Charges
64	Police Department--Fixed Charges
65	Police Department--Fixed Charges
66	Police Department--Fixed Charges
67	Police Department--Fixed Charges
68	Police Department--Fixed Charges
69	Police Department--Fixed Charges
70	Police Department--Fixed Charges
71	Police Department--Fixed Charges
72	Police Department--Fixed Charges
73	Police Department--Fixed Charges
74	Police Department--Fixed Charges
75	Police Department--Fixed Charges
76	Police Department--Fixed Charges
77	Police Department--Fixed Charges
78	Police Department--Fixed Charges
79	Police Department--Fixed Charges
80	Police Department--Fixed Charges
81	Police Department--Fixed Charges
82	Police Department--Fixed Charges
83	Police Department--Fixed Charges
84	Police Department--Fixed Charges
85	Police Department--Fixed Charges
86	Police Department--Fixed Charges
87	Police Department--Fixed Charges
88	Police Department--Fixed Charges
89	Police Department--Fixed Charges
90	Police Department--Fixed Charges
91	Police Department--Fixed Charges
92	Police Department--Fixed Charges
93	Police Department--Fixed Charges
94	Police Department--Fixed Charges
95	Police Department--Fixed Charges
96	Police Department--Fixed Charges
97	Police Department--Fixed Charges
98	Police Department--Fixed Charges
99	Police Department--Fixed Charges
100	Police Department--Fixed Charges

TABLE OF CONTENTS (CONT'D)

Subject

Page

SECTION "B"

Superintendent's Report 1976	
Class of 1976	
Scholarships & Awards - 1976	
Financial Aid to Franklin Area Residents as of June 1976	
Other Local Recipients	
Table of Registration and Attendance	
School Calendar -- 1977 - 1978	

SECTION "C"

Municipal Calendar - 1977 - 1978	A-B-C
--	-------

ACKNOWLEDGEMENT

Acknowledgement and appreciation is extended to everyone who participated in the preparation of this Annual Report and Budget and particularly to the Department Personnel who supplied essential information. The cooperation and support by the entire Municipal Organization throughout the year is a continuing activity that makes possible a Report such as this. Particular appreciation is extended to Mrs. Marguerite Collins and Mrs. Kathleen Bateson for their untiring efforts in the preparation of this report.

James A. McSweeney
City Manager

SECTION NEW

1000 1000 1000

SECTION NEW

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

1000 1000 1000

RESOLUTION NO. 5

FRANKLIN'S CITIZEN OF THE YEAR FOR 1976

MALCOLM H. THOMPSON

WHEREAS, "Government of the people, by the people and for the people", can only exist and be preserved by those men and women who serve to uphold our United States Constitution and give of their time and talents to make it function; and,

WHEREAS, The Honorable Malcolm H. Thompson, for the past 29 years has served our Judicial System with courage of conviction, dedication and has exemplified the necessary qualities and expertise so essential to the existence of a sound Government; and,

WHEREAS, The Honorable Malcolm H. Thompson has served as Special Justice to the Franklin District Court for the past 20 years, also served the Community as City Solicitor in 1953, a member of the City Council in 1957-58-59, with dedication and interest in the growth and progress of the City of Franklin, New Hampshire.

NOW, THEREFORE, BE IT RESOLVED, in token of our gratitude and esteem and in appreciation of the efforts of the many who have worked with him, that he be declared

FRANKLIN'S CITIZEN OF THE YEAR FOR 1976

AND BE IT FURTHER RESOLVED, that a copy of this Resolution be inscribed in the permanent records of the City and the original presented to the Honorable Malcolm H. Thompson.

Passed: January 3, 1977

2.07 1000

• 34613

INTERESTS

REBRES

DET 102

1971 : Annual : 1971

MAYOR'S INTERIM REPORT

JANUARY 3, 1977

MAYOR PAUL A. LEMIRE

The year 1976 has now become history. It was a year dedicated to celebrating our 200th anniversary of our independence. Being my first year as Mayor, it has been an extremely active year, but a very rewarding experience. It is one I shall long remember. The trials and tribulations were well over-shadowed by the strong show of participation and involvement of everyone in this Community.

I want to take this opportunity to thank all the people for their encouragement, support and cooperation extended to me this past year, especially my thanks to all the members of the City Council for their untiring energy and cooperation shown by their committee involvement within the respective departments assigned to them.

The success of any Mayor or Administrator can only be attributed to the cooperation of those who serve with him and work together to accomplish the goals aimed to improving our Community with a minimum increase on our tax base.

The most difficult task any Council has and the dilemma they face is how to provide an adequate level of services to its people and still maintain a relatively stable tax rate.

Our national economic situation has not improved to any appreciable extent. The ever-increasing rate of inflation has become a major obstacle in overcoming substantial increase in taxes. This past year we experienced a \$2.40 increase on our tax rate, representing the largest increase in several years. This year we are confronted with an even larger increase in our tax base, unless we make some hard-core decisions and curb expenditures.

WYOMING DEPARTMENT OF REVENUE

1977

THE UNIVERSITY OF CHICAGO (CV)

Every year at this time the City Council is deeply involved in informal budget hearings in an effort to determine expenditures necessary to effectively operate our municipal departments, along with school expenditures.

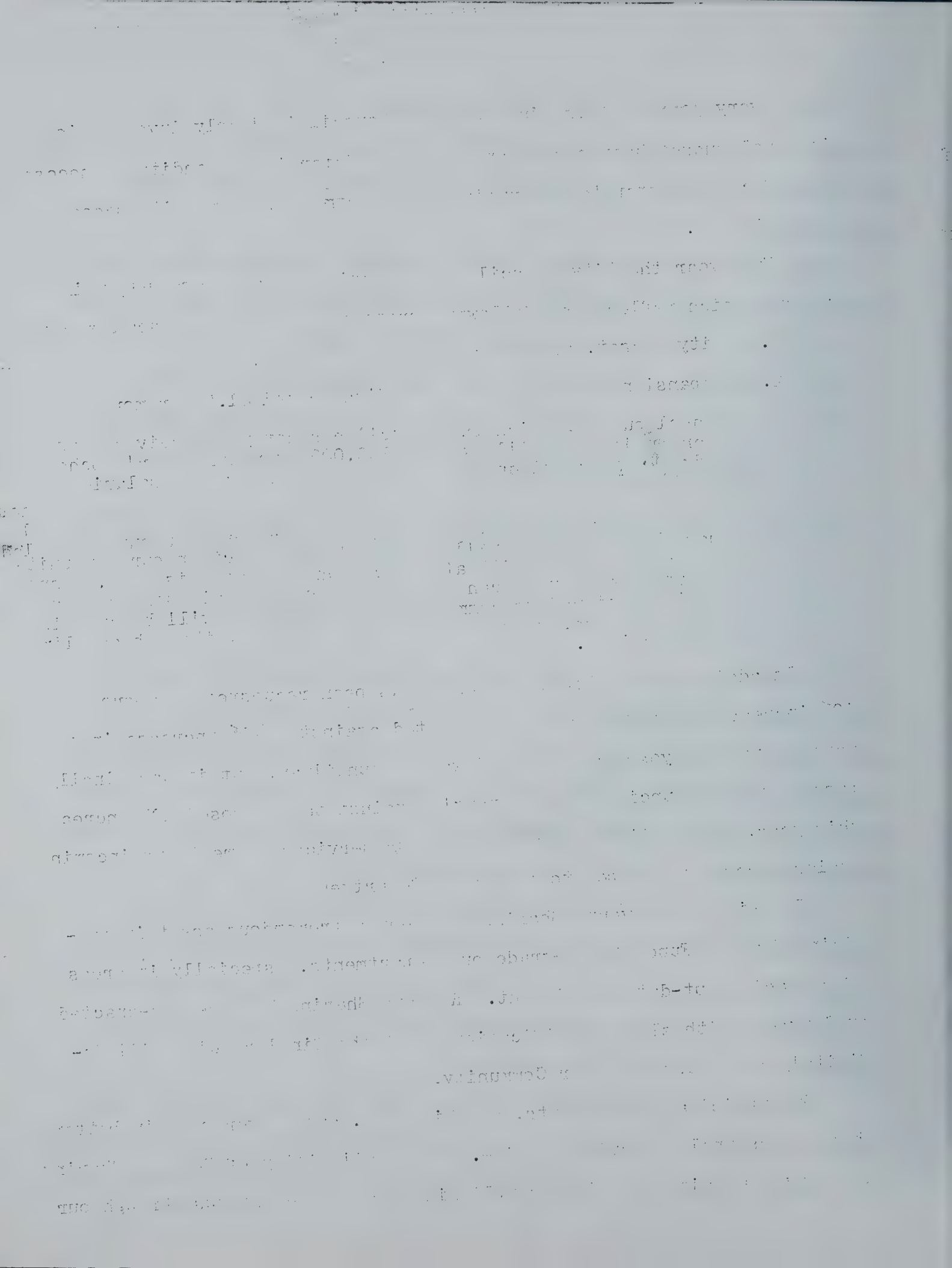
This year the City Council has to seriously consider budget increases which reflect the following proposed increases on our tax rate:

1. City budget, as presented, \$2.00 or more.
2. Expansion of our Jr. and Sr. High School \$1.57 or more
3. School budget, which the Council has not yet received, has been projected, will exceed \$100,000 over last year's School Budget, not considering the increases of teacher salaries, could represent over \$2.00.
4. Governor Thomson has proposed substantial cuts in our State Budget. These cuts will have a direct effect on our Community. To what extent it will affect communities at this time, cannot be projected, but I can assure you that certain services and funding rendered to communities by the State will be curtailed. If this occurs, we will be forced to pick up the tab or eliminate services.

In addition to this, the Council has been requested to approve a 10% increase on our water rate. I voted against a 40% increase in our water rates two years ago, when I was a Councilman, but it was finally passed by the Council. I am strongly against the proposed 10% increase this year. This will mean curtailing our services to meet our incoming monies necessary to operate the Water Department.

The birth of Revenue Sharing has been a tremendous asset in providing Federal Funds to up-grade our departments, especially in areas of replacing out-dated equipment. Revenue Sharing has been re-enacted by Congress with slight modifications, but the final results will definitely be an asset to our Community.

Our municipal departments, at this time, have never been in better shape, personnel or equipment wise. The availability of Revenue Sharing has played a major role in accomplishing our present status through our



Capital Improvement Program.

I have always been an avid supporter for a sound Capital Improvement Program, as a tool for planning community progress.

In my estimation, Mr. McSweeney, our City Manager, has done an excellent job in utilizing Revenue Sharing Funds toward this program.

Revenue Sharing does not totally fund our Capital Improvement program, as our tax dollars also have to be utilized in administering this portion of our budget. Fortunately, because of Revenue Sharing, our tax dollars toward the Capital Improvement has been reduced, but not eliminated. Therefore, consideration has to be given as to the amount of tax dollars being utilized.

It is my belief if we are to minimize our tax increase with an effort to stabilize our tax rate for 1977, we are faced with a decision to level off on services, cut back on any additional departmental request, stabilize our Capital Improvement Program for this year with minimal increases, our school budget will have to be scrutinized even closer this year, last, but not least, not to add any additional personnel.

It will be my recommendation and request to the City Council, City Manager and Department Heads, that these steps be taken to reduce increases in our municipal budget which are absolutely necessary in achieving a minimal increase in our tax rate this year. The final decision remains in the hands of the City Council as they approach finalizing each budget.

One last word relative to the expansion of our Jr. and Sr. High School---Time and efforts for years have been spent to determine the needs as established--the question was set forth to the people with the Referendum Question. The Council voted their choice Scheme "A" as the

... outcome of the referendum. The proper national policy
... necessary measures to finally put this project

... and ...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

...

M A Y O R S

Frank N. Parsons	1895
Edward H. Sturtevant	1896
Charles W. Adams	1897-1898
Frank H. Daniell	1899
Rufus G. Burleigh	1900-1901
Harry W. Daniell	1902
Isaac N. Blodgett	1903-1904
George E. Shepard	1905
Willie L. Whittier	1906
Michael J. Nevins	1907-1908
Enos K. Sawyer	1909-1910
Seth W. Jones	1911-1912
William W. Edwards	1913-1914
Daniel E. Davis	1915
Alexander A. Beaton	1916-1917
Edward G. Leach	1918-1919
Daniel N. Whittaker	1920-1921
Louis H. Douphinett	1922-1923-1924
Elmer D. Kelley	1925-1926
W. Earle Goss	1927-1928
Dennis E. Sullivan	1929-1930-1931
Rodney A. Griffin	1932-1933
Alphonse Lagace	1934-1935-1936-1937
Charles W. Adams, Jr.	1938-1939
Henry J. Proulx	1940-1941-1942-1943
	1944-1945-1946-1947
	1948-1949
Eugene S. Daniell, Jr.	1950-1951
W. Frank Walch	1952
Harold W. Retter	1953-1954-1955-1956
Wiggin S. Gilman	1957
Herman W. Krueger	1958
Eugene S. Daniell, Jr.	1959
Wiggin S. Gilman	1960-1961-1962
Roland J. Desrochers	1963-1964
Donald W. Cushing	1965
Roland J. Desrochers	1966-1967
Rolfe W. Camp	1968-1969
Robert J. Morin	1970-1971-1972-1973
Eugene S. Daniell, Jr.	1974-1975
	1976-1977
Paul A. Lemire	

100-443887-1

(The following information was obtained from the records of the Federal Bureau of Investigation.)

[illegible]

SECRET

100-100000

1990-1991

CITY COUNCIL

BOARDS & COMMISSIONS

Ward I

Term Expires

Rudolph LaBranche
Steve Wilson
John Ouellette Jr.

January, 1978
January, 1979
January, 1980

Ward II

Roger Desrochers
Louis Bergeron
Theodore Gladu

January, 1978
January, 1979
January, 1980

Ward III

Martin Feuerstein
Thomas Giroux
Clayton Gassett

January, 1978
January, 1979
January, 1980

BOARD OF HEALTH

Mary Cooper, R.N.
Dellas Lambert - Health Officer
Dr. Roland H. Beaudry

January, 1978
January, 1979
January, 1979

LIBRARY BOARD OF TRUSTEES

Claire Cushing
Josephine M. Beaudet
Dorothy Donegan
Edwards Briggs
Mary S. Piper
Emil Marshala

January, 1978
January, 1978
January, 1979
January, 1979
January, 1980
January, 1980

PLANNING BOARD

Edward Grzelak - Admin. Official
Martin Feuerstein - Council Representative
Frank Edmunds
Paul A. Lemire - Mayor
James A. Whittemore
Janet Barber
Henry B. Trachy
Ralph Tilton
Barber Karl
Paul Deucette - (Alternate)
Stephen Tybursky - (Alternate)

January, 1978
January, 1978
January, 1978
January, 1978
January, 1979
January, 1980
January, 1981
January, 1981
January, 1983
January, 1978
January, 1980

REPORT OF THE
COMMISSIONER OF THE

THE
STATE OF
NEW YORK

IN
THE
YEAR 1900

AND
THE
REVENUE

OF THE
STATE OF
NEW YORK

FOR THE
YEAR 1900

AND THE
REVENUE

OF THE
STATE OF
NEW YORK

AND THE
REVENUE

OF THE
STATE OF
NEW YORK

AND THE
REVENUE

OF THE
STATE OF
NEW YORK

AND THE

REVENUE

BOARDS & COMMISSIONS

Term Expires

HOUSING AUTHORITY

Robert Hinds - Chairman	April, 1979
Harriet R. Wilson	April, 1977
Orland F. Stevens, Jr.	April, 1978
William Cedergren	April, 1980
Roberta Harvey	April, 1981

BOARD OF ADJUSTMENT

W. Pierce Burgess - Chairman	January, 1978
Clayton Bushman	January, 1979
Ernest St. Pierre	January, 1980
Bernice Kimball	January, 1981
Lucille Crowley	January, 1982
John Benham 1st Alternate	Indefinite
Charles Tandy 2nd Alternate	Indefinite

PERSONNEL ADVISORY BOARD

Sheldon Morrill	August, 1978
Thomas Gill	October, 1979
Stanley R. Berube	January, 1980

CONSERVATION COMMISSION

Owen Carey	September, 1977
Robert Jones	September, 1977
William Beckford	September, 1977
Raymond Russell	September, 1978
B. Bradford Butler	September, 1978
Harold Retter	September, 1979
Teofil Sokul	September, 1979

HIGHWAY SAFETY COMMISSION

Norman LaRoche	September, 1977
Rudolph LaBranche	January, 1977
Richard Crowley	September, 1978
Paul A. Lemire - Mayor	January, 1978
M. June Dolloff	September, 1979
James C. Nowell, Jr. - Police Chief	

TRUSTEES OF TRUST FUNDS

M. Guy Gilman	September, 1977
Robert E. Dussault	September, 1978
William A. Doherty	September, 1979

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

1944-1945

BOARDS & COMMISSIONS

BOARD OF EDUCATION

<u>Ward I</u>		<u>Term Expires</u>
Virginia Dufault		January, 1979
<u>Ward II</u>		
Judith Lachiatto		January, 1980
<u>Ward III</u>		
Roger Pouliot		January, 1978
<u>At Large</u>		
Gene S. Lambert		January, 1978
Eugene S. Daniell, Jr.		January, 1979

SCHOOL DEPARTMENT TELEPHONE DIRECTORY

<u>NAME</u>	<u>DEPARTMENT</u>	<u>NUMBER</u>
Franklin High School	Supt. Office	934-3108
Franklin High School	School Office	934-5441
Paul A. Smith School	Office	934-4144
Rowell, Bessie C. School	Office	934-5116
St. Mary's School	Office	934-5739

MUNICIPAL DEPT. TELEPHONE DIRECTORY

James A. McSweeney - City Manager 934-3900

<u>NAME</u>	<u>DEPARTMENT</u>	<u>NUMBER</u>
Elliott, Alfred L.	Water	934-4104
Groleau, Robert	Parks & Recreation	934-2118
Grzelak, Edward	Public Works	934-4103
Larriuee, Kenneth	Welfare	934-3404
Farnum, Clifton R.	Building Inspector	934-3900
Lorden, Barbara	City Clerk	934-3109
Navaroli, Richard	Fire	934-2205
	To Report A Fire	934-2313
Nowell, James Jr.	Police	934-4121
Piper, Mildred	Tax Collector	934-3109
Sokol, Christine	Library	934-2911
Whiting, Herbert F.	Assessor	934-5449

LEGAL & COURT DEPT. TELEPHONE DIRECTORY

Fisher, William	Clerk of Courts	934-3290
Fitzgerald, Paul T.	City Solicitor	934-3900
Lachiatto, Alex	Judge	934-2110

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

1000

CITY OF FRANKLIN

Office of the City Manager

1976 - 1977

GENERAL REPORT

Honorable Mayor Lemire, Members of the City Council and School Board, Reverend Haines, Father Allard, Judge & Mrs. Thompson, Judges Lachiatto, & Hoyte, Ladies and Gentlemen:

I will take this opportunity to extend my congratulations to each of you who have or will receive well deserved recognition here this evening, as well as expressing my sincere thanks to you for the efforts put forth by you in support of our community.

Each year, in particular at Municipal budget time, we, in government, become embroiled in the controversy of municipal services; that is, to what extent shall we provide them. This is a familiar subject at each of the informal budget sessions held each year prior to the formal passage of the budget. This year is no exception! The City Council is obviously divided on this matter.

As the Administrator of the general affairs of the City and each department head with subordinate - particular concerns, it clearly is our duty to submit to the Legislative body, on a planned program basis, municipal services that we feel are needed and are being requested. It then becomes a matter of policy by the City Council as to whether these needs are implemented or not and to what degree.

Obviously, these services and the extent to which they are applied have a price tag. The price tag comes to us in the form of direct property taxes from home owners and those who rent property.

What has the price tag been on these services? Let's examine this a little closer.

MEMORANDUM

TO : THE PRESIDENT

FROM : THE SECRETARY

SUBJECT: [Illegible]

1. [Illegible text]

2. [Illegible text]

3. [Illegible text]

4. [Illegible text]

5. [Illegible text]

6. [Illegible text]

7. [Illegible text]

8. [Illegible text]

9. [Illegible text]

10. [Illegible text]

11. [Illegible text]

12. [Illegible text]

13. [Illegible text]

14. [Illegible text]

15. [Illegible text]

16. [Illegible text]

17. [Illegible text]

18. [Illegible text]

19. [Illegible text]

20. [Illegible text]

21. [Illegible text]

22. [Illegible text]

23. [Illegible text]

24. [Illegible text]

25. [Illegible text]

Based on actual figures a home in Franklin, valued at, for property tax purposes, \$15,000; assuming that this figure remained constant over the last five years, the property tax would have been:

<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>
\$651.00	\$618.00	\$615.00	\$639.00	\$675.00

This translates to an average of \$639.00 per year over a five (5) year period. Considering the fact that for these dollars we can educate our children, have available, full time police, fire and emergency service, have your streets plowed in the winter, paved in the summer, your house-hold refuse picked up on a weekly basis and disposed of while we have the opportunity to enjoy all of the recreational facilities, does not appear to be a bad bargain in these days of rampant inflation.

Perhaps all of these services may not have been performed to your satisfaction, but the fact of the matter is, that we did stabilize the type and amounts of services performed in an attempt to stabilize the tax rate. This was accomplished by budgetary action of the Council and closer scrutiny of our day to day activities. It has worked! That is, we have stabilized our tax rate up to this point.

The tax increase between 1972 and 1976 represents about a 3.69% increase. Given the fact that there was a decrease in the tax rate in the years 1973 - 74 - 75 from that of 1972 we have actually experienced a decrease in the rate between 1972 and 1976.

This in itself has been a major accomplishment considering price increases in all areas over the past several years and can be attributed to cost awareness on the part of all concerned with the day to day administration of municipal government.

Mr. [Name] is a [Title] of the [Department] and is [Status]

He is [Age] years old and was born on [Date] at [Location]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

(3) [Name] is a [Title] of the [Department] and is [Status]

He is [Age] years old and was born on [Date] at [Location]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

He is [Education] and has [Experience] years of [Field]

He is [Marital Status] and has [Number] children

What lies in store for the tax rate for 1977 is to much of a prediction at this time to maintain any degree of accuracy. The present proposed budget presently under consideration by the City Council fortunately does not exceed the gross operating budget of 1976. Should this trend continue and if revenues for the coming year meet our expectations, along with expected increase in new property valuation and new construction, we can safely project another year of stabilized costs.

Other circumstances, however, can on a day to day basis drastically change our financial picture.

One major factor that I am watching very closely on a day to day basis is the picture of the uncollected taxes. For example our tax levy for 1976 was \$1,836,000.00. As of December 10th, 1976 the City of Franklin had 19.5% of that amount uncollected or approximately \$358,000.00. If this amount does not decrease within the next few weeks, coupled with smaller amounts of unpaid taxes from previous years, it will very well necessitate some immediate and drastic steps in our overall fiscal policy.

In effect the above figure represents dollars that people are not or can not pay, thus causing those who are paying the tax bill to assume more and more of the burden.

I can assure you that every effort will be made to reduce these outstanding obligations. I do not intend to sound the voice of doom, but I do intend to point out the real facts as they presently are and my indication to you that every effort will be made to enhance our fiscal position for 1977.

This is my renewed pledge to strive for the stabilized tax rate that we can justly be proud of.

Thank You!

James A. McSweeney
City Manager

Journal of Management Inquiry, Vol. 19 No. 1, March 2010
DOI: 10.1177/1056492609358060
© The Author(s) 2010. Reprints and permissions:
<http://www.sagepub.com/journalsPermissions.nav>

Journal of Management Education 30(6)p. 789-804

[illegible]

CITY OF FRANKLIN
OFFICE OF THE CITY MANAGER

1977 BUDGET MESSAGE

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL AND CITIZENS
OF THE CITY OF FRANKLIN:

The Annual Report for 1976 and the Budget for 1977 of the City of Franklin, as required by Section 19, of the City Charter is submitted herewith. This report represents a detailed picture of the financial transactions from 1974 to 1976 and the projected expenses for 1977.

The format of this year's Budget is similar to that of previous years. The intent being to give a complete picture of the financial transactions that have occurred over the past several years. Each department is presented separately with the expenses broken down into individual line items. In some departments, it has been broken down further, into divisions using the line item procedure. The process helps us to control expenditures. This budget is a "program - line item type" presentation.

The Report consists of three sections:

Section "A" (Pages 1-98) contains information relative to various Boards & Commissions, the Budget breakdown, consisting of anticipated revenues and expenses and the Budget Summary. It outlines the different Departments as to expenses and their operating budget for 1977. This Section also includes the Water Department account and the use of Federal Revenue Sharing Funds. The Mayor's Message and Manager's remarks, are also included in this section. (The Water Department audit for the last several years is also included in this Section).

A special area of interest is continued in this year's report and should be reviewed. This is the "Use of Revenue Sharing" as updated to December 31, 1976 and is found in Section "A". The report outlines

1977 BUDGET MESSAGE (CONT'D)

the amount of money anticipated to be received, what actually was received to December 31, 1976 and how these funds have been applied to the budget and the Capital Improvement program and how they have been used.

The actual use of the 1975 Revenue Sharing Funds carried over has been applied to the applicable categories for which they were intended. This basic format will be continued on a year to year basis to give a complete picture of expenditures for the year. Your understanding of this Section will assist you in understanding the Budget Summary. IMPORTANT TELEPHONE NUMBERS ARE LISTED IN THIS SECTION ALSO.

SECTION "B" contains the Superintendent's report, reports of the School Nurse, Cash Receipts and Disbursements reports and other School information for 1976 and 1977. The School Calendar for 1977-1978 is in this Section also.

SECTION "C" contains the Municipal Calendar for 1977 and part of 1978. This calendar will be helpful to our citizens and employees in noting important dates relative to the operation of the City.

Sincerely,

James A. McSweeney
City Manager

PROJECTED & ACTUAL USE OF FEDERAL REVENUE SHARING TO 12/31/76

"State & Local Fiscal Assistance Act of 1972"

Total Amount received for 1972 - 1973 - 1974 - 1975 and 1976 Calendar years:

Dec. 72	69,314.	Jan. 74	13,200.	Jan. 75	34,223.	Jan. 76	23,723.
Jan. 73	66,514.	Apr. 74	13,200.	Apr. 75	34,223.	Apr. 76	23,723.
Apr. 73	40,773.	July 74	13,200.	July 75	34,226.	July 76	23,724.
July 73	40,773.	Oct. 74	34,200.	Oct. 75	23,723.	Oct. 76	27,171.
Oct. 73	<u>13,209.</u>						
TOTAL	230,583.		73,800.		126,395.		98,341.

The above figures have been rounded off for purposes of estimates.

The following items were authorized to be funded by the above act and were applied to the 1976 portion of the City of Franklin's 5-Year Capital Improvement Program:

Public Buildings	Carry Over (75)	Income Sources 76	Budget 76	Actual 76	Balances +/-
1. Refurb. City Hall	0	1,500. R.S.	1,500.	2,315.	- 815.
5. Library Renovations	<u>0</u>	<u>2,250. R.S.</u>	<u>2,250.</u>	<u>2,210.</u>	<u>+ - 40.</u>
DEPARTMENT TOTALS	0	3,750.	3,750.	4,525.	- 775.
<u>Fire Department</u>					
11. Ext. Fire Box Sys.	0	2,300. R.S.	2,300.	2,295.	+ 5.
13. Fire Truck Repl.	0	15,000. R.S.	15,000.	6,485.	+ 8515.
14. Fire/Rescue Equip.	<u>0</u>	<u>11,300. R.S.</u>	<u>11,300.</u>	<u>10,774.</u>	<u>+ 526.</u>
DEPARTMENT TOTALS	0	28,600.	28,600.	19,554.	+ 9406.
<u>Assessor's Office</u>					
15. Tax Mapping	0	3,100. C.R.	7,000.	2,708.	+ 4292.
		<u>3,900. R.S.</u>			
DEPARTMENT TOTALS	0	7,000.	7,000.	2,708.	+ 4292.

PROJECTED & ACTUAL USE OF FEDERAL REVENUE SHARING

<u>Public Buildings</u>	<u>Carry Over (75)</u>	<u>Income Sources 76</u>	<u>Budget 76</u>	<u>Actual 76</u>	<u>Balances +/-</u>
<u>Recreation Department</u>					
16. Eastman Falls	0	1,000. R.S.	1,000.	964.	+ 36.
18. Daniell Park	0	500. R.S.	500.	470.	+ 30.
DEPARTMENT TOTALS	0	1,500.	1,500.	1,434.	+ 66.
<u>Public Works Department</u>					
22. T.V. Inspection	4,600.	0	4,600.	900.	+ 3700.
23. Sewer Treatment Facil.	3,800.	7,700. R.S.	11,500.	15,338.	- 3838.
24. Sewer Extension - Old	1,950.	1,450. R.S.	3,400.	1,500.	+ 1900.
25. Sidewalk Construction	0	6,050. R.S.	10,550.	3,144.	+ 7406.
26. Equipment - P.W.	0	4,500. C.R.			
A. Radios	0	1,000. R.S.	1,000.	850.	+ 150.
30. Heavy Equipment					
A. Rep. 2½ Ton Truck	4,500.	35,000. R.S.	35,000.	24,700.	+10330.
33. Traffic Lights	0	0	4,500.	0	+ 4500.
34. Salt & Sand Shed	0	9,000. R.S.	9,000.	2,990.	+ 6010.
35. Bridge Repair	7,500.	0	7,500.	0	+ 7500.
36. Street Resurfacing	0	7,400. P.R.S.	42,000.	43,456.	- 1456.
		34,600. Gas Tax			
DEPARTMENT TOTALS	22,350.	106,700.	129,050.	92,878.	+36172.
GRAND TOTAL	22,350.	147,550.	169,900.	121,099.	+ 132,161.
<u>SUMMARY:</u>					
Carry Over from 1975		22,350.00		22,350.00	
<u>Income Sources:</u>					
Revenue Sharing		97,950.00			
Capital Reserve		7,600.00			
Gas Tax		34,600.00			
Prior Revenue Sharing		7,400.00			
TOTAL				147,550.00	
				169,900.00	16.

PROJECTED & ACTUAL USE OF FEDERAL REVENUE SHARING

SUMMARY CONT'D

Brought Forward
ACTUAL 1976 EXPENDED

169,900.00
-121,098.00
48,802.00

BALANCE +/-

Over Draft in Accounts

1 - 23 - 36
-6,109.00

To Surplus - Projects
Completed in Accounts

5 - 11 - 14 - 16 - 18

22 - 24 - 26

TOTAL

6,387.00
-278.00

-278.00

Amounts Carried Forward--
Per Council Motion to 1977
in Accounts:

13 - 15 - 25 - 30 - 33 - 34

35

FINAL TOTAL

48,523.00

48,523.00

As you can see the format is somewhat different from previous years. This is due to the change over from Net Budget Appropriating to Gross Budget Appropriating. The 1976 Revenue Sharing in the amount of \$98,341. was not totally applied to the 1976 Capital Improvement Program. A balance of \$391.00 was left in the Revenue Sharing Account.

The carry-over amount (48,523.00) was transferred per Council motion to be applied to the 1977 Capital Improvement Program to assure completion of the projects.

LEGEND:

R.S. Revenue Sharing
C.R. Capital Reserve
P.R.S. Prior Revenue Sharing
Gas Tax

1. The first of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

2. The second of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

3. The third of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

4. The fourth of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

5. The fifth of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

6. The sixth of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

7. The seventh of these is the fact that the number of people who are employed in the service of the government is increasing rapidly. This is due to the fact that the government is expanding its activities in many fields, and is therefore requiring more personnel to carry out its functions.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program sets out plans for the construction and refurbishing of streets, buildings and other projects requiring a large purchase which has a cost of seven to ten thousand dollars or more and have a usefull life of seven to ten years. Each project in a capital program is supported by a work program - resources necessary to produce the results and a timetable that hopefully can be followed in actually obtaining the facility or equipment, or completing the instruction.

The Program Itself. The program extended over a five year period is more than just an extension of the annual operating budget. The annual capital budget in representing the first year of the capital program goes hand in hand with the annual operating budget. The capital program is developed in conjunction with the annual operating budget consolidating the program plans of the municipal government into a coordinated plan of action to meet the needs of a progressive community. Both programs necessarily must take into account the effects of the overall tax rate, from the point of view of - staff - additional financing - services.

EXPENDITURE APPLICABLE TO THE TAX RATE

1973 - 1977

1973

Total Capital Improvement Expenditures	\$168,950.00
Total Capital Improvement Chargeable to Tax Rate	14,800.00

1974

Total Capital Improvement Expenditures	\$178,100.00
Total Capital Improvement Chargeable to Tax Rate	20,000.00

1975

Total Capital Improvement Expenditures	\$226,850.00
Total Capital Improvement Chargeable to Tax Rate	24,150.00

1976

Total Capital Improvement Expenditures	\$169,900.00
Total Capital Improvement Chargeable to Tax Rate	-0-

1977

Total Capital Improvement Expenditures	\$222,535.00
Total Capital Improvement Chargeable to Tax Rate	13,248.00

[illegible]

1990

Figure 1. A schematic diagram of the experimental setup. The subject is seated in a chair, viewing a video screen. The screen displays a target (a small circle) and a starting point (a larger circle). The subject's hand is positioned at the starting point. The distance between the starting point and the target is labeled as d . The subject is instructed to move their hand from the starting point to the target. The video screen is connected to a computer system that records the hand's position and movement time.

A schematic diagram of a 2D hexagonal lattice. The lattice is composed of solid circles representing atoms. A central atom is labeled 'A'. A bond connecting two atoms is labeled 'r'. A bond connecting two atoms is labeled 'r_0'. A bond connecting two atoms is labeled 'r_0'.

1952

CITY OF FRANKLIN
FIVE YEAR
CAPITAL IMPROVEMENT PROGRAM

<u>PUBLIC BUILDINGS</u>	<u>Budget 1974</u>	<u>Budget 1975</u>	<u>Budget 1976</u>	<u>Budget 1977</u>	<u>1977 Dept. Request</u>	<u>1977 Mgr. Recomm.</u>	<u>1977 Council Approval</u>	<u>1977 Funding Source</u>
1. City Hall-Renov.	5,000	1,500	1,500	2,000	7,100	4,400	3,500	Rev.Shar-3,500 1977
4. Montembeault Lot	700	0	0	0	0	0	0	0
5. Library Renov.- New Roof-Renov Etc.	6,500	11,000	2,250	5,500	6,750	6,750	1,750	Rev.Shar-1,750 1977
<u>FIRE DEPARTMENT</u>								
11. Ext. of Fire Box Warning System	0	0	2,300	4,000	10,990	2,700	0	0
13. Truck Replacement	10,000	15,000	15,000	15,000	12,000	12,400	12,400	Rev.Shar-12,400 1977
14. Fire & Rescue Equipment Repl.	0	12,500	11,300	10,000	38,115	10,990	5,100	Rev.Shar-5,100 1977
<u>ASSESSOR'S OFFICE</u>								
15. Tax Mapping	7,000	3,000	0	0	7,000	7,000	5,000	Carry-over 1976 4278.65 Cap. Reserve - 721.35

CAPITAL IMPROVEMENT PROGRAM COND'T

<u>RECREATION</u>	<u>Budget 1974</u>	<u>Budget 1975</u>	<u>Budget 1976</u>	<u>Budget 1977</u>	<u>1977 Dept. Request</u>	<u>1977 Mgr. Recomm.</u>	<u>1977 Council Approval</u>	<u>1977 Funding Source</u>
16. Dev. Eastman Falls Dam-Camping Area	0	0	1,000	0	2,700	2,400	1,200	600 B.O.R. 600 Rev.Shar.
17. Dev. of Beaches	6,000	2,000	1,000	0	0	0	0	0
18. Daniell Park-Equip.	500	0	0	0	0	0	0	0
19. Hockey Ring	0	1,500	0	0	0	0	0	0
20. Rep. Skating House 20B. Recreational Devel.	0 0	300 0	0 0	0 0	0 43,335	0 23,585	0 19,175.	0 2500.00 Cap.Res 8987.00 B.O.R. 755.00 Rev.Shar. 6933.00 Tax Levy
20A. Tennis Courts	0	0	0	0	38,000	0	0	0
21. Reforest Great Gains	1,200	0	0	0	0	0	0	0
<u>PUBLIC WORKS</u>								
22. T.V. Inspec. of Sewers, Elim Infil.	15,000	7,950	10,000	10,000	0	0	0	0
23. Sewer Treat. Facil-Oper-Maint. Capital-W.R.B.P.	0	16,500	125,000	125,000	22,500	20,600	21,600	Rev.Shar-21,600 1977

CAPITAL IMPROVEMENT PROGRAM CONT'D

PUBLIC WORKS

	<u>Budget 1974</u>	<u>Budget 1975</u>	<u>Budget 1976</u>	<u>Budget 1977</u>	<u>Dept. Request</u>	<u>1977 Mgr. Recomm.</u>	<u>1977 Council Approval</u>	<u>1977 Funding Source</u>
24. Ext. of Drainage Install - Sanborn Street - Pine Glen Area - Pleasant St.	24,000	16,500	15,000	10,000	0	0	0	0
25. Sidewalk Const. & Reconstruction	7,500	0	10,000	0	33,220	28,545	28,545	Rev. Shar-21, 145 1977 Carry Over 1976 7,400
26. Equipment								
A. Sander-PU Truck	1,600	0	0	0	5,500	0	0	0
B. 1-Ton Low Bed	5,700	0	6,000	0	0	0	0	0
C. Radio's Veh.	1,200	0	800	900	850	0	0	0
D. Front End Load.	0	0	0	0	0	0	0	0
E. Sweeper Mach.	0	0	0	0	0	0	0	Revenue Shar.
F. Pickup/Trk Rp.	3,400	0	0	3,500	0	0	0	1977 - 1,100
G. Screening Plant Sand	0	0	0	0	9,000	0	0	0
H. Compact & Batty. Charger	0	0	0	0	1,100	1,100	1,100	0
27. Ext. of PW Garage Est. Cost \$4,500	4,500	0	0	0	0	0	0	0
30. Rep. 2½ Ton Dump Trucks/Plow Frame	0	0	23,000	8,000	35,000	18,300	12,300	Carry over 1976 10,300 Rev. Shar-2,000 1977
31. Equip. not in Line Item Budget plows-mowers	1,000	0	1,000	2,000	0	0	0	0 21.

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

1004

CAPITAL IMPROVEMENT PROGRAM CONT'D

PUBLIC WORKS

	<u>Budget 1974</u>	<u>budget 1975</u>	<u>Budget 1976</u>	<u>Budget 1977</u>	<u>1977 Dept. Request</u>	<u>1977 Mgr. Recomm.</u>	<u>1977 Council Approval</u>	<u>1977 Funding Source</u>
32. Sanitary Landfill Chipper Machine	5,000	0	0	0	0	0	0	0
33. Traffic Lights W. Bow & Central	0	4,500	0	0	5,500	5,500	5,500	4,500 Carry Over 1976 1,000 Rev.Shar. 1977
34. Replacement of Salt & Sand Shed New Steel Build. & Fencing	1,000	300	0	9,000	14,000	14,000	6,000	Carry Over 1976 6,000
35. Daniell Bridge Repair Walls & Fencing	4,000	38,800	0	0	26,250	17,500	21,565	Carry Over 1976 7,500 Rev.Shar-11,250 1977 2,815 Tax Levy
36. Street Resur- facing Program	20,000	20,000	30,000	30,000	76,890	47,300	47,300	1977 Gas Tax Rev. 35,000 Rev.Shar-12,300 1977
37. <u>Heavy Equipment</u> A. Grader B. Snow Blower C. Refuse Packer D. Sweeper-Vac	0 0 20,500 0	0 0 20,500 30,000	0 0 0 0	0 7,000 0 0	0 19,900 0 0	0 0 0 0	0 0 0 0	0 0 0 0

11

1. The first part of the paper is devoted to a general discussion of the problem of the existence of solutions of the system of equations

which are satisfied by the functions u_i and v_i in the domain G of the x -space.

2. In the second part we shall consider the case when the functions u_i and v_i are assumed to be continuous in the domain G .

3. In the third part we shall consider the case when the functions u_i and v_i are assumed to be continuous in the domain G and to satisfy the boundary conditions

on the boundary S of the domain G .

4. In the fourth part we shall consider the case when the functions u_i and v_i are assumed to be continuous in the domain G and to satisfy the boundary conditions

on the boundary S of the domain G .

CAPITAL IMPROVEMENT PROGRAM CONT'D

<u>WATER DEPARTMENT</u>	<u>Budget 1974</u>	<u>Budget 1975</u>	<u>Budget 1976</u>	<u>Budget 1977</u>	<u>1977 Dept. Request</u>	<u>1977 Mgr. Recomm.</u>	<u>1977 Council Approval</u>	<u>1977 Funding Source</u>
39. Completion of Grid Map Sys. Hydraulic Survey of Sys. - Paint Hunt St. Tank - Install 3 Dry Hydrants @ 5.50 Replace Backhoe 1978	2,000	500	0	0	0	0	0	13,500 Water Dept. Rev. Shar-13,500 Tax Levy-3,500
40. Access Road & Water Lines to Industrial Park	22,500	15,000	5,000	10,000	0	0	0	
42. Comm. Deve Act.	0	2,000	0	0	0	0	0	0
43. Ski Area-Groom Machine	0	8,000	0	0	0	0	0	0

1. The first part of the document is a list of names and addresses. The names are written in a cursive script, and the addresses are written in a more formal, printed style. The list is organized into columns, with names in the first column and addresses in the second column.

2. The second part of the document is a list of names and addresses, similar to the first part. The names are written in a cursive script, and the addresses are written in a more formal, printed style. The list is organized into columns, with names in the first column and addresses in the second column.

3. The third part of the document is a list of names and addresses, similar to the first two parts. The names are written in a cursive script, and the addresses are written in a more formal, printed style. The list is organized into columns, with names in the first column and addresses in the second column.

4. The fourth part of the document is a list of names and addresses, similar to the first three parts. The names are written in a cursive script, and the addresses are written in a more formal, printed style. The list is organized into columns, with names in the first column and addresses in the second column.

5. The fifth part of the document is a list of names and addresses, similar to the first four parts. The names are written in a cursive script, and the addresses are written in a more formal, printed style. The list is organized into columns, with names in the first column and addresses in the second column.

CITY OF FRANKLIN
CAPITAL IMPROVEMENT PROGRAM
SUMMARIZED
1976-1977

NAME OF ITEM OR PROJECT	#	1976 Budget	1977 Mgr. Recomm.	Capital Reserve	1977 Rev. Shar.	Carry Over From 1976 & Others
Renov. City Hall	1	3,500	4,400		3,500	
Renov. Library	5	1,750	6,750		1,750	
Ext. Fire Box	11	0	2,700		0	
Fire Truck Replc.	13	12,400	12,400		12,400	
Fire & Rescue Equip.	14	5,100	10,990		5,100	
Tax Mapping	15	5,000	7,000	721.35	600	Carry over 1976 4278.65
Devel. Eastman Falls	16	1,200	2,400		755	B.O.R. 600
Recreational Devel.	20	19,175	23,585	2,500.00		B.O.R. 8987.
						Tax Levy 6933.
Sewer Treatment	23	21,600	20,600		21,600	
Sidewalk Const.	25	28,545	28,545		21,145	Carry Over 1976-7,400
Equip. Compact & Battery Charger	26	1,100	1,100		1,100	
PW Truck Replacement	30	12,300	18,300		2,000	Carry Over 1976-10,300
Traffic Lights	33	5,500	5,500		1,000	Carry Over 1976-4,500
Steel Bldgs. - P.W.'s	34	6,000	14,000			Carry Over 1976-6,000
Bridge Repair	35	21,565	17,500		11,250	Carry Over 1976-7,500
						Tax Levy 2,815
Street Resurfacing	36	47,300	47,300		12,300	Gas Tax 35,000
Water Dept. - Hunt						
Street Tank - Eto.	39	30,500	48,750		13,500	Tax Levy 3,500
						13,500 Water

TOTALS

222,535	271,820	3,221.35	108,000	111,313.65
---------	---------	----------	---------	------------

530' 232 5N1' 050 3' 00" T. 00

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

30

30' 00"

30' 00"

FIVE YEAR
COMPARATIVE TAX RATE AND VALUATION IN DOLLARS

<u>YEAR</u>	<u>SCHOOL TAX RATE</u>	<u>SCHOOL TAX DOLLAR</u>	<u>COUNTY & CITY TAX RATE</u>	<u>COUNTY & CITY TAX DOLLARS</u>	<u>VALUATION</u>	<u>TOTAL TAX RATE</u>
1972	28.97	1,046,087	14.43	521,053	36,109,000	43.30
1973	29.02	1,088,389	12.18	456,808	37,504,800	41.20
1974	27.69	1,081,288	13.31	519,752	39,049,775	41.00
1975	27.08	1,108,444	15.52	*561,999	40,932,200	42.60
1976	27.22	1,131,852	17.78	**732,321	41,581,650	45.00

* This Column includes County Tax-1975 @ \$ 89,100.

** This Column includes County Tax-1976 @ \$135,608.

TAX RATE COMPUTATION

	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>
<u>VALUATION (a)</u>	36.1	37.5	39.1	40.9	41.6
<u>CITY TAX</u>					
Municipal	12.64	10.21	11.38	13.73	14.72
County	1.79	1.97	1.93	1.79	2.86
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total <u>City</u>	14.43	12.18	13.31	15.52	17.78
<u>SCHOOL TAX</u>	28.97	29.02	27.69	27.08	27.22
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL ALL	43.30	41.20	41.00	42.60	45.00

(a) Valuation in millions

TOTAL MUNICIPAL EXPENSES PROJECTED TO THE 1977 BUDGET

	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
General Gov't & Debt Service	399,376.	460,471.	539,141.	669,523.
Public Safety & Welfare	287,361.	297,782.	389,239.	430,447.
Public Works	229,322.	229,799.	281,394.	290,432.
Library	28,544.	34,747.	38,219.	41,800.
Housing Authority	1,147.	1,560.	0	0
Parks & Recreation	39,662.	41,451.	51,795.	53,948.
Equipment Revolving Fund	5,469. Cr.	3,552. Cr.	3,819 Cr.	0
Schools	1,575,321.	1,642,324.	1,729,472.	1,843,814.
Schools Cap-Imp.	0	0	0	12,000.
Water Department	145,110.	126,097.	148,310.	142,430.
 TOTALS	 <u>2,700,374.</u>	 <u>2,830,679.</u>	 <u>3,173,751.</u>	 <u>3,484,394.</u>

CITY OF FRANKLIN - COMBINED REVENUES

<u>DESCRIPTION</u>	<u>ACTUAL 1976</u>	<u>ANTICIPATED 1977</u>
<u>Local Taxes</u>		
Property Tax		2,077,648
Less Veterans Exemptions		- 42,000
Tax Overlay		- 12,300
Net Property Tax	1,501,789	2,023,348
National Bank Stock	1,888	2,000
Interest on Taxes	20,094	22,000
Timber Yield Tax	1,644	500
Subsequent Assessment	5,496	4,700
 TOTAL	 1,530,911	 2,052,548
 <u>State Taxes & Shared Revenue</u>		
Business Profits Tax	419,978	440,895
Resident Tax	45,720	43,000
Meals & Room Tax	50,747	52,000
Misc. Revenues	79,942	103,180
 TOTAL	 596,387	 639,075
 <u>Federal Grants & Aid</u>		
Revenue Sharing	98,340	108,000
Misc. Grants etc.	17,549	14,341
 TOTAL	 115,889	 122,341
 <u>Business Licenses, Permit & Fees</u>		
Auto Permits	111,813	85,000
Land Fill Per Capita	24,420	29,005
Misc. Licenses, permits etc.	11,892	12,450
 TOTAL	 148,125	 126,455
 <u>Departmental Revenue</u>		
District Court	30,925	28,000
Misc. Revenues etc.	18,231	16,950
 TOTAL	 49,156	 44,950
 <u>Miscellaneous Revenue</u>		
Interest on Investment	19,823	20,200
Surplus Applied	70,000	30,000
Sale of Property	7,006	38,000
Misc. Revenues	10,256	9,450
 TOTAL	 107,085	 97,650
 Trust Funds	10,500	8,000
Schools	352,194	409,972
Carry Over From 1976	20,336	50,008
Water Department	148,600	155,930
 GRAND TOTAL	 3,079,183	 3,706,929

THE UNIVERSITY OF CHICAGO

PHYSICS DEPARTMENT

CHICAGO, ILLINOIS

TO THE EDITOR
OF THE JOURNAL OF
PHYSICS

DEAR SIR:

I have the honor to
acknowledge the receipt
of your letter of the
10th inst.

concerning the
manuscript of the
paper entitled

"ON THE THEORY OF
THE ATOM"

which has been
submitted to the
Editor of the

JOURNAL OF
PHYSICS

for consideration

for publication
in the next issue
of the JOURNAL

of PHYSICS
I am, Sir, very
truly yours

Yours faithfully,

ROBERT A. F. JONES

Editor

THE UNIVERSITY OF CHICAGO
PHYSICS DEPARTMENT
5710 S. UNIVERSITY AVE.
CHICAGO, ILLINOIS 60637

Enclosed for the
Editor of the
JOURNAL OF
PHYSICS

is a copy of the
manuscript of the
paper entitled

"ON THE THEORY OF
THE ATOM"

which has been
submitted to the
Editor of the

JOURNAL OF
PHYSICS

for consideration

for publication

in the next issue

of the JOURNAL

of PHYSICS

I am, Sir, very
truly yours

Yours faithfully,

ROBERT A. F. JONES

Editor

THE UNIVERSITY OF CHICAGO

Enclosed for the
Editor of the
JOURNAL OF
PHYSICS

is a copy of the
manuscript of the
paper entitled

"ON THE THEORY OF
THE ATOM"

which has been
submitted to the
Editor of the

JOURNAL OF
PHYSICS

for consideration

for publication

in the next issue

of the JOURNAL

of PHYSICS

I am, Sir, very
truly yours

Yours faithfully,

ROBERT A. F. JONES

Editor

TO THE EDITOR
OF THE JOURNAL OF
PHYSICS

DEAR SIR:

I have the honor to
acknowledge the receipt
of your letter of the
10th inst.

concerning the
manuscript of the
paper entitled

"ON THE THEORY OF
THE ATOM"

which has been
submitted to the
Editor of the

JOURNAL OF
PHYSICS

for consideration

for publication

in the next issue

of the JOURNAL

of PHYSICS

I am, Sir, very
truly yours

Yours faithfully,

ROBERT A. F. JONES

Editor

THE UNIVERSITY OF CHICAGO

PHYSICS DEPARTMENT

5710 S. UNIVERSITY AVE.
CHICAGO, ILLINOIS 60637

TO THE EDITOR
OF THE JOURNAL OF
PHYSICS

DEAR SIR:

I have the honor to
acknowledge the receipt
of your letter of the
10th inst.

concerning the
manuscript of the
paper entitled

"ON THE THEORY OF
THE ATOM"

which has been
submitted to the
Editor of the

JOURNAL OF
PHYSICS

for consideration

for publication

in the next issue

of the JOURNAL

of PHYSICS

I am, Sir, very
truly yours

Yours faithfully,

ROBERT A. F. JONES

Editor

THE UNIVERSITY OF CHICAGO

PHYSICS DEPARTMENT

5710 S. UNIVERSITY AVE.
CHICAGO, ILLINOIS 60637

THE UNIVERSITY OF CHICAGO
PHYSICS DEPARTMENT
5710 S. UNIVERSITY AVE.
CHICAGO, ILLINOIS 60637

ESTIMATED REVENUES -- CASH BASIS

<u>DESCRIPTION</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>
Int. & Divid. Taxes	14,775.58	16,152
Savings Bank Tax	13,067.10	13,582
Meals & Room Tax	43,413.76	46,743
Flood Control Lands & Federal Reserve Land	160.46	7,022
Yield Tax Sources	3,388.48	1,942
Interest Received	19,264.86	19,195
Business Licenses & Fees	11,881.44	12,837
Dog Licenses	1,658.00	1,640
Motor Vehicle Permits	81,193.21	80,650
Rent City Property	900.00	750
Sale of City Property	10,500.90	946
District Court	4,043.95	3,175
National Bank Stock	1,828.60	1,928
Resident Tax	40,690.00	37,180
Business Profit Tax	380,932.00	399,979
School Department	268,257.75	312,311
Fed. Gov't - O'Dell Park	9,014.30	0
Fed. Gov't - Rescue Squad	5,856.52	0
Surplus Applied	0	50,000
B.O.A. Funds	0	4,534
 TOTAL ESTIMATED REVENUES	 910,826.91	 1,030,566

SUMMARY OF ANTICIPATED EXPENDITURESGENERAL GOVERNMENT AND DEBT SERVICE

<u>DEPT. OR ACTIVITY</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
City Clerk-Treas.	21,484	25,528	26,834	28,700
Elections & Reg.	4,393	1,957	4,756	2,335
Mayor & Council	4,048	4,150	4,233	4,330
Legal	6,299	29,016	7,592	14,030
District Court	0	0	23,175	25,363
Assessor	14,162	13,989	15,639	16,775
Contingency	3,095	2,306	7,273	8,850
Conservation Comm.	0	80	50	110
Discounts & Abatements	28,022	11,728	28,514	12,300
Fixed Charges & Debt Service	216,043	269,121	350,333	439,983
Manager	22,456	23,635	28,784	30,370
Pay Increases	27,538	17,738	22,083	23,000
Planning Department	4,097	5,060	5,967	9,319
Tax Collector	9,439	9,976	10,819	11,698
Veterans Exemptions	38,300	40,000	0	42,000
General Supplies	0	6,187	3,089	360
TOTAL GEN. GOV'T & DEBT SERVICE	399,376	460,471	539,141	669,523

PUBLIC SAFETY AND WELFARE

Welfare	54,888	44,732	60,007	70,868
Health	10,361	350	12,580	13,235
Civil Defense	151	88	393	260
Dog Control	660	951	922	1,345
Fire Department	91,704	109,759	136,454	137,111
Rescue Squad	3,667	3,594	4,867	5,562
Police Department	125,930	138,308	174,016	202,066
TOTAL PUBLIC SAFETY	287,361	297,782	389,239	439,457

1. RECEIVED
 2. RECEIVED
 3. RECEIVED
 4. RECEIVED
 5. RECEIVED
 6. RECEIVED
 7. RECEIVED
 8. RECEIVED
 9. RECEIVED
 10. RECEIVED
 11. RECEIVED
 12. RECEIVED
 13. RECEIVED
 14. RECEIVED
 15. RECEIVED
 16. RECEIVED
 17. RECEIVED
 18. RECEIVED
 19. RECEIVED
 20. RECEIVED
 21. RECEIVED
 22. RECEIVED
 23. RECEIVED
 24. RECEIVED
 25. RECEIVED
 26. RECEIVED
 27. RECEIVED
 28. RECEIVED
 29. RECEIVED
 30. RECEIVED
 31. RECEIVED
 32. RECEIVED
 33. RECEIVED
 34. RECEIVED
 35. RECEIVED
 36. RECEIVED
 37. RECEIVED
 38. RECEIVED
 39. RECEIVED
 40. RECEIVED
 41. RECEIVED
 42. RECEIVED
 43. RECEIVED
 44. RECEIVED
 45. RECEIVED
 46. RECEIVED
 47. RECEIVED
 48. RECEIVED
 49. RECEIVED
 50. RECEIVED
 51. RECEIVED
 52. RECEIVED
 53. RECEIVED
 54. RECEIVED
 55. RECEIVED
 56. RECEIVED
 57. RECEIVED
 58. RECEIVED
 59. RECEIVED
 60. RECEIVED
 61. RECEIVED
 62. RECEIVED
 63. RECEIVED
 64. RECEIVED
 65. RECEIVED
 66. RECEIVED
 67. RECEIVED
 68. RECEIVED
 69. RECEIVED
 70. RECEIVED
 71. RECEIVED
 72. RECEIVED
 73. RECEIVED
 74. RECEIVED
 75. RECEIVED
 76. RECEIVED
 77. RECEIVED
 78. RECEIVED
 79. RECEIVED
 80. RECEIVED
 81. RECEIVED
 82. RECEIVED
 83. RECEIVED
 84. RECEIVED
 85. RECEIVED
 86. RECEIVED
 87. RECEIVED
 88. RECEIVED
 89. RECEIVED
 90. RECEIVED
 91. RECEIVED
 92. RECEIVED
 93. RECEIVED
 94. RECEIVED
 95. RECEIVED
 96. RECEIVED
 97. RECEIVED
 98. RECEIVED
 99. RECEIVED
 100. RECEIVED

SUMMARY OF ANTICIPATED EXPENDITURES CONT'D.

PUBLIC WORKS

<u>DEPT. OR ACTIVITY</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
Administration	12,952	13,453	13,902	15,290
Bridges	991	1,000	1,689	1,600
City Garage	38,485	42,347	46,231	53,365
Sanitary Landfill	56,062	47,941	72,793	61,960
Memorial Hall	11,535	14,061	13,117	13,340
Sidewalks	1,071	616	0	0
Street Cleaning	1,420	3,645	3,134	4,100
Street Lights	22,710	35,302	31,915	32,100
St. Maintenance	34,659	32,272	35,046	27,650
St. Paint. & Traffic Signs	3,450	4,913	6,680	6,740
Snow Removal	4,683	14,937	44,192	40,682
Sewers & Sewage	1,178 Cr.	3,809	1,950	3,675
Surface Drains	2,471	6,417	4,655	5,250
Street Trees	2,288	4,290	2,634	2,700
Town Road Aid	37,723	1,159	1,236	1,240
Outside Work	0	3,637	2,220	2,000
Rubbish Removal	0	0	0	18,740
TOTAL PUBLIC WORKS	229,322	229,799	281,394	290,432
<u>DEPT. OR ACTIVITY</u>				
Library	28,544	34,747	38,219	41,800
TOTAL LIBRARY	28,544	34,747	38,219	41,800
<u>DEPT. OR ACTIVITY</u>				
Housing Authority	1,147	1,560	0	0
TOTAL HOUSING AUTHORITY	1,147	1,560	0	0

PUBLIC WORKS

Item	Quantity	Unit	Price	Total
1. Cement	100	bags	1.25	125.00
2. Sand	500	cuyd	1.50	750.00
3. Gravel	200	cuyd	2.00	400.00
4. Lumber	100	boards	3.00	300.00
5. Iron	50	bars	4.00	200.00
6. Steel	20	plates	5.00	100.00
7. Brick	1000	bricks	0.10	100.00
8. Mortar	100	cuyd	1.00	100.00
9. Paint	10	gals	10.00	100.00
10. Labor	100	days	1.00	100.00
11. Fuel	100	gals	1.00	100.00
12. Tools	10	sets	10.00	100.00
13. Transport	100	miles	1.00	100.00
14. Insurance	100	days	1.00	100.00
15. Office	100	days	1.00	100.00
16. Maintenance	100	days	1.00	100.00
17. Supervision	100	days	1.00	100.00
18. Contingency	100	days	1.00	100.00
19. Total				2000.00

SUMMARY OF ANTICIPATED EXPENDITURES CONT'D.

<u>DEPT. OR ACTIVITY</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
Equipment Revolving Fund	<u>5,469 Cr</u>	<u>3,552 Cr</u>	<u>3,819 Cr</u>	<u>0</u>
TOTAL EQUIP. REV. FUND	5,469 Cr	3,552 Cr	3,819 Cr	0

PARKS AND RECREATION

<u>DEPT. OR ACTIVITY</u>				
Administration	15,296	17,065	19,668	21,474
Community Center	6,756	6,479	7,833	6,398
Daniell Park	548	591	438	760
Griffin Beach	3,121	3,599	4,328	4,380
Odell Cottage	1,834	1,036	1,340	1,132
Lagace Beach	754	2,006	1,967	2,023
Odell Park & Truck	6,633	7,442	10,522	14,606
Ski Area	670	553	2,392	2,300
Stone Park	1,717	559	615	785
Tennis Courts	1,047	525	1,098	0
Thompson Park	478	593	615	90
Wading Pool	<u>808</u>	<u>1,003</u>	<u>979</u>	<u>0</u>
TOTAL PARKS & RECREATION	39,662	41,451	51,795	53,948

BUDGET SUMMARY

M E M O

TO : Citizens of Franklin
FROM : James A. McSweeney, City Manager
RE : 1977 Budget

On the following page you will note that the total dollars to be raised by taxes in 1977 is reflected on a gross basis. Prior to the 1976 Budget this figure was reflected in a net amount. This procedure will better show the actual cost and make comparisons on a year to year basis much easier. Additionally this method conforms better to standard municipal accounting.

As can be seen the amount to be raised by taxes for 1977 is \$2,023,348. This represents an increase over 1976 of dollars raised by property taxes of approximately \$161,348.

The Total Appropriation for 1977 as approved by the Council amounts to the following:

	\$3,706,929.00
Anticipated Revenues	1,683,581.00
For a net amount to be raised by Taxes	<hr/> \$2,023,348.00

Given a projection of property valuation of 42.5 million dollars (1.0 million higher than 1976) and the fact of raising 2.0 million through property taxes it appears as if a tax rate of approximately \$47.00 is realistic for 1977. This would represent a little less than a 4.5% increase in the 1977 Tax Rate.

Department of the Interior

Washington, D. C.

June 1, 1906

The following is a list of the names of the persons who have been appointed to the various positions in the Department of the Interior, and who have been sworn in as such, since the last report of the Commission was published. The names are given in alphabetical order, and the positions to which they have been appointed are given in parentheses after their names. The names of the persons who have been appointed to the positions of Assistant Secretary, Assistant Commissioner, and Assistant Engineer, are given in italics. The names of the persons who have been appointed to the positions of Assistant Surveyor, Assistant Inspector, and Assistant Forester, are given in bold type. The names of the persons who have been appointed to the positions of Assistant Game Warden, Assistant Game Inspector, and Assistant Game Keeper, are given in plain type. The names of the persons who have been appointed to the positions of Assistant Game Warden, Assistant Game Inspector, and Assistant Game Keeper, are given in plain type.

The following is a list of the names of the persons who have been appointed to the various positions in the Department of the Interior, and who have been sworn in as such, since the last report of the Commission was published. The names are given in alphabetical order, and the positions to which they have been appointed are given in parentheses after their names. The names of the persons who have been appointed to the positions of Assistant Secretary, Assistant Commissioner, and Assistant Engineer, are given in italics. The names of the persons who have been appointed to the positions of Assistant Surveyor, Assistant Inspector, and Assistant Forester, are given in bold type. The names of the persons who have been appointed to the positions of Assistant Game Warden, Assistant Game Inspector, and Assistant Game Keeper, are given in plain type. The names of the persons who have been appointed to the positions of Assistant Game Warden, Assistant Game Inspector, and Assistant Game Keeper, are given in plain type.

48,706,000.00

1,000,000.00

49,706,000.00

The following is a list of the names of the persons who have been appointed to the various positions in the Department of the Interior, and who have been sworn in as such, since the last report of the Commission was published. The names are given in alphabetical order, and the positions to which they have been appointed are given in parentheses after their names. The names of the persons who have been appointed to the positions of Assistant Secretary, Assistant Commissioner, and Assistant Engineer, are given in italics. The names of the persons who have been appointed to the positions of Assistant Surveyor, Assistant Inspector, and Assistant Forester, are given in bold type. The names of the persons who have been appointed to the positions of Assistant Game Warden, Assistant Game Inspector, and Assistant Game Keeper, are given in plain type. The names of the persons who have been appointed to the positions of Assistant Game Warden, Assistant Game Inspector, and Assistant Game Keeper, are given in plain type.

CITY
BUDGET SUMMARY 1977

<u>CATEGORY</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
General Gov't & Debt Service	399,376	460,471	539,141	669,523
Public Safety & Welfare	287,361	297,782	389,239	430,447
Public Works	229,322	229,799	281,394	290,432
Library	28,544	34,747	38,219	41,800
Housing Authority	1,147	1,560	0	0
Equip. Revolving Fund	5,469 Cr	3,552 Cr	3,819 Cr	0
Parks & Recreation	39,662	41,451	51,795	53,948
 GENERAL CITY SUB-TOTAL	 979,943	 1,062,258	 1,257,750	 1,486,150
<u>PLUS:</u>				
Schools	1,575,321	1,642,324	1,729,472	1,843,814
Water Dept.	145,110	126,097	148,310	142,430
<u>LESS:</u>				
Est. Revenues Applied	921,282	1,512,664	1,402,961.	1,527,651.
Rev. Shar. & Gas Tax	80,800			
Surplus Applied	55,000			
1974 Rev. Sharing & Other Sources Carried Over	77,300			
Veterans Credit	38,300	40,000	0	0
Water Department	145,110	126,097	148,310	155,930.
 TOTAL	 1,382,582	 1,151,918	 1,584,261	 1,788,813.
Plus Capital Improvements	43,039	114,928	116,925	222,535
School Renovations				12,000
 TOTAL	 1,425,621	 1,266,846	 1,701,186.	 2,023,348
GRAND TOTAL TO BE				

DEPARTMENT
DIVISION

CITY CLERK-TREASURER
ADMINISTRATION

ACCOUNT	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
A-1-1 Salaries	16,546	18,977	20,460	20,552
A-2 Off. Supplies	2,424	1,563	1,393	1,530
A-3 Utilities	161	175	185	180
A-4 Training	0	19	0	25
A-5 Rep. & Audit	3,887	4,312	4,561	4,600
A-6 Bulk Gas & Oil	20,111	0	0	0
A-7 Dues & Subs.	696	705	954	990
A-8 Travel Exp.	0	15	4	0
A-11 Emp. Bonds	1,011	658	622	673
A-12 Advertising	215	139	133	150
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	45,051	26,563	28,312	28,700
Less Credit	-23,567	- 1,035	- 1,478	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	21,484	25,528	26,834	28,700

DEPARTMENT
DIVISION

CITY CLERK
ELECTIONS & REGISTRATION

ER-1 Salaries	2,967	1,386	3,223	1,073
ER-2 Office Sup.	44	56	280	50
ER-9 Cons. & Contr.	1,382	527	1,427	1,212
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	4,393	1,969	4,930	2,335
Less Credit		- 12	- 174	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	4,393	1,957	4,756	2,335

DEPARTMENT	CITY CLERK
DIVISION	MAYOR & COUNCIL

ACCOUNT	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
MC-1 Salaries	3,825	3,875	3,825	3,900
MC-2 Office Sup.	89	147	241	180
MC-8 Travel Exp.	134	128	167	250
TOTAL	4,048	4,150	4,233	4,330

DEPARTMENT	GENERAL SUPPLIES
------------	------------------

GS-2 Office Sup.	0	920	2,861	160
GS-9 Cons. & Contr.	0	953	1,160	100
GS-6 Gas, Oil & Tires	0	30,724	31,262	100
TOTAL GROSS	0	32,597	35,283	360
Less Credits		-26,410	-32,194	
TOTAL NET	0	6,187	3,089	360

DEPARTMENT	LEGAL
DIVISION	CITY SOLICITOR

C-1 Salaries	4,397	8,004	7,083	7,600
C-2 Office Sup.	138	79	30	90
C-3 Utilities	11	92	59	80
C-4 Training	0	0	0	50
C-7 Dues & Sub.	142	130	285	110
C-7 Travel Exp.	0	0	451	100
C-9 Cons. & Contr.	1,728	20,711	222	6,000
TOTAL GROSS	6,416	29,016	8,130	14,030
Less Credits	- 117		538	
TOTAL NET	6,299	29,016	7,592	14,030

DEPARTMENT ASSESSOR

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
CA-1 Salaries	11,939	13,017	14,645	14,870
CA-2 Office Sup.	557	510	700	655
CA-3 Utilities	251	291	362	400
CA-4 Training	328	170	325	115
CA-7 Dues & Sub.	62	101	45	35
CA-8 Travel Expense	404	401	650	700
CA-9 Cons. & Contr.	1,294	0	0	0
CA-10 Cap. Outlay	152	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	14,987	14,490	16,727	16,775
Less Rev. Shar. -	825			
Less Credits		- 501	- 1,089	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	14,162	13,989	15,638	16,775

DEPARTMENT CIVIL DEFENSE

CD-1 Salaries	0	0	100	100
CD-2 Off.Sup.&Equip.	0	0	0	10
CD-5 Auto Equip.Oper.	10	0	25	125
CD-8 Travel Exp.	26	26	9	25
CD-10 Cap. Outlay	115	62	280	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	151	88	414	260
Less Credits			22	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	151	88	392	260

DEPARTMENT CONTINGENCY

CN-9 Cons. & Contr.	111	270	8,193	8,850
CN-10 Cap. Outlay	3,374	2,079	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	3,485	2,349	8,193	8,850
Less Credits	- 390	- 43	- 919	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	3,095	2,306	7,273	8,850

SECRET

ASSESSOR'S REPORT
1976 SUMMARY INVENTORY OF VALUATION

1974	Assessed Valuation -----		\$39,506,550
	Land & Buildings -----	\$33,005,850	
	Factory Buildings -----	2,036,000	
	Mobile Homes -----	432,650	
	Boats -----	21,950	
	Utilities -----	3,994,350	
	Others -----	15,750	

Valuation Increase 1974 over 1973 622,450

1975	Assessed Valuation -----		\$40,932,200
	Current Use Adjustment -----		40,950

	Assessed Valuation with Current Use Adjustment		\$40,973,150
	Land & Buildings -----	\$34,731,150	
	Factory Buildings -----	2,178,200	
	Mobile Homes -----	418,700	
	Boats -----	32,000	
	Utilities -----	3,994,350	
	Others -----	27,000	

Valuation Increase 1975 over 1974 1,466,600

1976	Assessed Valuation -----		\$41,581,650
	Land & Buildings -----	\$35,279,100	
	Factory Buildings -----	2,246,700	
	Mobile Homes -----	430,650	
	Boats -----	27,750	
	Utilities -----	3,994,350	
	Others -----	27,000	

Valuation Increase 1976 over 1975 608,500

H.B. #1 Reimbursement to Franklin 419,900

Exemptions:	5 - Blind -----	25,000
	117 - Elderly -----	398,900

\$ 423,900 Based on Valuation

Veterans' Exemption, Credit on Tax Bill ----- \$39,994.92

Respectfully Submitted,

Herbert F. Whiting
City Assessor

REPORT OF THE
COMMISSIONER OF THE
LAND OFFICE

1885, 1886, 1887.

1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.

1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.
1885, 1886, 1887.

1885, 1886, 1887.
1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.
1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

1885, 1886, 1887.

MUNICIPAL DEBT --- CITY OF FRANKLIN, N.H.

December 31, 1976

(2) Sewer Bonds:

Sewer Bonds November 1968, 4.30 percent interest
Payable November 1, and May 1. Principal payable
\$10,000 November 1, 1969/1981 inclusive.

Amount issued	\$130,000	
Amount retired	80,000	
Now outstanding		50,000

(3) Fire Station Bonds:

Fire Station Bonds June 1, 1970, 6.5 percent
interest payable June 1 and December 1. Principal
payable \$15,000 June 1, 1971/1983 inclusive and
\$10,000 June 1, 1984/1985.

Amount issued	\$215,000	
Amount retired	90,000	
Now outstanding		125,000

Total Municipal Bonds	175,000
-----------------------	---------

YEARLY MATURITY ON PRINCIPAL OF MUNICIPAL BONDS

<u>Year</u>	<u>Bonds Outstanding Beginning of the Year</u>	<u>Bonds retired During Year</u>
1977	\$175,000	\$25,000
1978	150,000	25,000
1979	125,000	25,000
1980	100,000	25,000
1981	75,000	25,000
1982	50,000	15,000
1983	35,000	15,000
1984	20,000	10,000
1985	10,000	10,000

UNCLASSIFIED//FOR OFFICIAL USE ONLY

1871

20, 22

201.201

7. 1941

above is a fairly late

1. The first step is to identify the problem.
 2. The second step is to define the problem.
 3. The third step is to analyze the problem.
 4. The fourth step is to develop a solution.
 5. The fifth step is to implement the solution.
 6. The sixth step is to evaluate the solution.
 7. The seventh step is to monitor the solution.
 8. The eighth step is to maintain the solution.
 9. The ninth step is to improve the solution.
 10. The tenth step is to document the solution.

THE Y. M. C. A. OF NEW YORK

Figure 1. Schematic representation of the experimental design. The subjects were divided into two groups: a control group and an experimental group. The control group received a standard dose of 10 mg/kg of morphine, while the experimental group received a higher dose of 20 mg/kg. The subjects were then subjected to a series of tests, including a pre-test, a post-test, and a follow-up test. The results of the tests were analyzed using a two-way ANOVA.

MUNICIPAL DEBT --- (CONT'D)

(4) Water System Improvement & Equipment Bonds:

Water System Improvement & Equipment Bonds Sept. 1, 1964, 3.10 percent interest payable Sept. and March. Principal payable \$20,000 Sept. 1, 1965/1966, \$15,000 Sept. 1, 1967/1974 inclusive.

Amount issued	\$160,000
Amount retired	160,000
Now outstanding	

0

(5) Water System Improvement Loan Bonds:

Water System Improvement Loan Bonds February 1, 1964, 3.00 percent interest payable August and February, Principal payable \$15,000 February 1, 1965/1970 inclusive and \$10,000 February 1, 1971/1979 inclusive.

Amount issued	\$180,000
Amount retired	150,000
Now outstanding	

30,000

(6) Water Extension Bonds:

Water Extension Bonds November 1, 1969, 6.10 percent interest payable May and Nov. Principal payable \$10,000 Nov. 1, 1970/1979 inclusive and \$5,000 Nov. 1, 1980/1984 inclusive.

Amount issued	\$125,000
Amount Retired	70,000
Now outstanding	

55,000

(12) Water Extension Bonds:

Water Extension - Pleasant St. - Bonds April 1, 1972, 5.00 percent interest payable April and October. Principal payable \$14,000 April 1, 1973, \$10,000 April 1, 1974/1986 inclusive and \$5,000 April 1, 1987.

Amount issued	\$149,000
Amount Retired	44,000
Now outstanding	

105,000

TOTAL WATER BONDS

190,000

of the United States to the United States Navy

$\frac{d}{dt} \left(\frac{1}{\rho} \right) = - \frac{1}{\rho^2} \frac{d\rho}{dt}$

000,00

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains. The concentration of the *Agrobacterium* suspension was 10⁶ cells/ml (A), 10⁷ cells/ml (B), 10⁸ cells/ml (C), and 10⁹ cells/ml (D). The concentration of the *Agrobacterium* suspension was 10⁶ cells/ml (A), 10⁷ cells/ml (B), 10⁸ cells/ml (C), and 10⁹ cells/ml (D). The concentration of the *Agrobacterium* suspension was 10⁶ cells/ml (A), 10⁷ cells/ml (B), 10⁸ cells/ml (C), and 10⁹ cells/ml (D). The concentration of the *Agrobacterium* suspension was 10⁶ cells/ml (A), 10⁷ cells/ml (B), 10⁸ cells/ml (C), and 10⁹ cells/ml (D).

000,35

1957-1958

[illegible]

6. DATE 12/12/2011

MUNICIPAL DEBT --- (CONT'D)

YEARLY MATURITY ON PRINCIPAL OF WATER BONDS

<u>Year</u>	<u>Bonds Outstanding Beginning of the Year</u>	<u>Bonds retired During Year</u>
1977	\$190,000	\$30,000
1978	160,000	30,000
1979	130,000	30,000
1980	100,000	15,000
1981	85,000	15,000
1982	70,000	15,000
1983	55,000	15,000
1984	40,000	15,000
1985	25,000	10,000
1986	15,000	10,000
1987	5,000	5,000

All Water Bonds Paid Out of Water Revenues

(10) Notes:

Odell Park Cottage Demand Note 1935, 4.0 percent
interest annually. Principal payable on demand.
Now outstanding \$ 4,000

(11) Notes:

Odell Memorial Arch Demand Note 1935, 4.0 percent
interest annually. Principal payable on demand.
Now outstanding \$ 4,000

Total Municipal Notes \$ 8,000

MUNICIPAL DEBT ---- (CONT'D)

(7) Bessie Rowell School Bonds:

Bessie Rowell School Bonds Sept. 1, 1957, 3.90 percent interest payable March and Sept. Principal payable \$20,000 Sept. 1, 1958/1964 and \$15,000 Sept. 1, 1965/1976 inclusive and \$4,000 Sept. 1, 1977.

Amount issued	\$324,000	
Amount retired	320,000	
Now outstanding		\$ 4,000

(8) School Addition Loan Bonds:

School Addition Loan Bonds Aug. 1, 1962, 3.30 percent interest payable Feb. and Aug. Principal payable \$26,000 Aug. 1, 1963 and \$22,000 Aug. 1, 1964/1982 inclusive.

Amount issued	\$444,000	
Amount retired	312,000	
Now outstanding		\$132,000

(9) Paul Smith School Bonds:

Paul Smith School Bonds July 1, 1968, 4.70 percent interest payable Jan. and July. Principal payable \$35,000 July 1, 1969/1982 inclusive and \$30,000 July 1, 1983/1988 inclusive.

Amount issued	\$670,000	
Amount retired	280,000	
Now outstanding		\$390,000

TOTAL SCHOOL BONDS		\$526,000
--------------------	--	-----------

YEARLY MATURITY ON PRINCIPAL OF SCHOOL BONDS

<u>Year</u>	<u>Bonds Outstanding Beginning of the year</u>	<u>Bonds Retired During year</u>
1977	\$526,000.00	\$61,000
1978	465,000.00	57,000
1979	408,000.00	57,000
1980	351,000.00	57,000
1981	294,000.00	57,000
1982	237,000.00	57,000
1983	180,000.00	30,000
1984	150,000.00	30,000
1985	120,000.00	30,000
1986	90,000.00	30,000
1987	60,000.00	30,000
1988	30,000.00	30,000

SUMMARY OF TOTAL DEBTS TO BE RETIRED IN 1977

	<u>1977 Principal</u>	<u>1977 Interest</u>
(2) November 1 Sewer Construction Bonds of 1968	\$ 10,000	\$ 2,150
(3) June 1 Fire Station Bonds of 1970	15,000	7,578
(4) September 1 Water Bonds of 1964 *	0	0
(5) February 1 Water System Improvement Loan Bonds of 1964 *	10,000	750
(6) Water Extension Bonds of 1969 *	10,000	3,355
(7) September 1 School Bonds of 1957 **	4,000	156
(8) August 1 School Loan Bonds of 1962 **	22,000	4,356
(9) July 1 School Bonds of 1968 **	35,000	18,330
(12) April 1 Water Bonds of 1972 *	10,000	5,000
	<hr/>	<hr/>
TOTAL TO BE PAID IN 1977	\$116,000	\$41,675
(10) Odell Park Cottage Demand Note of 1935	\$ 0	\$ 160
(11) Odell Memorial Arch Demand Note of 1935	0	160
	<hr/>	<hr/>
TOTAL BONDS AND NOTES TO BE PAID IN 1977	\$116,000	\$41,995

* Principal and Interest Paid by Water Department Revenue

** Principal and Interest Paid by Franklin School District

UNITED STATES DEPARTMENT OF THE INTERIOR

Date	Description	Amount
1901	Land	100.00
1902	Land	100.00
1903	Land	100.00
1904	Land	100.00
1905	Land	100.00
1906	Land	100.00
1907	Land	100.00
1908	Land	100.00
1909	Land	100.00
1910	Land	100.00
1911	Land	100.00
1912	Land	100.00
Total		1,000.00

UNITED STATES DEPARTMENT OF THE INTERIOR
BUREAU OF LAND MANAGEMENT
WASHINGTON, D. C.

DEPARTMENT CONSERVATION COMM.

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
CO-7 Dues & Sub.	0	80	50	80
CO-8 Travel Exp.	0	0	0	30
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	0	80	50	110

DEPARTMENT DISTRICT COURT

DC-1 Salaries	19,553	21,975	23,175	24,910
DC-3 Utilities	0	0	450	253
DC-8 Travel Exp.	0	0	0	200
DC-17 Less Income	-19,553	-21,975	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	0	0	23,625	25,363
Less Credits	0	0	- 450	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	0	0	23,175	25,363

DEPARTMENT DISCOUNTS & ABATEMENTS

DI-10 Cap. Outlay	28,022	11,728	28,513	12,300
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	28,022	11,728	28,513	12,300

DEPARTMENT POLICE
DIVISION DOG CONTROL

D0-1 Salaries	237	294	340	500
D0-2 Supplies & Equip.	292	119	112	150
D0-6 Build. Maint.	0	0	25	30
D0-8 Travel Exp.	14	5	3	25
D0-9 Cons. & Contr.	300	500	500	550
D0-10 Cap. Outlay	0	33	9	90
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	843	951	989	1,345
Less Rev. Shar.	- 183			
Less Credits			- 67	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	660	951	922	1,345

NEW HAMPSHIRE HUMANE SOCIETY

ANNUAL REPORT
1976

Here are the totals on the number of animals from the City of Franklin that were brought to the N.H. Humane Society Shelter.

<u>1975</u>		<u>1976</u>	
Dogs & Pups	- 116	Dogs & Pups	- 77
Cats & Kittens	- 53	Cats & Kittens	- 86

1976 STATISTICS

TOTAL OF COMMUNITY SERVED

Total unwanted or stray dogs and pups	2775
Total unwanted or stray cats and kittens	2323
	<hr/>
Grand Total	5098

Increase of 204 dogs, increase of 243 cats	
Total Increase	447

Number of animals left by animal control officers	828
Number of towns using the societies shelter in 1976	101
Other non domestic animals received at the shelter	143

Every town has stray and animal problems. Your City is doing something about these problems and this is good. We hope you will continue to use our services and will grant the budget appropriation we requested. Council approved \$500.00.

Sincerely,

Fritz T. Sabbow
Executive Director

To make a copy of the report on the progress of the work done during the year 1967.

77 - 1000 copies of the report
78 - 1000 copies of the report

1967

TOTAL 1000

1000 copies of the report on the progress of the work done during the year 1967.

1000 copies of the report

1000 copies of the report on the progress of the work done during the year 1967.

1000 copies of the report on the progress of the work done during the year 1967.

1000 copies of the report on the progress of the work done during the year 1967.

1000 copies of the report

1000 copies of the report on the progress of the work done during the year 1967.

DEPARTMENT EQUIP. REVOLVING FUND

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
ERF-10 Cap. Outlay Less Credits	5,469	2,018 -5,570	58	0
TOTAL GROSS Less Credits	5,469 Cr.	3,552 Cr.	58 - 3,877	0
TOTAL NET	5,469 Cr.	3,552 Cr.	3,818	0

DEPARTMENT FIRE

F-1	Salaries Reg.	75,160	93,721	94,798	95,414
F-1	Sal. Overtime	0	0	2,020	2,100
F-1	Sal. Volunteer	0	0	12,435	13,965
F-2	Office Sup.	366	267	449	470
F-	Vocational Rehab.	0	0	710	0
F-3	Utilities	4,634	5,438	6,677	6,300
F-4	Training	673	865	1,120	1,000
F-5	Auto Equip. Oper.	2,681	1,901	2,381	2,140
F-6	Build. Maint.	593	1,124	1,504	1,435
F-7	Dues & Sub.	173	212	173	200
F-8	Travel Exp.	70	96	132	150
F-9	Cons. & Contr.	103	223	697	635
F-10	Cap. Outlay	5,625	4,558	2,638	3,120
F-11	Uniforms	951	3,805	2,100	2,622
F-12	Gas & Oil	1,013	1,764	2,403	1,965
F-14	Dept. Equip	1,569	2,038	4,283	4,300
F-15	Alarm Maint.	988	1,601	1,127	1,295
F-16	Retirement	3,863	6,130	7,250	0
	TOTAL GROSS	98,462	123,743	142,897	137,111
	Less Credits	- 6,758	-13,984	- 6,444	
	TOTAL NET	91,704	109,759	136,453	137,111

DATE RECEIVED

TED LUG
7761



Figure 1 shows a schematic diagram of a two-dimensional lattice. The lattice is represented by a grid of points. A central point is labeled '0'. Points are labeled with integers from -10 to 10. The horizontal axis is labeled 'x' and the vertical axis is labeled 'y'. The lattice is shown in a perspective view, with the axes extending into the distance.

[illegible]

4.20.2019

241

00000

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains. The *Agrobacterium* strains were grown in YEA medium for 24 h at 28°C. The cell concentration of the strains was adjusted to 10⁸ cells/ml. The cell suspension was then diluted with distilled water to the concentration of 10⁶ cells/ml. The cell suspension was then mixed with 100 µl of the plant extract. The mixture was then incubated for 2 h at 28°C. The mixture was then transformed into the plant cells. The transformation efficiency was determined by the number of transformants per 10⁶ cells. The results are shown in Table 1.

$$\lim_{n \rightarrow \infty} \frac{1}{n} \sum_{i=1}^n \frac{1}{x_i} = \frac{1}{\int_0^1 x dx} = 2$$

001, 1

2000

37.

28. 17

021

350

Journal of Management Education

参考文献

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	DEPARTMENT	<u>FIRE</u>	<u>BUDGET 1977</u>
		DIVISION	<u>RESCUE SQUAD</u>	
		<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	
RS-1 Salaries	1,481	1,050	2,101	2,121
RS-2 Office Sup.	24	133	163	225
RS-4 Training	101	210	112	112
RS-5 Auto Equip. Oper.	244	129	450	180
RS-7 Dues & Sub.	27	44	26	67
RS-8 Travel Exp.	0	25	4	25
RS-10 Cap. Outlay	8,952	1,868	1,839	1,912
RS-11 Uniforms	0	0	0	562
RS-12 Gas, Oil & Tires	0	3	66	110
RS-14 Rescue Equip.	0	0	148	248
RS-15 Radio Maint-Equip.	0	199	0	0
<hr/>				
TOTAL GROSS	10,829	3,661	4,909	5,562
Less Credits	- 7,162	- 67	- 42	
<hr/>				
TOTAL NET	3,667	3,594	4,867	5,562

		DEPARTMENT	<u>CITY CLERK</u>	
		DIVISION	<u>FIXED CHARGES</u>	
FC-1 Grants	476	13,549	10,454	12,825
FC-2 Debt Serv.	109,192	129,672	114,596	140,100
FC-3 Taxes	90,565	89,207	135,712	161,200
FC-4 Insurance	65,268	83,298	93,624	125,858
<hr/>				
TOTAL GROSS	265,501	315,726	354,386	439,983
Less Credits	- 49,458	- 39,605	- 4,053	
Less Rev. Shar.		- 7,000		
<hr/>				
TOTAL NET	216,043	269,121	350,333	439,983

DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D. C.

1. NAME
2. GRADE
3. POSITION

4. DATE
5. SIGNATURE

DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D. C.

1. NAME
2. GRADE
3. POSITION

4. DATE
5. SIGNATURE

6. ADDRESS
7. CITY
8. STATE
9. ZIP

10. PHONE
11. FAX
12. E-MAIL

13. COMMENTS
14. DATE
15. SIGNATURE

16. ADDRESS
17. CITY
18. STATE
19. ZIP

20. PHONE
21. FAX
22. E-MAIL

23. COMMENTS
24. DATE
25. SIGNATURE

26. ADDRESS
27. CITY
28. STATE
29. ZIP

30. PHONE
31. FAX
32. E-MAIL

33. COMMENTS
34. DATE
35. SIGNATURE

36. ADDRESS
37. CITY
38. STATE
39. ZIP

40. PHONE
41. FAX
42. E-MAIL

43. COMMENTS
44. DATE
45. SIGNATURE

46. ADDRESS
47. CITY
48. STATE
49. ZIP

50. PHONE
51. FAX
52. E-MAIL

53. COMMENTS
54. DATE
55. SIGNATURE

56. ADDRESS
57. CITY
58. STATE
59. ZIP

60. PHONE
61. FAX
62. E-MAIL

FIRE DEPARTMENT ANNUAL REPORT 1976

We are proud of our accomplishments in 1976. Particularly February 20th at 8:26 A.M. A call for help was answered. People trapped in a burning building. Two people were outside of the home upon the Fire Department's arrival, another was still inside; location unknown. Flames were rolling out the kitchen door. The heat of more than 1,000 degrees was too hot for firefighters to enter. Yes, the lady was saved in spite of these obstacles. Only those who have trained in fire suppression, fire rescue, and fireground coordination will ever know how this request for help was answered.

We are proud because it was not just luck. Those who responded were trained and qualified. They did not acquire this expertise by sitting in front of the station or T.V. Because of the many preparations, maintenance, training and organizing, your Fire Department came closer to its objectives in 1976 than any previous year. No lives were lost! A minimum amount of property was damaged by fire (under fifty thousand dollars loss in building value and contents.)

Being prepared involves many areas of Fire Department readiness. The most important being training. Almost three thousand hours were expended in fire-fighter and officer training, excluding the Fire Science class hours and the attendance at seminars, to improve our knowledge. Firefighters are human too. We do take time for coffee and lunch. The duty schedule is an eleven hour day and the evening crew duty time is thirteen hours. Visitors to the Franklin Fire Station will vouch for the activities of maintaining the vehicles, firefighting equipment and stations. More than four-thousand hours a year are spent in these areas.

Why are the fire trucks out of the station when there is no fire? There are three men on duty at one time. Three vehicles should respond to a building fire. A vehicle is used while training, testing hydrants, testing alarm boxes, prevention details, hydrant shoveling, giving extinguisher classes and while doing inspections. The on-duty personnel doing this work remain ready with an assigned vehicle. The weekly "test run" of each vehicle is accomplished simultaneously, and detects needed repairs.

Mutual Aid was used and improved. Although Tilton-Northfield is not part of our Mutual Aid system, they assisted us when asked. We reciprocated a few times. Franklin assisted Salisbury, Hill, Bristol and Lakeport. Our neighbours assisted us 6 times in 1976.

Our Twin River Mutual Aid organization worked to improve the training area with volunteer time. The Franklin Deputies and Chief, along with others, established an air cascade system for protective breathing apparatus for the Twin River Mutual Aid area. A radio committee was formed to encourage all departments to buy and use the same frequency. Training drills were held in Hill, Bristol, Hebron, Franklin (2) and Webster. Training and technical assistance was provided to Mutual Aid members. No community can completely afford to be prepared for its worst disasters; Mutual Aid is the answer.

The unusual for 1976 were: Most Franklin citizens became eligible for insurance reductions because of the improvements in the Water and Fire Departments. Federal funds were continued for the clerk-dispatcher position. A new fire truck was ordered to replace the (26) twenty-six year old Seagraves. One firefighter transferred to the Public Works Department. Two left to go into other fields and one firefighter left to fulfill his religious obligation. Long range plans included a study of West Franklin, indicating that approximately half the property value in the city is in West Franklin, including most of Franklin's industry. The study gives insight to land, station, personnel and vehicle needs. A study was also made of the dispatching needs of the Fire Department. The recommendation and report will be given to the Mayor and City Council.

If more effort could be put into preventing fires, less might be needed in other areas. The dollars provided in the budget paid for prevention week prizes and paper to print prevention material. One of the reasons prevention was as successful in 1976 was the hours volunteered by a handful of firefighters. Their ideas and efforts produced printed information for the public, articles for the local newspapers, school visitations, prevention programs, assisted the public in their prevention needs, taught extinguisher classes, etc. to clubs and groups and made many woodstove - chimney inspections. Business and industry were assisted with technical fire protection information during the year. School officials helped to arrange class time for prevention topics while the Junior Fire Department distributed most of the prevention literature to the community.

The community needs fire prevention and protection information to be fire safe. The Fire Department cannot begin to set its sights at 100% prevention with the dollars allowed. Even with volunteer time, materials are needed to do the job. We can continue to expect several disasters per year in Franklin if more money is not channelled in prevention direction.

Chief Richard Navaroli
Franklin Fire Department

FRANKLIN FIRE DEPARTMENT
1976 ANNUAL REPORT
EMERGENCY MEDICAL RESCUE DIVISION

The Franklin City Council voted formally this year, to render Emergency Medical Services along with Fire Protection. This increased the daily work load of maintenance and training. The volunteers trained just under 2,000 hours. The regular men were involved in more than 550 hours of Emergency Medical - Rescue training. The Department responded to 322 Emergency Medical - Rescue calls in 1976. It used 39 hours worth of oxygen for some of these assists.

Our Fire Department personnel (regular and volunteers) volunteered more than 20,000 hours for community functions; such as High School and Pop Warner football games, Hospital Lawn Party, Drum and Bugle Corps competition, Snowmobile races, parades, National Guard Armory open house, weekend and evening coverage. 356 Emergency duty hours were also donated. The department assisted the two Franklin ambulance services 13 times with emergencies.

More property brings more people, followed by increased emergency calls. One new Franklin housing facility has used the Emergency Medical Services several times since opening its doors less than a year ago. When a call for help is made, people should receive professional help. Regular training has maintained this professional emergency medical care.

Judging from the many thanks we receive, our efforts are appreciated by the community. Support and encouragement is needed throughout the year. It is anticipated that one emergency call per day (average) will be answered for medical or rescue needs of people in Franklin. If you or your family have an emergency, or think you have an emergency, do not lose valuable time. Call you Fire Department immediately.

Respectfully Submitted,

Richard J. Navaroli, Chief
Franklin Fire Department

THE NEW YORK PUBLIC LIBRARY
ASTOR LENOX TILDEN FOUNDATION
500 5TH AVENUE
NEW YORK 17, N.Y.

...this work, the ...
...This ...
...The ...
...The ...
...The ...
...The ...
...The ...
...The ...

...the ...
...the ...
...the ...
...the ...
...the ...
...the ...
...the ...
...the ...

...the ...
...the ...
...the ...
...the ...
...the ...
...the ...
...the ...
...the ...

...the ...
...the ...
...the ...
...the ...
...the ...
...the ...
...the ...
...the ...

...the ...

...the ...
...the ...

1976
REPORT OF DISTRICT FIRE CHIEF AND TOWN FOREST FIRE WARDEN

Since its beginning in 1893, the State Forestry Department has recognized the fact that forest fire prevention and suppression is a joint state and town or city responsibility. Local authorities recommend names of persons to the State Forester, who appoints one person as town or city fire warden and several other persons as town or city deputy fire wardens to a three year term.

The local forest fire warden controls the kindling of all outside fires, when the ground is not covered with snow, by issuing a written permit for kindling a fire. Permits are only issued at such times and in such places as the fire warden deems as safe.

The State Forest Fire Service trains the local forest fire organization in modern forest fire prevention and suppression tactics. The State also provides backup personnel and equipment for suppression and prevention activities.

The combination of State and local forces has resulted in one of the smallest acreage loss due to forest fires in the United States for the past 20 years.

1976 FOREST FIRE STATISTICS

	<u>No. of Fires</u>	<u>No. of Acres</u>
State	746	294
District	172	125 $\frac{1}{4}$
Town	11	1 $\frac{3}{8}$
<u>Richard S. Chase</u>	<u>William Beckford</u>	
District Fire Chief	Forest Fire Warden	

DEPARTMENT HEALTH

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
H-1 Salaries	300	300	325	375
H-2 Office Sup.	29	0	0	10
H-8 Travel Exp.	32	35	28	50
H-9 Cons. & Contr.	0	15	1,227	800
H-11 Grants	10,000	11,000	11,000	12,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	10,361	11,350	12,580	13,235

DEPARTMENT HOUSING AUTHORITY

HA-1 Salaries	0	1,157	0	0
HA-2 Office Sup.	315	403	44	0
HA-8 Travel Exp.	14	0	14	0
HA-9 Cons. & Contr.	818	0	363	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	1,147	1,560	421	0

DEPARTMENT LIBRARY

L-1 Salaries	24,340	27,379	29,959	30,840
L-10 Cap. Outlay	6,180	8,846	9,941	10,960
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	30,520	36,225	39,900	41,800
Less Credits	- 1,976	- 1,478	- 1,681	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	28,544	34,747	38,219	41,800

FRANKLIN PUBLIC LIBRARY

Statistical Report Year ending Dec. 31, 1976

Adult Fiction circulated	15,966		
Adult Nonfiction "	10,774	Total Ad. circulation	33,087
Magazines "	6,374		
Juvenile Fiction "	7,292	Total Juv.circulation	10,597
Juvenile Nonfiction "	3,305		
Recordings "	1,538		
Tapes "	172		
Cassettes "	179	Total Media "	2,013
Films "	124	Total Items "	45,697

Number of volumes Jan. 1, 1976	31,904		
Adult volumes "	28,734		
Juvenile volumes "	3,170		
Books purchased	1,303	=	1,356
Books donated	53		
Adult books added	983		
Juvenile books added	373	=	1,356
Books withdrawn	3,728		
Number of volumes Dec. 31, 1976	29,532		
Adult volumes "	26,327		
Juvenile volumes "	3,205		
Number of records Jan. 1, 1976	565		
Added, 1976	141		
Withdrawn, 1976	2	=	704 records, 12/31/76
Cassettes, Jan. 1, 1976	96		
Added, 1976	1	=	97 cassettes, 12/31/76
Tapes, Jan. 1, 1976	91		
Added, 1976	8	=	99 tapes, 12/31/76

Periodical holdings	128	adult, 9 juvenile
Newspaper subscriptions	6	dailies, 3 weeklies
Microfilm holdings	120	reels
New registration	457	
Registration withdrawn	67	
Books for class use in the schools	519	
Books sent on interlibrary loan	172	
Borrowed from State through I.L.L.	273	
Borrowed from bookmobile	1,527	

STATEWIDE LIBRARY CARD

Tilton-Northfield	307	East Andover	40
Sanbornton	171	Andover	74
Salisbury	84	Other	106

Total of 782 holders of Statewide Library Card using Franklin Library;
Books & Recordings circulated under Statewide Card, 3,283 books 32 re-
cordings; Statewide cards issued to Franklin residents were 12.

FRANKLIN PUBLIC LIBRARY

Statistical Report
Year ended Dec. 31, 1976

104	Total	171
171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

STAT LINE LIBRARY CARD

171	Books	171
171	Periodicals	171
171	Microfilm	171
171	Audiovisual	171
171	Reference	171
171	Children's	171
171	Adult	171
171	Young Adult	171
171	Special Collections	171
171	Interlibrary Loan	171
171	Gifts	171
171	Acquisitions	171
171	Disposal	171
171	Other	171
171	Total	171

Franklin Public Library is a state-wide library serving Franklin residents. The library is a member of the Franklin Public Library Association and is a member of the Franklin Public Library Association. The library is a member of the Franklin Public Library Association and is a member of the Franklin Public Library Association. The library is a member of the Franklin Public Library Association and is a member of the Franklin Public Library Association.

FRANKLIN PUBLIC LIBRARY

Treasurer's Report 1976

Balance at Franklin National Bank 12/31/75	\$2,212.61	
Balance of General Savings Fund (#13155) 12/31	1,368.62	
Balance of G.G.G. Fund (#53065) 12/31/75	3,064.57	
Balance of M.J.P. Fund (#57761) 12/31/75	1,044.75	
Balance at Franklin Public Library 12/31/75	32.98	\$ 7,723.53

RECEIPTS

City Appropriations	\$9,941.00	
Income from Trust Funds	4,952.27	
Summer Parks Program Donations	95.00	
Fines, and Lost and Damaged Books	1,229.49	
Non-resident fees (incl. Hill Students)	99.00	
Miscellaneous	1,206.46	
Memorial Gifts	0	
Books Sold	758.89	
Copier Fees	832.44	
Dividends (\$53.70; \$182.30; \$68.27)	304.27	\$19,418.82
#13155; G.G.G.; M.J.P.		\$27,142.35

EXPENDITURES

Books, Periodicals and Audio-Visual	\$9,539.66	
Films (including Hedstrom, \$2,000)	2,048.19	
Supplies and Equipment (incl. postage)	1,826.30	
Utilities	3,806.03	
Building Maintenance	515.36	
Dues and Subscriptions	62.00	
Travel Expenses	312.85	
Miscellaneous (incl. Newspaper advert. and insurance)	1,778.67	\$19,889.06
		\$ 7,253.29

Balance of General Savings Fund #13155		
Books on order (from fines collected)	\$1,229.49	
Savings Fund	\$1,433.50	\$2,662.99

Balance at Franklin National Bank		
Utilities (oil rec., not billed)	\$ 860.31	
Books on order	\$ 212.21	\$1,072.52

Balance of G.G.G. Fund #53065	\$1,986.75	
Balance of M.J.P. Fund #57761	\$1,500.48	
Balance at Franklin Public Library	\$ 30.55	\$ 7,253.29

Mrs. Mary S. Piper
Treasurer

THE UNIVERSITY OF CHICAGO PRESS

2001 年 12 月 10 日

87.827.7

88.819.10
88.819.10

1. 200.00	1. 200.00
2. 100.00	2. 100.00
3. 100.00	3. 100.00
4. 100.00	4. 100.00
5. 100.00	5. 100.00
6. 100.00	6. 100.00
7. 100.00	7. 100.00
8. 100.00	8. 100.00
9. 100.00	9. 100.00
10. 100.00	10. 100.00
11. 100.00	11. 100.00
12. 100.00	12. 100.00
13. 100.00	13. 100.00
14. 100.00	14. 100.00
15. 100.00	15. 100.00
16. 100.00	16. 100.00
17. 100.00	17. 100.00
18. 100.00	18. 100.00
19. 100.00	19. 100.00
20. 100.00	20. 100.00
21. 100.00	21. 100.00
22. 100.00	22. 100.00
23. 100.00	23. 100.00
24. 100.00	24. 100.00
25. 100.00	25. 100.00
26. 100.00	26. 100.00
27. 100.00	27. 100.00
28. 100.00	28. 100.00
29. 100.00	29. 100.00
30. 100.00	30. 100.00
31. 100.00	31. 100.00
32. 100.00	32. 100.00
33. 100.00	33. 100.00
34. 100.00	34. 100.00
35. 100.00	35. 100.00
36. 100.00	36. 100.00
37. 100.00	37. 100.00
38. 100.00	38. 100.00
39. 100.00	39. 100.00
40. 100.00	40. 100.00
41. 100.00	41. 100.00
42. 100.00	42. 100.00
43. 100.00	43. 100.00
44. 100.00	44. 100.00
45. 100.00	45. 100.00
46. 100.00	46. 100.00
47. 100.00	47. 100.00
48. 100.00	48. 100.00
49. 100.00	49. 100.00
50. 100.00	50. 100.00
51. 100.00	51. 100.00
52. 100.00	52. 100.00
53. 100.00	53. 100.00
54. 100.00	54. 100.00
55. 100.00	55. 100.00
56. 100.00	56. 100.00
57. 100.00	57. 100.00
58. 100.00	58. 100.00
59. 100.00	59. 100.00
60. 100.00	60. 100.00
61. 100.00	61. 100.00
62. 100.00	62. 100.00
63. 100.00	63. 100.00
64. 100.00	64. 100.00
65. 100.00	65. 100.00
66. 100.00	66. 100.00
67. 100.00	67. 100.00
68. 100.00	68. 100.00
69. 100.00	69. 100.00
70. 100.00	70. 100.00
71. 100.00	71. 100.00
72. 100.00	72. 100.00
73. 100.00	73. 100.00
74. 100.00	74. 100.00
75. 100.00	75. 100.00
76. 100.00	76. 100.00
77. 100.00	77. 100.00
78. 100.00	78. 100.00
79. 100.00	79. 100.00
80. 100.00	80. 100.00
81. 100.00	81. 100.00
82. 100.00	82. 100.00
83. 100.00	83. 100.00
84. 100.00	84. 100.00
85. 100.00	85. 100.00
86. 100.00	86. 100.00
87. 100.00	87. 100.00
88. 100.00	88. 100.00
89. 100.00	89. 100.00
90. 100.00	90. 100.00
91. 100.00	91. 100.00
92. 100.00	92. 100.00
93. 100.00	93. 100.00
94. 100.00	94. 100.00
95. 100.00	95. 100.00
96. 100.00	96. 100.00
97. 100.00	97. 100.00
98. 100.00	98. 100.00
99. 100.00	99. 100.00
100. 100.00	100. 100.00

regio 1

FRANKLIN PUBLIC LIBRARY
1976 ANNUAL REPORT

A full time staff of four are available at the Franklin Public Library to serve the needs of the public. Roberta Burke is officially Children's Librarian but also organizes adult programs and serves as staff artist. Mary Lou Stein, Reference Librarian, serves as audio-visual co-ordinator and plans library displays also. Ethel Hanley, Assistant Director, has many duties, including the ordering and cataloging of new books. Christine Sokol, Director, also feels very much a children's librarian, therefore handling many children's programs. Of course, the duties of each staff member are too numerous to list and all work together co-operatively for a smooth running operation.

Members of the Board of Library Trustees for 1976 were Edward B. Briggs, chairman; Mary S. (Mrs. Donald J.) Piper, treasurer; Claire (Mrs. Donald W.) Cushing; Jo (Mrs. Robert O.) Beaudet; Dorothy (Mrs. Herman N.) Donegan; and Emil J. Marshala. Mary Cushing continued her term as associate trustee until her departure for college in the fall at which time she resigned. The Trustees meet the second Tuesday of each month, September through June, in the Draper Room of the Library. The public is invited to attend.

Twelve Statewide Library Cards were issued to Franklin residents in 1976. There were 457 new registrations for library membership and 67 registrations were withdrawn. The clearing of registration files is difficult because registration at the library is for an indefinite amount of time. In 1977 the registrations of individuals who have not used the library since summer 1976 will be discarded in order to make room for new registrations. Registration is still open to all residents of Franklin, however, and anyone inadvertently discarded from the files may re-register.

Circulation for 1976 was 45,697, leveling off after the phenomenal increases during the last several years. This circulation includes media circulation of records, 8-track tapes, cassettes and art prints as well as books and magazines. Magazine holdings are constantly under consideration. Not only are magazines valuable to students doing research but they are extremely popular with the reading public. We are constantly cancelling unpopular titles in order to add useful and entertaining ones. Media may be enjoyed in the library as well as borrowed, and many young people, especially, enjoy music while studying or relaxing in the Library. With earphones they may listen to records or tapes in the adult reading room or to records in the children's room.

Numerous books and magazines were donated to the library in 1976. Of these, 53 were added to the collection and the remaining included in the Summer Book Sale. Other books for the sale were those withdrawn from the regular collection because of condition or waning popularity. This weeding process is a constant one in order that the library collection may be kept alive and relevant. The total proceeds from the Summer Book Sale were \$758.89. These monies will be used for renovations within the library.

Storm windows were installed on the south, west and north sides of the library before autumn of 1976. The east side, facing City Hall, is

more protected than the other exposures and, therefore, these windows will be purchased later. The cold, windy months of November and December have proved the wisdom of this purchase. The library is far more comfortable than it has been in former winters.

The redecorating of Library Hall in early 1976 and the purchase of folding chairs later in the year provided a more attractive meeting area. Immediately the Hall was introduced to the community at an Open House and exhibit of the circulating art collection. Art prints unveiled at the exhibit are available for circulating to the public. The Hall is open to non-profit Franklin organizations for meetings. The facilities, including kitchen appliances, are available free of charge during regular library hours and subject to rules set by the Library Trustees.

With the Hall redecorated and open to the public, the library was able to sponsor several programs during 1976. Following the first art exhibit, a showing of the works of Michael Lemire and a reception in his honor was held. Another art exhibit, this one featuring the works of local artists, was held in the fall. Several art classes from Franklin High School enjoyed this exhibit. In conjunction with this exhibit, there was a program featuring the film, The Wyeth Phenomenon, and a reception honoring the artists. Another film program featuring Captured German World War II films was held in late autumn.

Programs were not limited to adult features, of course. Two pre-school story series, one in the spring and another in the fall, were enjoyed by local children. Although not a resounding success as an art contest, many children and adults enjoyed the Art Contest Awards Program featuring a puppet show. During the summer a program of story telling, creative dramatics and book borrowing was held in the City parks. Expenses for this program were underwritten by several local organizations. The annual Summer Reading Club, with a seaside motif, was enjoyed by many children. Seventy children registered for the Reading Club, forty-five of whom received reading certificates at the award program, which not only honored the Reading Club members but also featured a puppet show, Cinderella, written, directed and performed by Debrah Magoon and Susan Parris.

Debrah and Susan each worked at the library twenty hours a week under the Manpower program. The girls learned quickly the general library routines. In addition to discharging and shelving books they supervised registration and the mechanics of the Summer Reading Club and oversaw the arrangement and stocking of books in the Summer Book Sale. Also, they were entirely responsible for the Reading Club Party entertainment.

A wednesday film program for school age children was introduced at the library in September. The films are shown the third Wednesday of each month. The films, borrowed through the State Library, are entertaining and enjoyed by increasing numbers of children.

The second annual Christmas Tree Lighting Party for the whole family was held the week before Christmas. Again, Phillip Rudd donated a beautiful tree which was decorated with the help of local children. Ty Waterman lead the group in carol singing by the light of the tree. The entertainment was followed by refreshments.

A new service of the Library is the display of a community calendar. This calendar is inside the main library entrance and is available to the public for announcing organization events. This provides advertisement of events and, if recorded and checked far in advance, may proclude conflicting events falling on the same date.

In November the City of Franklin on behalf of the Library submitted an application to EDA for funding for the completion of the Library basement. The plans would provide a ground level entrance to the library at the northwest corner; two public reading, research and meeting rooms at ground level; and public rest rooms. Of the money allotted to New Hampshire under this legislation, the majority went to the Massachusetts border area and none to Franklin. Our application has not yet been returned, however, so our hopes are still high for additional monies being added to the original funding.

The Franklin Public Library is open to the public fifty six hours a week in winter (September through early June) and forty four hours a week in summer (late June through August). The schedule is: Winter M-T-W-Th-F 10:00 a.m. to 8:00 p.m., Saturday 10:00 a.m. to 4:00 p.m., Summer M-T-W 10:00 a.m. to 6:00 p.m., Th 10:00 a.m. to 8:00 p.m., F 10:00 a.m. to 6:00 p.m.; Saturday 10:00 a.m. to 12:00 p.m.

Respectfully submitted,

Christine Sokol
Director

VISITING NURSE ASSOCIATION OF FRANKLIN, INC.

FINANCIAL REPORT 1976

PATIENT SERVICE REVENUE

Medicare	\$30,050
Medicaid	8,113
Patient Fees	2,458
Other Ins. & Agencies	1,620
	\$42,241

NET PATIENT REVENUE \$42,241

OTHER SERVICE RELATED REVENUE

Concord Mental Health	\$ 5,000
N.H. Div. Public Health	
MCH	3,962

OTHER REVENUE

City of Franklin	11,000
Town of Salisbury	1,000
Town of Hill	625
Town of Webster	1,166
Membership Drive	917
Melinda Tobie Trust	550
Donations, Fund Raising & Other	1,467
	\$67,928

TOTAL REVENUE \$67,928

EXPENDITURES

Salaries, Fringe & Taxes	\$55,173
Auto Expense & Ins.	1,455
Mileage paid to staff	1,347
Nursing supplies	603
Other Program expense	383
Office supplies	1,453
Telephone	1,007
Depreciation	1,309
Accountant Services	889
Rent & Maintenance	786
Insurance	569
Other general costs	1,682
	\$66,656

TOTAL EXPENDITURES \$66,656

<u>EXCESS OF REVENUE OVER EXPENSE</u>	\$ 1,272
---------------------------------------	----------

<u>NET REVENUE</u>	\$42,241
--------------------	----------

Free Service & unrealized income	15,965
	\$58,206

TOTAL SERVICES RENDERED \$58,206

VISITING NURSE ASSOCIATION SERVICE REPORT
January 1, 1976 - December 31, 1976

HOME HEALTH VISITS BY DISCIPLNE

Nursing	4,612
Physical Therapy	231
Home Health Aide	195
Home Maker	858
	<hr/>
*Total Home visits	5,896

CLINICS

16 Child Health Clinics
5 Immunization Clinics
30 Blood Pressure Screening Clinics
1 Adult Health Clinic
2 Dental Clinics
2 Swine Flu Clinics

* Total represents 1,416 more visits in 1976 than in 1975.

VNA STAFF

Mrs. Mary Cooper, R.N.	Executive Director
Mrs. Harlean Merkes, R.N.	Supervisor
Mrs. Donna McCabe RPT	Physical Therapist
Mrs. Kathleen Kidder, R.N.	Staff Nurse
Mrs. Patricia Oxland, R.N.	Staff Nurse
*Mrs. Laurendale Lambert, R.N.	Staff Nurse
*Mrs. Marjorie Reed	Home Maker/Home Health Aide
*Mrs. Mary Welch	Home Maker/Home Health Aide
Mrs. Roberta Webster	Office Manager/Bookkeeper/Billing
*Mrs. Joan Wallingford	Secretary

* Part time employees

AFFILIATIONS

National League of Nursing
Community Health Care Association of
New Hampshire

Medicare Certified Agency

1. 1975 - 1976
2. 1976 - 1977

1. 1975 - 1976

1. 1975

2. 1976

1. 1975

1. 1975

1. 1975 - 1976
2. 1976 - 1977
3. 1977 - 1978
4. 1978 - 1979
5. 1979 - 1980
6. 1980 - 1981
7. 1981 - 1982
8. 1982 - 1983
9. 1983 - 1984
10. 1984 - 1985
11. 1985 - 1986
12. 1986 - 1987
13. 1987 - 1988
14. 1988 - 1989
15. 1989 - 1990
16. 1990 - 1991
17. 1991 - 1992
18. 1992 - 1993
19. 1993 - 1994
20. 1994 - 1995
21. 1995 - 1996
22. 1996 - 1997
23. 1997 - 1998
24. 1998 - 1999
25. 1999 - 2000
26. 2000 - 2001
27. 2001 - 2002
28. 2002 - 2003
29. 2003 - 2004
30. 2004 - 2005
31. 2005 - 2006
32. 2006 - 2007
33. 2007 - 2008
34. 2008 - 2009
35. 2009 - 2010
36. 2010 - 2011
37. 2011 - 2012
38. 2012 - 2013
39. 2013 - 2014
40. 2014 - 2015
41. 2015 - 2016
42. 2016 - 2017
43. 2017 - 2018
44. 2018 - 2019
45. 2019 - 2020
46. 2020 - 2021
47. 2021 - 2022
48. 2022 - 2023
49. 2023 - 2024
50. 2024 - 2025

1. 1975 - 1976

1. 1975

1. 1975 - 1976
2. 1976 - 1977
3. 1977 - 1978
4. 1978 - 1979
5. 1979 - 1980
6. 1980 - 1981
7. 1981 - 1982
8. 1982 - 1983
9. 1983 - 1984
10. 1984 - 1985
11. 1985 - 1986
12. 1986 - 1987
13. 1987 - 1988
14. 1988 - 1989
15. 1989 - 1990
16. 1990 - 1991
17. 1991 - 1992
18. 1992 - 1993
19. 1993 - 1994
20. 1994 - 1995
21. 1995 - 1996
22. 1996 - 1997
23. 1997 - 1998
24. 1998 - 1999
25. 1999 - 2000
26. 2000 - 2001
27. 2001 - 2002
28. 2002 - 2003
29. 2003 - 2004
30. 2004 - 2005
31. 2005 - 2006
32. 2006 - 2007
33. 2007 - 2008
34. 2008 - 2009
35. 2009 - 2010
36. 2010 - 2011
37. 2011 - 2012
38. 2012 - 2013
39. 2013 - 2014
40. 2014 - 2015
41. 2015 - 2016
42. 2016 - 2017
43. 2017 - 2018
44. 2018 - 2019
45. 2019 - 2020
46. 2020 - 2021
47. 2021 - 2022
48. 2022 - 2023
49. 2023 - 2024
50. 2024 - 2025

1. 1975 - 1976
2. 1976 - 1977
3. 1977 - 1978
4. 1978 - 1979
5. 1979 - 1980
6. 1980 - 1981
7. 1981 - 1982
8. 1982 - 1983
9. 1983 - 1984
10. 1984 - 1985
11. 1985 - 1986
12. 1986 - 1987
13. 1987 - 1988
14. 1988 - 1989
15. 1989 - 1990
16. 1990 - 1991
17. 1991 - 1992
18. 1992 - 1993
19. 1993 - 1994
20. 1994 - 1995
21. 1995 - 1996
22. 1996 - 1997
23. 1997 - 1998
24. 1998 - 1999
25. 1999 - 2000
26. 2000 - 2001
27. 2001 - 2002
28. 2002 - 2003
29. 2003 - 2004
30. 2004 - 2005
31. 2005 - 2006
32. 2006 - 2007
33. 2007 - 2008
34. 2008 - 2009
35. 2009 - 2010
36. 2010 - 2011
37. 2011 - 2012
38. 2012 - 2013
39. 2013 - 2014
40. 2014 - 2015
41. 2015 - 2016
42. 2016 - 2017
43. 2017 - 2018
44. 2018 - 2019
45. 2019 - 2020
46. 2020 - 2021
47. 2021 - 2022
48. 2022 - 2023
49. 2023 - 2024
50. 2024 - 2025

1. 1975

1. 1975 - 1976

2. 1976 - 1977

3. 1977

4. 1978

5. 1979

VISITING NURSE ASSOCIATION OF FRANKLIN, INC.

ANNUAL REPORT - 1976

The past year has been a very exciting and rewarding experience. The members of the Board of Directors have been extremely supportive in carrying out the responsibilities entrusted to the board. The VNA Staff whom I hold in highest esteem, have been very energetic and dedicated people. Serving as President has been an honor and I'm looking forward to another year of accomplishments.

The Home Health Services of the VNA have continued to expand. We have extended our services to the Town of Webster in April of 1976. In April the Board made the decision to carry the Health Aide Service program rather than contract with another agency.

Another first for the agency was employing a Physical Therapist on a part time basis. In the past this was a contracted service. Although, it had a slow start, this area of service is now expanding. We have renewed contracts to provide Physical Therapy Services to Merrill Manor and Franklin Home for the Aged (Peabody Home).

An Adult Health Clinic with the cooperation of the Division of Public Health and the Franklin Hospital Auxiliary was held in the spring.

Two Swine Flu Clinics were held with the Division of Public Health, one in Salisbury and the other in Franklin. We are grateful to the many volunteers including physicians and nurses as well as different organizations from Salisbury, Webster, Hill and Franklin who helped to make these clinics possible.

With the cooperation of the Division of Public Health, Bureau of Maternal & Child Health, Bureau of Dental Health and School Health Department we have provided Child Health Clinics, Immunization Clinics and Dental Clinics to our communities.

The VNA Board Members and staff again coordinated the Christmas Basket Project, 86 families and 133 children received toys and food baskets. It was such a pleasure to have many individuals, organizations and social agencies help us to make this a community-wide project.

Through the efforts of our Director the agency brochures have been completed. Our appreciation is extended to the Franklin National Bank and the Franklin Savings Bank for sponsoring the brochures.

Last fall I was elected to the Board of the Community Health Care Association of New Hampshire. Our Director served on this Board for two years before me thus my term on this Board continues to keep us abreast of the trends in Community Health Care.

I have attended meetings and workshops during the year to learn more about Home Health Care so I can serve you better. The continued support from the Association Members, the City and Towns which we serve, the physicians, Franklin Regional Hospital and other health related fields is greatly appreciated. Home Health Care is a way of life now and is going

SECRET

...the ... of ...
...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

...the ... of ...
...the ... of ...
...the ... of ...

to play a more important role in years to come. Our visits have increased in 1976 and we are looking forward to increasing our services in 1977. We thank you for your past support and look forward to our continued relationship in the future.

Elizabeth Amalfitano
President

BOARD OF DIRECTORS

President: Mrs. Michael Amalfitano	Franklin
Vice President: Rev. Richard Haines	Franklin
Treasurer: Mrs. James McSweeney	Franklin
Secretary: Mrs. David Hurst	Franklin
Miss Doris Beck	Webster
Mrs. Grace Colby	Hill
Mrs. Richard Dubois	Franklin
Mrs. William Fitzpatrick	Franklin
Mr. Gerald Goodwin	Franklin
Mrs. Richard Hatten	Salisbury
Mrs. Christopher Head	Salisbury
Mrs. Alex Lachiatto	Franklin
Mrs. Barbara Lavalley	Webster
Mrs. Mildred Morrill	Hill
Mr. Ernest St. Pierre	Franklin
Mrs. Tyler Waterman	Franklin
Mrs. John Zoldy	Franklin

DEPARTMENT MANAGER

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
M-1 Salaries	23,282	24,024	25,520	26,870
M-2 Office Sup.	430	828	586	500
M-3 Utilities	540	518	656	600
M-4 Training	0	0	687	275
M-7 Dues & Sub.	118	108	156	165
M-8 Travel Exp.	1,495	1,650	1,655	1,960
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	25,829	27,128	29,261	30,370
Less Credits	- 3,373	- 3,493	- 477	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	22,456	23,635	28,784	30,370

DEPARTMENT WELFARE

O-1 Salaries	8,440	8,734	8,947	9,443
O-2 Office Sup.	49	33	49	65
O-3 Utilities	303	318	325	360
O-4 Fuel	964	2,209	795	1,000
O-5 Groceries	5,820	2,098	1,680	2,000
O-6 Clothing	136	36	0	150
O-7 Rentals	1,845	5,618	3,107	4,000
O-8 Travel Exp.	0	3	51	50
O-10 City Relief	40	2	7	100
O-11 Child Care	1,171	1,099	1,632	6,700
O-13 Hospital	10,000	0	16,000	8,000
O-15 Medical	130	330	240	1,000
O-16 Old Age	29,180	27,725	36,008	38,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	58,078	48,205	68,842	70,868
Less Rev. Shar.	0	- 1,144		
Less Credits	- 3,190	- 2,330	- 8,835	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	54,888	44,731	60,007	70,868

DEPARTMENT POLICE

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
P-1 Salaries - Reg.	134,563	129,059	119,994	147,707
Sal. - Overtime	0	0	10,727	7,480
Sal. - Specials	0	0	7,547	3,930
Sal.-Beach Off.	0	0	411	450
P-2 Office Sup.	1,205	1,222	2,141	1,115
P-3 Utilities	1,396	1,481	1,848	1,700
P-4 Training	35	115	168	550
P-5 Auto Equip. & Maint. Oper.	1,099	2,094	1,827	1,900
P-6 Build. Maint.	19	45	62	100
P-7 Dues & Sub.	161	295	204	325
P-8 Travel Expense	269	150	200	200
P-9 Cons. & Contr.	352	269	573	700
P-10 Cap. Outlay	4,458	5,925	9,729	12,871
P-11 Uniforms	1,826	2,333	3,070	2,800
P-12 Gas & Oil	3,560	4,841	5,550	5,673
P-13 Radio Maint.	835	706	705	600
P-14 Traffic Lights	961	1,702	894	900
P-15 Public Services	123	84	98	250
P-16 Retirement	6,428	8,388	9,504	0
TOTAL GROSS	157,290	158,709	175,257	189,251
Less Credits	- 31,360	- 20,401	- 14,159	
TOTAL NET	125,930	138,308	161,098	189,251

GENERAL INFORMATION

NO.	NAME	AGE	SEX	RELATIONSHIP
1	John Doe	35	M	Head of Family
2	Jane Doe	32	F	Wife
3	Robert Doe	10	M	Son
4	Mary Doe	8	F	Daughter
5	William Doe	5	M	Son
6	Elizabeth Doe	3	F	Daughter
7	James Doe	2	M	Son
8	Patricia Doe	1	F	Daughter
9	Michael Doe	0	M	Son
10	Sarah Doe	0	F	Daughter
11	David Doe	0	M	Son
12	Linda Doe	0	F	Daughter
13	Richard Doe	0	M	Son
14	Karen Doe	0	F	Daughter
15	Christopher Doe	0	M	Son
16	Nancy Doe	0	F	Daughter
17	Anthony Doe	0	M	Son
18	Michelle Doe	0	F	Daughter
19	Gregory Doe	0	M	Son
20	Heather Doe	0	F	Daughter
21	Timothy Doe	0	M	Son
22	Angela Doe	0	F	Daughter
23	Jeffrey Doe	0	M	Son
24	Kimberly Doe	0	F	Daughter
25	Eric Doe	0	M	Son
26	Stephanie Doe	0	F	Daughter
27	Jonathan Doe	0	M	Son
28	Rachel Doe	0	F	Daughter
29	Benjamin Doe	0	M	Son
30	Hannah Doe	0	F	Daughter
31	Isaac Doe	0	M	Son
32	Savannah Doe	0	F	Daughter
33	Wyatt Doe	0	M	Son
34	Abigail Doe	0	F	Daughter
35	Luke Doe	0	M	Son
36	Emily Doe	0	F	Daughter
37	Samuel Doe	0	M	Son
38	Madison Doe	0	F	Daughter
39	Joseph Doe	0	M	Son
40	Chloe Doe	0	F	Daughter
41	Alexander Doe	0	M	Son
42	Grace Doe	0	F	Daughter
43	Henry Doe	0	M	Son
44	Julia Doe	0	F	Daughter
45	Thomas Doe	0	M	Son
46	Olivia Doe	0	F	Daughter
47	Matthew Doe	0	M	Son
48	Victoria Doe	0	F	Daughter
49	Andrew Doe	0	M	Son
50	Megan Doe	0	F	Daughter
51	Christopher Doe	0	M	Son
52	Kristen Doe	0	F	Daughter
53	Daniel Doe	0	M	Son
54	Ashley Doe	0	F	Daughter
55	Joshua Doe	0	M	Son
56	Brianna Doe	0	F	Daughter
57	Kevin Doe	0	M	Son
58	Natalie Doe	0	F	Daughter
59	Brandon Doe	0	M	Son
60	Hayden Doe	0	F	Daughter
61	Justin Doe	0	M	Son
62	Madeline Doe	0	F	Daughter
63	Tyler Doe	0	M	Son
64	Skylar Doe	0	F	Daughter
65	Jonathan Doe	0	M	Son
66	Brooklyn Doe	0	F	Daughter
67	Andrew Doe	0	M	Son
68	Sydney Doe	0	F	Daughter
69	Robert Doe	0	M	Son
70	Ariana Doe	0	F	Daughter
71	Christopher Doe	0	M	Son
72	Isabella Doe	0	F	Daughter
73	Matthew Doe	0	M	Son
74	Charlotte Doe	0	F	Daughter
75	David Doe	0	M	Son
76	Amelia Doe	0	F	Daughter
77	Michael Doe	0	M	Son
78	Harper Doe	0	F	Daughter
79	William Doe	0	M	Son
80	Evelyn Doe	0	F	Daughter
81	James Doe	0	M	Son
82	Abigail Doe	0	F	Daughter
83	Robert Doe	0	M	Son
84	Madison Doe	0	F	Daughter
85	Christopher Doe	0	M	Son
86	Elizabeth Doe	0	F	Daughter
87	Matthew Doe	0	M	Son
88	Sophia Doe	0	F	Daughter
89	David Doe	0	M	Son
90	Olivia Doe	0	F	Daughter
91	Michael Doe	0	M	Son
92	Chloe Doe	0	F	Daughter
93	William Doe	0	M	Son
94	Grace Doe	0	F	Daughter
95	James Doe	0	M	Son
96	Julia Doe	0	F	Daughter
97	Robert Doe	0	M	Son
98	Madison Doe	0	F	Daughter
99	Christopher Doe	0	M	Son
100	Isabella Doe	0	F	Daughter

POLICE DEPARTMENT

FRANKLIN, NEW HAMPSHIRE

1976

ANNUAL REPORT

To the City Manager, Mayor and members of the City Council:

I hereby submit the following Police Report for the year of 1976.

ARRESTS AND COURT CASES:

Criminal

Assaults	19	Issuing Bad Check-Misdemeanor	9
Bail Jumping	1	Non Support	1
Burglarly	6	Permits Required	1
Contempt of Court	3	Possession of a Controlled Drug	9
Contributing to Delinquency of a Minor	2	Possession of a Firearm by Felon	1
Criminal Mischief	3	Possession of Intoxicating Liquor by a Minor	1
Criminal Threatening	4	Possession of Marijuana	1
Criminal Trespass-Violation	6	Prohibited Sales	2
Criminal Trespass-Misdemeanor	1	Receiving Stolen Property	1
Disobeying Officer	3	Reckless Conduct	1
Disorderly Conduct	5	Reckless Conduct-Misdemeanor	2
Disorderly Conduct with a vehicle	1	Refuse on Private Land	1
Duty of Custodian-Violation	9	Resisting Arrest-Misdemeanor	1
Drinking in Public	1	Sexual Assault	2
Failure to Abate Dog Nusiance	1	Sale of Pyrotechnic Devices	1
Failure to Answer Summons	1	Theft	5
Failure to License Dog	1	Theft of Services	1
Forgery Class B Felony	26	Trespassing Stock	1
Fugitive from Justice	1	Unauthorized Use of Propelled Vehicle or animal	1
Harrassment	4	Violation of Leash Law	20
Habitual Offender	1		
Intoxication	59		
Issuing Bad Checks-Felony	1		

TOTAL 221 - Arrests & Court Cases - Criminal

Juvenile Court 88

TOTAL 82 - Arrests & Court Cases - Juvenile Court

MOTOR VEHICLE:

Additional Parking Regulations (Parked on Wrong Side of Road)	15	Failure to Yeild Right of way at a Yeild Sign	4
All Night Parking	57	Fire Hydrant Violation	3
Allowing Unlicensed Person to Operate a Motor Vehicle	4	Following to Closely	4
Conduct after an Accident	2	Highway Markings (YellowLine)	7
Drive on the Right side of Road	1	Improper Parking	17
Driving While Intoxicated	59	Improper Parking-Standing away from curb	1
Driving while Intoxicated Second Offense	3	Lamp of Flag on Projecting load	1
Failure to Stop at a Stop Sign	52	Emerging from Alley or Driveway	1
Failure to Display Number Plates	1	Limitations on Backing	1
Failure to Yield Right of Way	4	Misuse of NH Auto Plates	1
		Motorcycle Learners Permit violation	1

[illegible]

POLICE DEPT. CONT'D.

Motor Vehicle & Tractor Tires	33	Parking on Crosswalk	2
No Beach Parking Permit	1	Parking on a Sidewalk	13
No Parking Violation	56	Possession of Drugs	1
Obstruction to Windows	3	Speeding	52
Obstructing Roadway	1	Starting Parked Vehicle	2
One Way Street	3	Stopping, Standing of Parking Prohibited in Specified Places	6
Operating Motorcycle without eye & face protection	9	Traffic Control Signal Legend	2
Operating Motorcycle without protective headgear	3	Transporting a Controlled Drug	2
Operating Motorcycle without a special license	6	Taking a Motor Vehicle without Owner's Consent	3
Operating after Suspension	20	Towing without a Chain	1
Operating to Endanger	11	Uninspected Motor Vehicle	94
Operating without Financial Responsibility	5	Uninspected Motorcycle	10
Operating without a Valid NH operators License	15	Unreasonable Speed	5
Overtime Parking	1	Unregistered Motor Vehicle	22
		Unregistered off Highway Vehicle	1
		Towing Unregistered Tractor	1

TOTAL 625 - Motor Vehicle

COMPLAINTS RECEIVED AND INVESTIGATED

Abandoned Motor Vehicles	2	Criminal Threatening	45
Accidental Deaths	2	Criminal Trespass	76
Air Rifle	4	Cruelty to Animals	5
Aggravated Assault	3	Disabled Vehicle	194
Animal	86	Disorderly Conduct	37
Anonymous Phone Calls	6	Disorderly Person	1
Armed Robbery	3	Disturbance	22
Arson	3	Dog	479
Assault	57	Dog Bite	25
Attempted Burglary	4	Domestic	50
Attempted Felonious Sexual Assault	2	Drug	40
Attempted Suicide	3	D.W.I.	102
A.W.O.L.	3	Drunk	18
Beano Complaint	3	Escapee	10
Bicycle	10	False Fire Alarm	4
Bomb Threat	1	Felonious Sexual Assault	3
Bomb Scare	3	Forgery	11
Brawl & Fight	28	Found Property	26
Burglary	110	Fugitive from Justice	3
Burglar Alarm	73	Garbage	11
Child in need of Supervision	63	Gas Leak	7
Child Abuse	4	Harrassment	77
Child Neglect	6	Harrassing Phone Calls	35
Civil	48	Health Hazard	5
Concealment of Merchandise	1	Highway Hazard	247
Conduct after Accident	32	Hit and Run	9
Counterfeiting	1	Indecent Exposure and Lewdness	2
Corruption of Minors	2	Intoxication	93
Complaint on Officer	18	Issuing Bad Checks	51
Criminal Mischief	284	Junk Yark	9
Citizen Band Radio Complaints	2	Kidnapping	1
		Juvenile	313

185

POLICE DEPT. CONT'D.

Larceny	8	Shop Lifting	3
Loitering	43	Sidewalk Hazard	2
Land Lord Tenant Dispute	1	Sign	28
Lost Property	17	Shooting	7
Malicious Damage	75	Slander	3
Larceny By Check	1	Snow Ball	23
Mini Bike	12	Skateboarding	6
Missing Person	40	Snow Mobile	12
Motor Vehicle	257	Snow Plowing	4
Motor Vehicle Impounded	7	Soliciting	27
Motor Vehicle Parking	84	Stolen Motor Vehicle	7
Neighborhood Dispute	3	Suicide	2
Noise	130	Subjects Arrested	2
Non Support	1	Suspicious	133
Obscene Phone Call	2	Suspicious Phone Calls	3
Obstructing Justice	1	Theft	241
Overdose	11	Traffic	9
Pellet Gun	1	Traffic Hazard	2
Person in need of Medical Attention	1	Try & Locate	52
Prowler	40	Unauthorized Use of Firearms & Firecrackers	50
Prank Call	9	Unauthorized Use of Propelled Vehicle or Animal	11
Public Hazard	31	Unauthorized Use of Propelled Vehicle or Rented Property	3
Prohibited Sales	3	Untimely Death	5
Request for Officer	326	Wanted Persons	84
Reckless Conduct	5	Water Leak	30
Resisting Arrest or Detention	2	Property Returned	10
Rubbish	15		
Security for Person	1		

TOTAL 5,053 - Complaints Received and Investigated.

PUBLIC SERVICE

Assist to Armed Forces	4	Finger Printing	15
Assist to City Departments	273	Fire Works Permit	2
Assist to Court	144	Found Animals	10
Assist to the Fire Department	248	Funeral Escort	4
Assist to the Injured	29	Hospital Assist	353
Assist to Law Enforcement Agencies	1781	License Check	4
Assist to the Library	2	Lodgers	38
Assist to the Public	1767	Lost Animals	52
Assist to Rescue	67	Lost Child	8
Assist to Schools	8	Lost Property	70
Assist to U.S. Government	856	Money Escort	1658
Assist to Visiting Nurse	1	Motor Vehicle Listing	60
Bank Alarm Checks	36	NCIC	47
Beano Permits	48	Parade Details	36
Blood Relay	3	Parade permits	8
Breath Test	64	Permit for Auction	1
Burglar Alarm Checks	31	Permit to Solicit	70
Crime Report Sent	4	Permit Request	4
Cruiser Escorts	1	Permit to Use Public Facilities	10
Dance Permit	1	Permit to Use Loud Speakers	1
Emergency Assist	57	Pistol Permits	55
		Pistol Sales	11

[illegible]

...and the following visitors: J. F. LITTLE

REVISED

POLICE DEPT. CONT'D.

Property Checks	56,411	Request for News	458
Property Checks Cancelled	228	School Check	2
Property Checks Requested	50	State Hospital Commitments	2
Property Found	111	Street Lights Out	9
Property Returned	118	Traffic Lights	6
Property for Safekeeping	2	Unlocked Doors and Windows	438
Record Checks	118	Yard Sales Permit	21
		Wrecker Request	29

TOTAL 65,945 - Public Services

MOTOR VEHICLE CHECKS

Arrests	88
Check-ups	363
DE Tickets	271
Warnings	917
Summons	476

TOTAL - 2,115 MOTOR VEHICLE CHECKS

MOTOR VEHICLES ACCIDENTS

Motor Vehicle & Motorcycle	326
Personal Injuries	28
Pedestrian	9
Bicycle	3

TOTAL - 366 Accidents

POLICE CRUISERS

Car 1-886	
Miles Traveled	42,860.1
Gasoline Consumed (Gallons)	5183
Oil Consumed (Quarts)	114

Car 2-7278	
Miles Traveled	15,161.9
Gasoline Consumed (Gallons)	1884
Oil Consumed (Quarts)	71

Car 2-2382 (New)	
Miles Traveled	28,121.6
Gasoline Consumed (Gallons)	3345
Oil Consumed (Quarts)	81

D-1 868 to May 31, 1976	
Miles Traveled - Odometer out of Order	
Gasoline Consumed (Gallons)	1043
Oil Consumed (Quarts)	26.5

D-1 7278 After June 1, 1976	
Miles Traveled	5,034.1
Gasoline Consumed (Gallons)	562
Oil Consumed (Quarts)	47

Submitted by,

James C. Nowell, Jr.
Chief of Police

FRANKLIN POLICE DEPARTMENT
1976 ANNUAL REPORT

The Chief's Message :

In 1976 total court cases dropped approximately 3% from 966 in 1975 to 934 in 1976. Criminal cases showed a 11% decrease with a drop from 250 cases in 1975 to 221 cases in 1976. Motor Vehicle cases showed a 1% decrease from 634 cases in 1975 to 625 cases in 1976. The only increase in court cases were Juvenile which increased a little over 8% from 82 cases in 1975 to 88 cases in 1976.

Complaints received and investigated showed a large increase of a little over 35% from 3,720 complaints to 5,053 complaints in 1976.

Also showing a large increase of over 35% was public services showing 48,737 services in 1975 and 65,945 services in 1976. This large amount of public service shows that more time is spent assisting the public than on criminal investigation and prevention which is the basic reason for organized police departments.

Motor Vehicle check ups showed a 10% drop from 2397 in 1975 to 2115 in 1976. This is due to the increased number of public assists which take the police cruisers off the highways causing less highway patrol which resulted in a little over a 16% increase in motor vehicle accidents, from 315 in 1975 to 366 in 1976. Even though the police cruisers traveled approximately 13% more road miles in 1976, from 80,669 in 1975 to 91,176 in 1976 less miles covered for traffic control due to the large amount of property checks in and outside city limits as properties are being broken into and damaged by vandals.

The police department had three resignations in 1975 and hired four new people, three police recruits and one full time police clerk.

The department has to send each new police recruit to a six week basic police academy. In addition to this recruit school men were sent to the following police oriented courses: Police Prosecutor - 2, First Line Supervision - 2, Basic Fingerprints - 1, Advanced Fingerprints - 1, Bomb Investigation - 2, Police Photography - 2, Breathalyzer Specialist - 2, and Accident Investigation - 1.

The police department utilizes all training programs offered by the Police Standards and Training Council at the Technical Schools.

After several years of having the City Attorney prosecute court cases the police department has again taken over the prosecution. This has been accomplished by having key personnel take courses in police prosecution. We also have had the benefit of two law students from Franklin Pierce Law School. They work with the department to get experience in compiling court cases and prosecuting in court. In return we have the opportunity to have case law researched and the benefit of being shown how it is done.

In closing I would like to assure the citizens of Franklin that they have an excellent police department and it rates high in the quality of investigations and services it provides and with the continued efforts of the citizens of Franklin in reporting crimes and supporting the department it will continue to do so.

Sincerely,
James C. Nowell, Jr.
Chief of Police

IN THE CIRCUIT COURT OF THE FIRST JUDICIAL DISTRICT
OF THE STATE OF FLORIDA

Case No. 1:03-cv-00001

Plaintiff, *John Doe*, vs. Defendant, *Jane Smith*.
This is a civil action brought by Plaintiff against Defendant for breach of contract. Plaintiff alleges that Defendant entered into a written contract with Plaintiff on or about January 1, 2003, whereby Defendant agreed to provide certain services to Plaintiff. Plaintiff claims that Defendant has failed to perform its obligations under the contract, and therefore seeks damages.

Plaintiff further alleges that Defendant's failure to perform has caused Plaintiff significant financial loss. Plaintiff seeks recovery of the contract price, plus interest and costs. Defendant denies the allegations and claims that the contract was never formed. Defendant also claims that Plaintiff has failed to mitigate its damages.

Plaintiff has submitted evidence in support of its claims, including a copy of the contract, correspondence between the parties, and expert testimony regarding the value of the services. Defendant has submitted evidence in support of its defenses, including testimony from its own experts and documents. The court will hear the evidence and make findings of fact and conclusions of law.

The court has considered the evidence and finds that Plaintiff has established its burden of proof. The court finds in favor of Plaintiff and awards damages of \$100,000, plus interest and costs. Defendant's motion for summary judgment is denied. The court will enter a final judgment in favor of Plaintiff.

Plaintiff's motion for summary judgment is granted. The court finds that there is no genuine issue of material fact, and that Plaintiff is entitled to judgment as a matter of law. The court awards damages of \$100,000, plus interest and costs. Defendant's motion for summary judgment is denied.

The court has considered the evidence and finds that Plaintiff has established its burden of proof. The court finds in favor of Plaintiff and awards damages of \$100,000, plus interest and costs. Defendant's motion for summary judgment is denied. The court will enter a final judgment in favor of Plaintiff.

DEPARTMENT	<u>POLICE</u>
DIVISION	<u>POLICE DETECTIVE</u>

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
PD-1 Salaries	0	10,768	11,771	10,652
PD-2 Office Sup.	0	58	22	75
PD-3 Utilities	0	285	491	460
PD-4 Training	0	0	0	75
PD-5 Auto Equip.	0	450	428	500
PD-8 Travel Expense	0	438	411	300
PD-11 Uniforms	0	100	150	200
PD-12 Gas, Oil & Tires	0	251	227	553
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	0	12,351	13,500	12,815
Less Credits		- 40	- 583	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	0	12,311	12,917	12,815

DEPARTMENT OF POLICE
DETECTIVE DIVISION

1937	1936	1935	1934	
10,000	11,000	10,000		
75	25	50	0	10-8
100	100	200	0	10-9
75	0	0	0	10-10
500	450	450	0	10-11
300	411	438	0	10-12
500	150	100	0	10-13
75	300	350	0	10-14
10,000	10,000	10,000	0	TOTAL GROSS
10,000	10,000	10,000	0	Less Credits
10,000	10,000	10,000	0	TOTAL NET

DEPARTMENT
DIVISION

PARKS & RECREATION
ADMINISTRATION

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
PR-1 Salaries	15,186	15,926	19,526	19,484
PR-2 Office Sup.	244	585	400	338
PR-3 Utilities	544	533	664	576
PR-4 Training	190	150	324	0
PR-7 Dues & Sub.	60	70	70	50
PR-8 Travel Expense	438	499	666	740
PR-9 Cons. & Contr.	87	115	150	150
PR-14 First Aid Sup.	0	53	18	136
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	16,749	17,931	21,817	21,474
Less Credits	- 1,453	- 867	- 2,149	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	15,296	17,064	19,668	21,474

DEPARTMENT
DIVISION

PARKS & RECREATION
COMMUNITY CENTER

CC-1 Salaries	1,381	710	67	0
CC-3 Utilities	4,344	5,348	6,194	4,700
CC-6 Build. Maint.	1,086	572	1,415	1,098
CC-9 Cons. & Contr.	90	139	170	125
CC-10 Cap. Outlay	372	420	487	475
CC-14 First Aid Sup.	17	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	7,290	7,189	8,333	6,398
Less Credits	- 534	- 710	- 501	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	6,756	6,479	7,832	6,398

205

DEPARTMENT PARKES & RECREATION
DIVISION DANIELL PARK

ACCOUNT	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
DP-1 Salaries	400	440	267	610
DP-6 Build Maint.	0	58	70	25
DP-9 Cons. & Contr.	22	29	0	0
DP-10 Cap. Outlay	126	96	100	125
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	548	623	437	760
Less Credits		- 32		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	548	591	437	760

DEPARTMENT PARKS & RECREATION
DIVISION GRIFFIN BEACH

GB-1 Salaries	2,864	3,446	2,906	3,725
GB-3 Utilities	44	97	103	105
GB-4 In-Service Train.	48	35	24	90
GB-6 Build. Maint.	36	130	1,294	460
GB-10 Cap. Outlay	110	0	0	0
GB-14 First Aid Sup.	21	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	3,123	3,708	4,327	4,380
Less Credits	- 2	- 109		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	3,121	3,599	4,327	4,380

DEPARTMENT PARKS & RECREATION
DIVISION ODELL COTTAGE & ARCH

OC-3 Utilities	772	891	1,456	1,092
OC-6 Build. Maint.	49	2,153	31	40
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	821	3,044	1,487	1,132
Less Credits	- 67	- 2,008	- 148	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	754	1,036	1,339	1,132

610
75

1. The first step in the process of the investigation is the identification of the problem. This involves a thorough review of the available information and a clear definition of the issue at hand. Once the problem is identified, the next step is to gather relevant data and information. This can be done through various methods, including interviews, surveys, and document analysis. The third step is to analyze the data and information gathered. This involves identifying patterns, trends, and potential causes of the problem. The final step is to develop and implement a solution. This may involve creating a plan, allocating resources, and monitoring progress. The process of investigation is an ongoing one, and it may be necessary to revisit previous steps as more information is gathered or as the situation evolves.

707-44-0000
4404-44-0000

100-100000

4721

779
780

Figure 1

Diagram illustrating the relationship between the number of species (S) and the number of individuals (N) in a community. The x-axis represents the number of individuals (N) and the y-axis represents the number of species (S). The curve shows that as the number of individuals increases, the number of species also increases, following a power-law relationship.

20

—

2.2.

2007

025

2941

1000

025

752

2000

NOTICE

1. The first part of the document is a list of names and titles, including "The Hon. Mr. Justice" and "The Hon. Mr. Justice".

257

504

10

99

20

51

0244

45000

 $\frac{d}{dt}, \frac{d}{dx}$

2000

DEPARTMENT DIVISION PARKS & RECREATION
LAGACE BEACH

ACCOUNT	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
LB-1 Salaries	1,684	2,211	1,716	1,800
LB-3 Utilities	12	95	169	105
LB-6 Build. Maint.	14	39	35	48
LB-10 Cap. Outlay	110	0	47	70
LB-14 First Aid Sup.	14	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	1,834	2,345	1,967	2,023
Less Credits		- 340		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	1,834	2,005	1,967	2,023

DEPARTMENT DIVISION PARKS & RECREATION
ODELL PARK & TRUCK

OP-1 Salaries	10,176	12,149	12,190	10,933
OP-3 Utilities	396	800	958	1,753
OP-4 Training	0	0	20	30
OP-5 Auto Equip. Oper.	73	261	491	605
OP-6 Build. Maint.	225	288	294	215
OP-10 Cap. Outlay	469	87	219	491
OP-12 Gas & Oil, Tires	487	586	628	579
Less Income Fund	- 2,000	- 2,000		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	9,826	12,171	14,800	14,606
Less Credits	- 3,193	- 4,729	- 4,278	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	6,633	7,442	10,522	14,606

DEPARTMENT DIVISION PARKS & RECREATION
SKI AREA

SA-1 Salaries	750	1,742	2,392	1,500
SA-9 Cons. & Contr.	670	1,259	736	800
Less Income	- 750	- 2,448		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	670	553	3,128	2,300
Less Credits			- 736	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	670	553	2,392	2,300

DEPARTMENT DIVISION PARKS & RECREATION
STONE PARK

<u>ACCOUNT</u>	<u>ACTUAL</u> <u>1974</u>	<u>ACTUAL</u> <u>1975</u>	<u>ACTUAL</u> <u>1976</u>	<u>BUDGET</u> <u>1977</u>
SP-1 Salaries	400	440	440	610
SP-6 Build. Maint.	14	0	0	0
SP-10 Cap. Outlay	1,320	143	174	175
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	1,734	583	614	785
Less Credits	- 17	- 24		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	1,717	559	614	785

DEPARTMENT DIVISION PARKS & RECREATION
TENNIS COURTS

TC-1 Salaries	220	225	0	0
TC-9 Cons. & Contr.	827	300	1,093	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	1,047	525	1,093	0

DEPARTMENT DIVISION PARKS & RECREATION
THOMPSON PARK

TP-1 Salaries	400	440	440	90
TP-10 Cap. Outlay	78	152	174	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	478	592	614	90

DEPARTMENT DIVISION PARKS & RECREATION
WADING POOL

WP-1 Salaries	650	765	657	0
WP-6 Build. Maint.	79	273	322	0
WP-9 Cons. & Contr.	79	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	808	1,038	979	0
Less Credits		- 35		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	808	1,003	979	0

FRANKLIN
PARKS & RECREATION DEPARTMENT
ANNUAL REPORT -- 1976

On behalf of the Parks and Recreation Department, our continued appreciation and gratitude is extended to the volunteers, organizations, and merchants who help make the operation of the department possible. We acknowledge that fact and look forward to continued cooperation and a successful future.

The following are basic areas of improvement in 1976:

- 1.) The first phase of a three year development of Eastman Falls was completed which included the beginning of construction of a boat launch ramp to the waterfront, access road, parking area, and picnic area. The Public Service Company of New Hampshire cleared approximately one acre of wooded lot, providing a beautifully shaded picnic area. Franklins' Department of Public Works graded and leveled the parking lot, access road and boat launch.
- 2.) A new 16' x 12' raft was constructed by the Recreation Department staff. Because the raft is assembled in two sections, next year one half will be located at Lagace Beach and the other half at Griffin Beach.
- 3.) Lakes Region Citizen Band Club members participated in their first major community project, renovating the lower room in the Recreation Center. Immediate goals to the area were painting the walls and floor, adding artistic characters and logos, and giving the room a new improved appearance. Next year the club goals are to provide better lighting, heating and a new ceiling.

The Departments' maintenance staff, led by Arthur Marceau, continued to work hard improving and repairing all the city recreation facilities.

During the spring and summer months the parks and beaches suffered severe vandalism. Toilets and picnic tables were smashed, rafts and swim buoys were cut loose and some were stolen, playground equipment was wrecked. As a result, many additional hours had to be spent repairing the damages. These problems can be reduced by working together and each citizen taking an active role in reporting vandalism.

PROGRAMS

Pat Collins, Assistant Director, focused much of her attention to perfect existing programs and continually seeking to operate these programs at the lowest cost possible. As a result participation has increased significantly in Flag Football, Lassie League, Biddy Basketball, Gym Hockey and Girl's Basketball in the last two years. We look forward to even more members in 1977. Last summer the Muscular Dystrophy Association and the Bicentennial Committee of Franklin, celebrated it's nations 200th. birthday. The Recreation Department was proud to be a part of organizing this historic event. It's major responsibility was the coordination of "Old Home Day" held July 3rd. "Old Home Day" recreated leisure as it might have been 200 years ago. The program, under the direction of our summer staff, included colonial games, various types of races, greased pig, greased pole, tug-o-war, wood chopping and a pie eating contest for all ages. Included in the events a parade of Militia Men gave a rousing ten gun salute. People participated at numerous activity booths, while being entertained by several musical groups. Children enjoyed the hay rides and antique car rides. The evening concluded with a display of fire works that was enjoyed by all.

OUTLOOK 1977

The department looks to the New Year with enthusiasm. In 1977 we anticipate developments and/or renovations in four recreation areas.

Section II

The first part of the report deals with the general situation of the country. It is a very interesting and informative study of the country's development. The second part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The third part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development.

The fourth part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The fifth part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The sixth part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The seventh part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The eighth part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The ninth part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development. The tenth part of the report deals with the specific details of the country's development. It is a very detailed and thorough study of the country's development.

1.) Odell Park:

Presently the city has two clay tennis courts in Odell Park that require constant attention. The cost of maintenance becomes higher each year. Many playing days of the season are lost to time involved in the special maintenance required. The department plans to resurface the courts with asphalt during 1977. This will increase the playing time by a great amount, and reduce our daily maintenance, allowing more court time. The wading pool will be repaired with fiberglass cement, as the base is cracking. The process should eliminate any immediate additional repairs to the base.

2.) Daniell Park:

The format for Daniell Park calls for complete reconstruction of the ballfield. This includes base lines, removing bankings back on both first and third base lines, thus removing the hazards which could potentially cause injury to both spectator and participant. The renovation of this area will improve the playability as well as satisfy the need for the safety of participants and spectators, and the needs of youth and adults, encouraging more participation.

3.) Eastman Falls Area:

The proposed work at Eastman Falls should consist of asphalt surfacing of the present gravel road and boat launch ramp. This is the second phase of the three year plan. The basin and back waters formed by the Eastman Falls Dam are ideal for boating and fishing. Completion of this work will allow immediate use of the area.

4.) Lagace Beach:

Lagace Beach boat launch ramp is the only access boaters have to Webster Lake. Presently the ramp is something less than needed. Launchers unfamiliar with the ramp are almost sure to become stuck. Resurfacing of the ramp with asphalt will provide a safe and adequate launching site.

In 1977 again much emphasis will be placed on the evaluation of existing programs. As Recreation Professionals, we recognize the importance of examining programs to reach the highest level of performance possible. With the exception of our swim and playground programs, many of our activities operate completely by money raised or donated.

With youth participation increasing so rapidly, it becomes more challenging to maintain and sustain the quality and effectiveness of our programs.

As a result, the department has only one place to look for support, you the people. You will have to decide whether the departments' youth programs are worth your time, effort and maybe even money. It is your personal involvement that can make the real difference. Making it a family affair, sharing the fun and joy together can make your leisure time a truly meaningful and memorable experience.

We hope you will join us.

Yours in Recreation,

Robert Groleau, Director
Parks & Recreation

Patricia M. Collins
Assistant Director - Parks & Recreation

ACCOUNT	DEPARTMENT DIVISION		PUBLIC WORKS ADMINISTRATION	
	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
PW-1 Salaries	13,209	13,191	13,641	14,435
PW-2 Office Sup.	146	116	63	80
PW-3 Utilities	339	431	485	525
PW-7 Dues & Subs.	35	35	42	50
PW-8 Travel Expense	148	150	162	200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	13,877	13,923	14,394	15,290
Less Credits	- 925	- 470	- 493	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	12,952	13,453	13,901	15,290

		DEPARTMENT DIVISION		PUBLIC WORKS BRIDGES	
B-1	Salaries	841	495	111	1,500
B-2	Gen. Supplies	150	504	78	100
B-9	Cons. & Contr.	0	0	1,500	0
		<hr/>	<hr/>	<hr/>	<hr/>
	TOTAL	991	999	1,689	1,600

		DEPARTMENT DIVISION		PUBLIC WORKS CITY GARAGE & YARD	
CG-1	Salaries	19,893	18,515	18,696	18,000
CG-2	Sup. & Equip.	1,457	2,089	2,398	2,030
CG-3	Utilities	3,382	3,676	4,229	4,400
CG-5	Auto Equip. & Oper. Maint.	6,973	7,596	10,524	12,565
CG-6	Build. Maint.	447	650	1,414	900
CG-9	Cons. & Contr.	1,102	1,949	1,396	3,095
CG-11	Radio Repairs	319	185	244	275
CG-12	Gas, Oil&Tires	9,954	13,513	14,545	12,100
		<hr/>	<hr/>	<hr/>	<hr/>
	TOTAL GROSS	43,527	48,173	53,447	53,365
	Less Credits	- 5,042	- 5,826	- 7,216	
		<hr/>	<hr/>	<hr/>	<hr/>
	TOTAL NET	38,485	42,347	46,231	53,365

Figure 1: Schematic representation of the experimental design. The diagram illustrates the sequence of events in the experiment: Stimulus presentation, Response, Feedback, and Inter-trial interval. This sequence is repeated for multiple trials, starting with a Practice trial. The diagram is labeled 'Figure 1' and 'Schematic representation of the experimental design'.

SECRET

Handwritten notes and signatures are visible across the page.

DEPARTMENT
DIVISION

PUBLIC WORKS
SANITARY LANDFILL

ACCOUNT	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
D-1 Salaries	24,191	23,433	24,120	7,100
D-2 Sup. & Equip.	1,389	151	245	160
D-6 Dump Maint.	0	513	597	500
D-9 Cons. & Contr. Less Income	46,604	53,685 -29,061.	49,095	54,200
TOTAL GROSS Less Credits	72,184 -16,122	48,721 - 780	74,057 - 1,264	61,960
TOTAL NET	56,062	47,941	72,793	61,960

DEPARTMENT
DIVISION

PUBLIC WORKS
MEMORIAL HALL

MH-1 Salaries	5,974	6,486	5,561	6,040
MH-2 Sup. & Equip.	534	460	609	600
MH-3 Utilities	5,277	6,247	8,607	5,800
MH-6 Build. Maint.	421	1,388	1,124	900
TOTAL GROSS Less Credits	12,206 - 671	14,581 - 520	15,901 - 2,783	13,340
TOTAL NET	11,535	14,061	13,118	13,340

DEPARTMENT
DIVISION

PUBLIC WORKS
SIDEWALKS

S-1 Salaries	1,254	395	0	0
S-2 Sup. & Equip.	99	160	0	0
S-11 Maint. Materials	18	79	0	0
TOTAL GROSS Less Credits	1,371 - 300	634 - 18	0	0
TOTAL NET	1,071	616	0	0

		DEPARTMENT DIVISION		<u>PUBLIC WORKS</u> <u>STREET CLEANING</u>	
<u>ACCOUNT</u>		<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
SC-1	Salaries	1,191	3,003	2,432	3,300
SC-2	Sup. & Equip.	229	641	702	800
	TOTAL	1,420	3,644	3,134	4,100

		DEPARTMENT DIVISION		<u>PUBLIC WORKS</u> <u>STREET LIGHTS</u>	
SL-9	Cons. & Contr.	22,710	35,301	31,915	32,100
	TOTAL	22,710	35,301	31,915	32,100

		DEPARTMENT DIVISION		<u>PUBLIC WORKS</u> <u>STREET MAINTENANCE</u>	
SM-1	Salaries	29,534	29,597	31,662	22,600
SM-9	Cons. & Contr.	1,119	294	347	350
SM-11	Maint. Materials	1,095	974	1,432	250
SM-13	Reconstruction	9,582	5,767	4,729	4,000
SM-14	St. Signs&Paint.	382	398	456	450
	TOTAL GROSS	41,712	37,030	38,627	27,650
	Less Rev. Shar.	- 2,500			
	Less Credits	- 4,553	- 4,758	- 3,582	
	TOTAL NET	34,659	32,272	35,045	27,650

		DEPARTMENT DIVISION		<u>PUBLIC WORKS</u> <u>ST. PAINTING & TRAFFIC SIGNS</u>	
SP-1	Salaries	9	677	757	1,600
SP-2	Traffic Sg.&Equip.	813	892	3,706	2,640
SP-9	Cons. & Contr.	2,669	3,500	2,217	2,500
	TOTAL GROSS	3,491	5,069	6,680	6,740
	Less Credits	- 41	- 156		
	TOTAL NET	3,450	4,913	6,680	6,740

<u>ACCOUNT</u>	<u>DEPARTMENT</u>		<u>PUBLIC WORKS</u>	
	<u>DIVISION</u>		<u>SNOW REMOVAL</u>	
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>
	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>
SR-1 Salaries	10,588	14,227	22,063	20,000
SR-2 Sup. & Equip.	7,458	11,946	18,773	15,000
SR-6 Plow Maint.	1,191	1,610	1,672	2,050
SR-9 Cons. & Contr.	0	0	0	2,800
SR-10 Cap. Outlay	870	1,750	1,683	832
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL	20,107	29,533	44,191	40,682
Less Gas Tax Appl.	-14,627	-14,596		
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
SUB TOTAL GROSS	5,480	14,937	44,191	40,682
Less Applied Credits	- 797			
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL NET	4,683	14,937	44,191	40,682

	<u>DEPARTMENT</u>		<u>PUBLIC WORKS</u>	
	<u>DIVISION</u>		<u>SEWERS & SEWERAGE</u>	
SS-1 Salaries	2,896	2,498	1,629	3,000
SS-2 Sup. & Equip.	926	1,351	343	675
SS-9 Cons. & Contr.	5,000 Cr.	0	0	0
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL GROSS	1,178 Cr.	3,849	1,972	3,675
Less Credits		- 40	- 22	
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL NET	1,178 Cr.	3,809	1,950	3,675

	<u>DEPARTMENT</u>		<u>PUBLIC WORKS</u>	
	<u>DIVISION</u>		<u>OUTSIDE WORK</u>	
OW-1 Salaries	0	4,243	2,220	2,000
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL GROSS	0	4,243	2,220	2,000
Less Credits		- 606		
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL NET	0	3,637	2,220	2,000

<u>ACCOUNT</u>		<u>DEPARTMENT</u> <u>DIVISION</u>		<u>PUBLIC WORKS</u> <u>STREET TREES</u>	<u>BUDGET</u> <u>1977</u>
		<u>ACTUAL</u> <u>1974</u>	<u>ACUTAL</u> <u>1975</u>	<u>ACTUAL</u> <u>1976</u>	
ST-1	Salaries	984	2,495	1,214	1,600
ST-9	Cons. & Contr.	1,359	2,144	1,520	800
ST-10	Cap. Outlay	0	0	0	300
	TOTAL GROSS	2,343	4,639	2,734	2,700
	Less Credits	- 55	- 350	- 100	
	TOTAL NET	2,288	4,289	2,634	2,700

		<u>DEPARTMENT</u> <u>DIVISION</u>		<u>PUBLIC WORKS</u> <u>SURFACE DRAINS</u>	
SD-1	Salaries	2,121	5,555	3,984	4,500
SD-2	Sup. & Equip.	350	862	670	750
	TOTAL	2,471	6,417	4,654	5,250

		<u>DEPARTMENT</u> <u>DIVISION</u>		<u>PUBLIC WORKS</u> <u>TOWN ROAD AID</u>	
TR-10	Cap. Outlay	46,624	1,159	1,236	1,240
	TOTAL GROSS	46,624	1,159	1,236	1,240
	Less Credits	- 8,901			
	TOTAL NET	37,723	1,159	1,236	1,240

		<u>DEPARTMENT</u> <u>DIVISION</u>		<u>PUBLIC WORKS</u> <u>RUBBISH REMOVAL</u>	
RR-1	Salaries	0	0	0	18,620.
RR-2	Supp. & Equip.	0	0	0	120.
	TOTAL	0	0	0	18,740.

01-07-00

DEPARTMENT TAX COLLECTOR

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
T-1 Salaries	7,861	8,425	9,120	9,443
T-2 Office Sup.	1,682	1,426	1,586	1,560
T-3 Utilities	131	139	197	180
T-4 Training	84	75	44	130
T-7 Dues & Sub.	10	10	35	35
T-8 Travel Expense	69	84	100	100
T-9 Cons. & Contr.	203	247	225	250
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GROSS	10,040	10,406	11,307	11,698
Less Credits	- 601	- 430	- 488	
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL NET	9,439	9,976	10,819	11,698

DEPARTMENT VETERANS' EXEMPTIONS

V-10 Cap. Outlay	0	0	0	42,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL	0	0	0	42,000

DEPARTMENT TAX COLLECTOR

ACCOUNT	1974	1975	TOTAL	1974
T-1	7,381	8,452	15,833	8,448
T-2	1,000	1,000	2,000	1,000
T-3	131	130	261	130
T-4	0	0	0	130
T-5	10	10	20	32
T-6	0	0	0	100
T-7	0	0	0	0
T-8	0	0	0	0
T-9	0	0	0	0
TOTAL GROSS	8,512	9,582	18,094	11,608
Less Credits	0	0	0	0
TOTAL NET	8,512	9,582	18,094	11,608

DEPARTMENT TAX COLLECTOR

7-10

DEPARTMENT
DIVISION

WATER
ADMINISTRATION

<u>ACCOUNT</u>	<u>ACTUAL 1974</u>	<u>ACTUAL 1975</u>	<u>ACTUAL 1976</u>	<u>BUDGET 1977</u>
W-1 Salaries	16,886.	16,660.	21,447.	23,185.
W-2 Off. Sup.&Equip.	2,642.	1,902.	1,733.	1,525.
W-3 Utilities	907.	1,117.	1,167.	1,150.
W-6 Build. Maint.	247.	70.	0	100.
W-7 Dues & Subs.	20.	20.	20.	25.
W-8 Travel Expense	14.	200.	240.	240.
W-9 Misc.	0	1,100.	1,100.	1,200.
TOTAL	20,717.	21,069.	25,707.	27,425.

DEPARTMENT
DIVISION

WATER
MAINTENANCE

WM-1 Salaries	23,896.	24,579.	26,222.	28,000.
WM-3 Utilities	10,908.	15,208.	14,319.	15,800.
WM-5 Auto Equip. Op.	1,159.	919.	1,147.	1,000.
WM-6 Line Maint.	14,831.	8,696.	12,094.	9,940.
WM-9 Cons. & Contr.	4,464.	3,960.	17,806.	8,300.
WM-10 Capital Outlay	4,400.	1,950.	0	600.
WM-12 Gas, Oil & Trs.	1,128.	1,254.	1,526.	1,500.
TOTAL	60,786.	56,566.	73,115.	65,140.

DEPARTMENT
DIVISION

WATER
FIXED CHARGES

WF-11 Social Security & Insurance	4,807.	5,798.	8,972.	10,760.
WF-12 Bond & Interest	58,800.	42,663.	40,515.	39,105.
TOTAL	63,607.	48,461.	49,487.	49,865.
TOTAL WATER DEPT.	145,110.	126,096.	148,310.	142,430.

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

10000

City of Franklin Water Works
City Hall
Franklin, New Hampshire

Gentlemen:

Pursuant to your request, I have audited the books and records of the City of Franklin Water Works for the year ending December 31, 1976 and in this connection am submitting the following exhibits:

COMPARATIVE BALANCE SHEETS	EXHIBIT A
COMPARATIVE STATEMENT OF REVENUE AND EXPENSE	EXHIBIT B
RECONCILIATION OF UNAPPROPRIATED SURPLUS	EXHIBIT C
SCHEDULE OF DEPRECIATION	EXHIBIT D
SCHEDULE OF BONDS OUTSTANDING	EXHIBIT E

SCOPE OF AUDIT

The examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other supporting evidence as was considered necessary under the circumstances.

The cash in the national bank was reconciled to both the bank statement and the independent confirmation received directly from the depository while the cash on hand was counted during the audit. The cash in the savings accounts was independently confirmed with the savings banks.

A listing of the Accounts Receivable was in agreement with the General Ledger control. In addition to testing the charges and credits to the ledger cards, verification letters were mailed on the open accounts as at January 12, 1977. Any differences reported to me were thoroughly investigated.

The Inventory was accepted as submitted and no attempt was made to verify the quantities on hand or the prices used.

The Fixed Assets are carried in your books at cost against which depreciation is accumulated at rates which appear equitable as shown on the Schedule of Depreciation.

In my opinion, the accompanying Balance Sheets and Statement of Revenue and Expense present fairly the financial condition of the City of Franklin Water Works as at December 31, 1976 and the results of its operation for the year then ended in conformity with generally accepted accounting principles.

Respectfully submitted,

Leonard D. Riccio
Certified Public Accountant

to
the
I

of
the

the

the
the
the

the
the
the

the
the
the

the
the

the
the

the
the
the

the
the

the
the

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEETS

EXHIBIT A

<u>ASSETS</u>	<u>December 31,</u> <u>1975</u>	<u>December 31,</u> <u>1976</u>
<u>Current Assets</u>		
Cash on Hand and in Banks	40,174.90	27,911.07
Accounts Receivable	21,255.01	27,255.67
Inventory	<u>20,700.21</u>	<u>15,563.60</u>
Total Current Assets	<u>82,130.12</u>	<u>70,730.34</u>
<u>Fixed Assets</u>		
Land	34,399.24	34,399.24
Structures	602,122.84	602,122.84
Water Supply Structures	243,905.79	243,905.79
Mains, Services, Hydrants and Meters	1,324,786.98	1,334,015.06
Equipment	<u>143,235.41</u>	<u>143,472.62</u>
	2,348,450.26	2,357,915.55
Less Accumulated Depreciation	<u>709,997.11</u>	<u>758,084.61</u>
NET FIXED ASSETS	<u>1,638,453.15</u>	<u>1,599,830.94</u>
TOTAL ASSETS	<u>\$1,720,583.27</u>	<u>\$1,670,561.28</u>

UNITED STATES OF AMERICA

DEPARTMENT OF JUSTICE

WASHINGTON, D.C.

1975

1975

1975

1975

1975

UNITED STATES OF AMERICA
DEPARTMENT OF JUSTICE
WASHINGTON, D.C.

1975

1975

1975

1975

1975

UNITED STATES OF AMERICA
DEPARTMENT OF JUSTICE
WASHINGTON, D.C.

1975

1975

1975

1975

1975

1975

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEETS

EXHIBIT A

<u>LIABILITIES</u>	<u>December 31,</u> <u>1975</u>	<u>December 31,</u> <u>1976</u>
<u>Current Liabilities</u>		
Payroll Deductions Payable	702.90	897.10
<u>Long-Term Liabilities</u>		
Bonded Debt	220,000.00	190,000.00
Due City of Franklin	10,454.43	10,454.43
Contributions and Unappropriated Surplus		
Contributions in Aid of Construction	337,000.00	337,000.00
Municipal Investment	<u>692,007.66</u>	<u>692,007.66</u>
Unappropriated Surplus	<u>1,029,007.66</u> <u>460,418.28</u>	<u>1,029,007.66</u> <u>440,202.09</u>
 TOTAL LIABILITIES AND UNAPPROPRIATED SURPLUS	 \$1,720,583.27	 \$1,670,561.28

CITY OF FRANKLIN WATER WORKS
COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

	<u>December 31,</u> <u>1975</u>	<u>December 31,</u> <u>1976</u>
<u>Operating Revenue</u>		
Commercial Sales	134,863.94	144,106.59
Merchandise Sales and Job Work	6,774.09	3,821.00
Miscellaneous Revenue-Service	3,226.38	4,319.77
	<u>144,864.41</u>	<u>152,247.36</u>
Less Abatements	782.86	704.63
	<u>144,081.55</u>	<u>151,542.73</u>
<u>Operating Revenue Deductions</u> <u>(Exclusive of Depreciation)</u>		
Pumping Station-Operation Maintenance	18,985.20	14,109.70
Power Purchased	14,091.26	14,103.38
Superintendence	9,144.72	10,519.94
Other Distribution Expense	867.13	362.78
Customers' Premises Expense	4,874.28	4,722.40
Repairs to Mains	1,775.46	27,349.18
Repairs to Services	4,358.51	6,130.82
Repairs to Hydrants	1,692.95	943.11
Repairs to Meters		942.50
Truck Expenses	2,515.89	2,735.68
Repairs to Water Supply Structure and Equipment	1,245.00	2,321.88
Repairs to Pumping Station Structure and Equipment	1,341.69	224.49
Loss on Obsolete Material		2,412.95
	<u>60,892.09</u>	<u>86,878.81</u>
Net Operating Income Before Depreciation	83,189.46	64,663.92
Less Depreciation	<u>48,923.64</u>	<u>48,087.50</u>
Net Operating Income	34,265.82	16,576.42
<u>Administrative and General Expense</u>		
General Office Expense	10,302.26	10,736.16
City Manager	2,000.00	3,000.00
Insurance	3,303.60	6,395.99
Postage and Printing	1,030.01	919.99
Social Security Taxes	2,514.96	2,507.35
Holiday and Sick Pay	1,760.18	1,600.00
	<u>20,911.01</u>	<u>25,159.49</u>
Totals Carried Forward		

Section 1. General

1.1. This document is a contract for the purchase of goods and services.

Section 2. Definitions

2.1. "Goods" means the items listed in the attached schedule.

2.2. "Services" means the work to be performed by the contractor.

2.3. "Contract" means this agreement and all attachments.

2.4. "Parties" means the buyer and the seller.

Section 3. Terms and Conditions

3.1. The price of the goods and services shall be as stated in the schedule.

3.2. Payment shall be made within 30 days of invoice.

3.3. The contractor shall be responsible for delivery.

3.4. The contractor shall be responsible for installation.

3.5. The contractor shall be responsible for maintenance.

3.6. The contractor shall be responsible for repair.

3.7. The contractor shall be responsible for replacement.

3.8. The contractor shall be responsible for removal.

3.9. The contractor shall be responsible for disposal.

3.10. The contractor shall be responsible for transportation.

3.11. The contractor shall be responsible for storage.

3.12. The contractor shall be responsible for handling.

3.13. The contractor shall be responsible for packaging.

3.14. The contractor shall be responsible for labeling.

3.15. The contractor shall be responsible for marking.

3.16. The contractor shall be responsible for identification.

3.17. The contractor shall be responsible for tracking.

3.18. The contractor shall be responsible for monitoring.

3.19. The contractor shall be responsible for reporting.

3.20. The contractor shall be responsible for documentation.

3.21. The contractor shall be responsible for record keeping.

3.22. The contractor shall be responsible for data management.

3.23. The contractor shall be responsible for information security.

3.24. The contractor shall be responsible for privacy protection.

3.25. The contractor shall be responsible for data integrity.

3.26. The contractor shall be responsible for data availability.

3.27. The contractor shall be responsible for data confidentiality.

3.28. The contractor shall be responsible for data accuracy.

3.29. The contractor shall be responsible for data completeness.

3.30. The contractor shall be responsible for data consistency.

3.31. The contractor shall be responsible for data reliability.

3.32. The contractor shall be responsible for data validity.

3.33. The contractor shall be responsible for data timeliness.

3.34. The contractor shall be responsible for data relevance.

3.35. The contractor shall be responsible for data usefulness.

3.36. The contractor shall be responsible for data accessibility.

3.37. The contractor shall be responsible for data portability.

3.38. The contractor shall be responsible for data interoperability.

3.39. The contractor shall be responsible for data compatibility.

3.40. The contractor shall be responsible for data compatibility.

3.41. The contractor shall be responsible for data compatibility.

3.42. The contractor shall be responsible for data compatibility.

3.43. The contractor shall be responsible for data compatibility.

3.44. The contractor shall be responsible for data compatibility.

3.45. The contractor shall be responsible for data compatibility.

3.46. The contractor shall be responsible for data compatibility.

3.47. The contractor shall be responsible for data compatibility.

3.48. The contractor shall be responsible for data compatibility.

3.49. The contractor shall be responsible for data compatibility.

3.50. The contractor shall be responsible for data compatibility.

CITY OF FRANKLIN WATER WORKS
COMPARATIVE STATEMENT OF REVENUE AND EXPENSE
EXHIBIT B

	December 31, 1975	December 31, 1976
Net Operating Income (Brought Forward)	<u>34,265.82</u>	<u>16,576.42</u>
<u>Administrative and General Expense</u> (Continued)	20,911.01	25,159.49
Rent	1,950.00	1,800.00
Engineering Services	835.29	
	<u>23,696.30</u>	<u>26,959.49</u>
Net Income Before Non-Operating Income and Expenses	<u>10,569.52</u>	<u>(10,383.07)</u>
<u>Non-Operating Income</u>		
Interest Income	460.22	619.48
Miscellaneous Income	62.40	62.40
	<u>460.22</u>	<u>681.88</u>
	<u>11,029.74</u>	<u>(9,701.19)</u>
<u>Deduct Non-Operating Expense</u> Interest on Debt	<u>12,075.00</u>	<u>10,515.00</u>
NET INCOME (LOSS) FOR THE YEAR	<u>\$ (1,045.26)</u>	<u>\$ (20,216.19)</u>

$f(x) = x^2 + 2x + 1$
 $f'(x) = 2x + 2$

$g(x) = x^2 + 2x + 1$
 $g'(x) = 2x + 2$

$f'(x) = 2x + 2$

NO. 28, CI) 52, 285, CI

RECEIVED BY THE DIRECTOR OF THE FBI
JAN 10 1961

[illegible]

~~SECRET~~

9) 19.280.11

[illegible][illegible]

CITY OF FRANKLIN WATER WORKS
RECONCILIATION OF UNAPPROPRIATED SURPLUS
AS AT DECEMBER 31, 1976
EXHIBIT C

Balance January 1, 1976	3460,418.28
Deduct Net Loss for the Year Exhibit B	<u>(20,216.19)</u>
UNAPPROPRIATED SURPLUS DECEMBER 31, 1976	<u>3440,202.09</u>

THE UNIVERSITY OF CHICAGO
DIVISION OF THE PHYSICAL SCIENCES
DEPARTMENT OF CHEMISTRY
CHICAGO, ILL.

PS. SA, CA

(Pl. 212, 65)

CHICAGO, ILL.

CHICAGO, ILL.

CHICAGO, ILL.

CITY OF FRANKLIN WATER WORKS

SCHEDULE OF BONDS OUTSTANDING

AS AT DECEMBER 31, 1976

EXHIBIT E

<u>Description</u>	<u>Issue</u>	<u>Maturity</u>	<u>Rate</u>	<u>Original Amount</u>	<u>Bonds Outstanding</u>
Water System Improvement	2-1-64	2-1-79	3.0%	180,000.00	30,000.00
South Main Street Water Extension	11-1-69	11-1-84	6.1%	125,000.00	55,000.00
East Pleasant and Prospect Street Water Project	4-1-72	4-1-87	5.0%	149,000.00	<u>105,000.00</u>
					\$190,000.00

Figure 1. The proposed model for the development of the *Staphylococcus aureus* infection in the skin of the patient with rheumatoid arthritis. The model is based on the results of the study of the pathogenesis of the infection in the skin of the patient with rheumatoid arthritis. The model shows the interaction between the immune system and the bacteria. The immune system is represented by the cells of the immune system (T cells, B cells, macrophages, neutrophils, eosinophils, and mast cells) and the cytokines (IL-1, IL-2, IL-3, IL-4, IL-5, IL-6, IL-7, IL-8, IL-9, IL-10, IL-11, IL-12, IL-13, IL-14, IL-15, IL-16, IL-17, IL-18, IL-19, IL-20, IL-21, IL-22, IL-23, IL-24, IL-25, IL-26, IL-27, IL-28, IL-29, IL-30, IL-31, IL-32, IL-33, IL-34, IL-35, IL-36, IL-37, IL-38, IL-39, IL-40, IL-41, IL-42, IL-43, IL-44, IL-45, IL-46, IL-47, IL-48, IL-49, IL-50, IL-51, IL-52, IL-53, IL-54, IL-55, IL-56, IL-57, IL-58, IL-59, IL-60, IL-61, IL-62, IL-63, IL-64, IL-65, IL-66, IL-67, IL-68, IL-69, IL-70, IL-71, IL-72, IL-73, IL-74, IL-75, IL-76, IL-77, IL-78, IL-79, IL-80, IL-81, IL-82, IL-83, IL-84, IL-85, IL-86, IL-87, IL-88, IL-89, IL-90, IL-91, IL-92, IL-93, IL-94, IL-95, IL-96, IL-97, IL-98, IL-99, IL-100, IL-101, IL-102, IL-103, IL-104, IL-105, IL-106, IL-107, IL-108, IL-109, IL-110, IL-111, IL-112, IL-113, IL-114, IL-115, IL-116, IL-117, IL-118, IL-119, IL-120, IL-121, IL-122, IL-123, IL-124, IL-125, IL-126, IL-127, IL-128, IL-129, IL-130, IL-131, IL-132, IL-133, IL-134, IL-135, IL-136, IL-137, IL-138, IL-139, IL-140, IL-141, IL-142, IL-143, IL-144, IL-145, IL-146, IL-147, IL-148, IL-149, IL-150, IL-151, IL-152, IL-153, IL-154, IL-155, IL-156, IL-157, IL-158, IL-159, IL-160, IL-161, IL-162, IL-163, IL-164, IL-165, IL-166, IL-167, IL-168, IL-169, IL-170, IL-171, IL-172, IL-173, IL-174, IL-175, IL-176, IL-177, IL-178, IL-179, IL-180, IL-181, IL-182, IL-183, IL-184, IL-185, IL-186, IL-187, IL-188, IL-189, IL-190, IL-191, IL-192, IL-193, IL-194, IL-195, IL-196, IL-197, IL-198, IL-199, IL-200, IL-201, IL-202, IL-203, IL-204, IL-205, IL-206, IL-207, IL-208, IL-209, IL-210, IL-211, IL-212, IL-213, IL-214, IL-215, IL-216, IL-217, IL-218, IL-219, IL-220, IL-221, IL-222, IL-223, IL-224, IL-225, IL-226, IL-227, IL-228, IL-229, IL-230, IL-231, IL-232, IL-233, IL-234, IL-235, IL-236, IL-237, IL-238, IL-239, IL-240, IL-241, IL-242, IL-243, IL-244, IL-245, IL-246, IL-247, IL-248, IL-249, IL-250, IL-251, IL-252, IL-253, IL-254, IL-255, IL-256, IL-257, IL-258, IL-259, IL-260, IL-261, IL-262, IL-263, IL-264, IL-265, IL-266, IL-267, IL-268, IL-269, IL-270, IL-271, IL-272, IL-273, IL-274, IL-275, IL-276, IL-277, IL-278, IL-279, IL-280, IL-281, IL-282, IL-283, IL-284, IL-285, IL-286, IL-287, IL-288, IL-289, IL-290, IL-291, IL-292, IL-293, IL-294, IL-295, IL-296, IL-297, IL-298, IL-299, IL-300, IL-301, IL-302, IL-303, IL-304, IL-305, IL-306, IL-307, IL-308, IL-309, IL-310, IL-311, IL-312, IL-313, IL-314, IL-315, IL-316, IL-317, IL-318, IL-319, IL-320, IL-321, IL-322, IL-323, IL-324, IL-325, IL-326, IL-327, IL-328, IL-329, IL-330, IL-331, IL-332, IL-333, IL-334, IL-335, IL-336, IL-337, IL-338, IL-339, IL-340, IL-341, IL-342, IL-343, IL-344, IL-345, IL-346, IL-347, IL-348, IL-349, IL-350, IL-351, IL-352, IL-353, IL-354, IL-355, IL-356, IL-357, IL-358, IL-359, IL-360, IL-361, IL-362, IL-363, IL-364, IL-365, IL-366, IL-367, IL-368, IL-369, IL-370, IL-371, IL-372, IL-373, IL-374, IL-375, IL-376, IL-377, IL-378, IL-379, IL-380, IL-381, IL-382, IL-383, IL-384, IL-385, IL-386, IL-387, IL-388, IL-389, IL-390, IL-391, IL-392, IL-393, IL-394, IL-395, IL-396, IL-397, IL-398, IL-399, IL-400, IL-401, IL-402, IL-403, IL-404, IL-405, IL-406, IL-407, IL-408, IL-409, IL-410, IL-411, IL-412, IL-413, IL-414, IL-415, IL-416, IL-417, IL-418, IL-419, IL-420, IL-421, IL-422, IL-423, IL-424, IL-425, IL-426, IL-427, IL-428, IL-429, IL-430, IL-431, IL-432, IL-433, IL-434, IL-435, IL-436, IL-437, IL-438, IL-439, IL-440, IL-441, IL-442, IL-443, IL-444, IL-445, IL-446, IL-447, IL-448, IL-449, IL-450, IL-451, IL-452, IL-453, IL-454, IL-455, IL-456, IL-457, IL-458, IL-459, IL-460, IL-461, IL-462, IL-463, IL-464, IL-465, IL-466, IL-467, IL-468, IL-469, IL-470, IL-471, IL-472, IL-473, IL-474, IL-475, IL-476, IL-477, IL-478, IL-479, IL-480, IL-481, IL-482, IL-483, IL-484, IL-485, IL-486, IL-487, IL-488, IL-489, IL-490, IL-491, IL-492, IL-493, IL-494, IL-495, IL-496, IL-497, IL-498, IL-499, IL-500, IL-501, IL-502, IL-503, IL-504, IL-505, IL-506, IL-507, IL-508, IL-509, IL-510, IL-511, IL-512, IL-513, IL-514, IL-515, IL-516, IL-517, IL-518, IL-519, IL-520, IL-521, IL-522, IL-523, IL-524, IL-525, IL-526, IL-527, IL-528, IL-529, IL-530, IL-531, IL-532, IL-533, IL-534, IL-535, IL-536, IL-537, IL-538, IL-539, IL-540, IL-541, IL-542, IL-543, IL-544, IL-545, IL-546, IL-547, IL-548, IL-549, IL-550, IL-551, IL-552, IL-553, IL-554, IL-555, IL-556, IL-557, IL-558, IL-559, IL-560, IL-561, IL-562, IL-563, IL-564, IL-565, IL-566, IL-567, IL-568, IL-569, IL-570, IL-571, IL-572, IL-573, IL-574, IL-575, IL-576, IL-577, IL-578, IL-579, IL-580, IL-581, IL-582, IL-583, IL-584, IL-585, IL-586, IL-587, IL-588, IL-589, IL-590, IL-591, IL-592, IL-593, IL-594, IL-595, IL-596, IL-597, IL-598, IL-599, IL-600, IL-601, IL-602, IL-603, IL-604, IL-605, IL-606, IL-607, IL-608, IL-609, IL-610, IL-611, IL-612, IL-613, IL-614, IL-615, IL-616, IL-617, IL-618, IL-619, IL-620, IL-621, IL-622, IL-623, IL-624, IL-625, IL-626, IL-627, IL-628, IL-629, IL-630, IL-631, IL-632, IL-633, IL-634, IL-635, IL-636, IL-637, IL-638, IL-639, IL-640, IL-641, IL-642, IL-643, IL-644, IL-645, IL-646, IL-647, IL-648, IL-649, IL-650, IL-651, IL-652, IL-653, IL-654, IL-655, IL-656, IL-657, IL-658, IL-659, IL-660, IL-661, IL-662, IL-663, IL-664, IL-665, IL-666, IL-667, IL-668, IL-669, IL-670, IL-671, IL-672, IL-673, IL-674, IL-675, IL-676, IL-677, IL-678, IL-679, IL-680, IL

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

Figure 1. Schematic representation of the experimental design. The subjects were divided into two groups: the control group (CG) and the experimental group (EG). The CG was divided into two subgroups: the CG1 and the CG2. The EG was divided into two subgroups: the EG1 and the EG2. The CG1 and the EG1 were subjected to the control condition (C), and the CG2 and the EG2 were subjected to the experimental condition (E). The subjects were divided into two groups: the control group (CG) and the experimental group (EG). The CG was divided into two subgroups: the CG1 and the CG2. The EG was divided into two subgroups: the EG1 and the EG2. The CG1 and the EG1 were subjected to the control condition (C), and the CG2 and the EG2 were subjected to the experimental condition (E).

$$\begin{aligned}
 & \frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{4} \\
 & \frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{4} \\
 & \frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{4} \\
 & \frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{4}
 \end{aligned}$$

1953

City of Franklin Water Works
38 East Bow Street
Franklin, New Hampshire

Gentlemen:

At your request, I have examined the books and records of the City of Franklin Water Works for the year ended December 31, 1975 and in this connection am submitting the following exhibits.

COMPARATIVE BALANCE SHEETS	EXHIBIT A
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES	EXHIBIT B
RECONCILIATION OF UNAPPROPRIATED SURPLUS	EXHIBIT C
SCHEDULE OF DEPRECIATION	EXHIBIT D
SCHEDULE OF BONDS OUTSTANDING	EXHIBIT E

SCOPE OF AUDIT

The examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other supporting evidence as was considered necessary under the circumstances.

The cash on hand was counted during the audit while the cash in the national bank was reconciled to both the bank statement and the independent confirmation received directly from the depository. The cash in the savings accounts was independently confirmed with the savings banks.

A listing of the accounts receivable was in agreement with the General Ledger control. In addition to testing the charges and credits to the ledger controls, verification letters were mailed on the open accounts as at April 30, 1976. Any differences reported to me were thoroughly investigated.

The inventory was accepted as submitted and no attempt was made to verify the quantities on hand or the price used.

The Fixed Assets are carried in your books at cost against which depreciation is accumulated at rates which appear equitable as shown on the Schedule of Depreciation, Exhibit D.

In my opinion, the accompanying Balance Sheets and Statement of Revenue and Expense present fairly the financial condition of the City of Franklin Water Works as at December 31, 1975 and the results of its operation for the year then ended in conformity with the generally accepted accounting principles.

Respectfully submitted,

Leonard D. Riccio
Certified Public Accountant

Officially recognized
the right of the
individual to privacy

conclusion

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

EXHIBIT

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

It is not enough to have laws on the books and records of the
government. It is also necessary to have the laws enforced.

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEETS

	<u>EXHIBIT A</u>	<u>December 31,</u> <u>1974</u>	<u>December 31,</u> <u>1975</u>
<u>ASSETS</u>			
<u>Current Assets</u>			
Cash on Hand and in Banks		11,339.11	40,174.90
Due from City of Franklin (Unexpended Proceeds of Bond Issues)		11,436.81	
Accounts Receivable		20,461.61	21,255.01
Inventory		20,001.63	20,700.21
Total Current Assets		63,239.16	82,130.12
 <u>Fixed Assets</u>			
Land		34,399.24	34,399.24
Structures		602,122.84	602,122.84
Water Supply Structures		243,905.79	243,905.79
Mains, Services, Hydrants and Meters		1,321,417.99	1,324,786.98
Equipment		143,235.41	143,235.41
		2,345,081.27	2,348,450.26
Less Accumulated Depreciation		661,073.47	709,997.11
Net Fixed Assets		1,684,007.80	1,638,453.15
 TOTAL ASSETS		\$ <u>1,747,246.96</u>	\$ <u>1,720,583.27</u>

December 1934

04.37.04

10.342.17
13.007.06
21.007.35

13.34.17
13.34.17
13.34.17

40.00.00
10.00.00
10.00.00

10.00.00
10.00.00
10.00.00

10.00.00
10.00.00
10.00.00

10.00.00
10.00.00
10.00.00

Y
M

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

1934

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEET

EXHIBIT A

<u>LIABILITIES</u>	<u>December 31,</u> <u>1974</u>	<u>December 31,</u> <u>1975</u>
<u>Current Liabilities</u>		
Payroll Deductions Payable	821.33	702.90
<u>Long-Term Liabilities</u>		
Bonded Debt	250,000.00	220,000.00
Unexpended Balance Expansion Acct. Due City of Franklin	5,000.00 10,454.43	10,454.43
<u>Contributions and Unappropriated Surplus</u>		
Contribution in Aid of Construction	332,500.00	337,000.00
Municipal Investment	<u>687,007.66</u>	<u>692,007.66</u>
Unappropriated Surplus	1,019,507.66 <u>461,463.54</u>	1,029,007.66 <u>460,418.28</u>
TOTAL LIABILITIES AND UNAPPROPRIATED SURPLUS	<u>\$1,747,246.96</u>	<u>\$1,720,583.27</u>

STATE OF TEXAS

COMPTROLLER GENERAL

REPORT

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

1974

CITY OF FRANKLIN WATER WORKS

COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

<u>Operating Revenue</u>	<u>December 31,</u> <u>1974</u>	<u>December 31,</u> <u>1975</u>
Commercial Sales	98,847.20	134,863.94
Merchandise Sales and Job Work	6,795.62	6,774.09
Miscellaneous Revenue-Service	<u>2,343.30</u>	<u>3,226.38</u>
	107,986.12	144,864.41
Less Abatements	<u>561.82</u>	<u>782.86</u>
	107,424.30	144,081.55
 <u>Operating Revenue Deductions</u> <u>(Exclusive of Depreciation)</u>		
Pumping Station-Operation Maintenance	12,674.04	18,985.20
Power Purchased	10,503.47	14,091.26
Superintendence	10,006.00	9,144.72
Other Distribution Expenses	200.32	867.13
Customers' Premises Expense	6,489.36	4,874.28
Repairs to Mains	3,255.17	1,775.46
Repairs to Services	4,895.66	4,358.51
Repairs to Hydrants	336.68	1,692.95
Repairs to Meters	723.77	
Truck Expense	2,219.82	2,515.89
Repairs to Water Supply Structures and Equipment	1,296.59	1,245.00
Repairs to Pumping Station Structures and Equipment	<u>1,105.80</u>	<u>1,341.69</u>
	<u>53,706.70</u>	<u>60,892.09</u>
Net Operating Income Before Depreciation	53,717.60	83,189.46
Less Depreciation	<u>49,489.15</u>	<u>48,923.64</u>
Net Operating Income	<u>4,228.45</u>	<u>34,265.82</u>
 <u>Administrative and General Expenses</u>		
General Office Expense	9,711.45	10,302.26
City Manager	2,000.00	2,000.00
Insurance	2,710.41	3,303.60
Postage and Printing	915.57	1,030.01
Social Security Taxes	2,270.53	2,514.96
Holiday and Sick Pay	1,302.87	1,760.18
Rent		1,950.00

CITY OF FRANKLIN WATER WORKS
COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

	December 31, <u>1974</u>	December 31, <u>1975</u>
Engineering Service		<u>835.29</u>
	<u>18,910.83</u>	<u>23,696.30</u>
Net Income Before Non-Operating Income and Expenses (Carried Forward)	\$-14,682.38	\$ 10,569.52
<u>Non-Operating Income</u>		
Interest Income	1,617.48	460.22
Revenue Sharing	<u>13,200.00</u>	<u>11,029.74</u>
	<u>14,817.48</u>	<u>11,029.74</u>
	135.10	11,029.74
<u>Deduct Non-Operating Expense</u>		
Interest on Debt	<u>13,800.00</u>	<u>12,075.00</u>
NET INCOME (LOSS) FOR THE YEAR	\$-13,664.90	\$-1,045.26

CONFIDENTIAL STATEMENT OF RESEARCH AND DEVELOPMENT

November 31, 1974

continued on inside cover

6. 10. 1941

Income and Expenses (Forward)

EC-540-41-6

[illegible]84.75
00.00[illegible]

— *Journal of the American Medical Association*, 1997

основан на достоверности и объективности

Q. L. L.

0-7-9

CITY OF FRANKLIN WATER WORKS
RECONCILIATION OF UNAPPROPRIATED SURPLUS
AS AT DECEMBER 31, 1974
EXHIBIT C

Balance January 1, 1974	\$475,128.44
Deduct:	
Loss for the Year per	
Statement of Revenue and Expenses	<u>13,664.90</u>
UNAPPROPRIATED SURPLUS DECEMBER 31, 1974	\$461,463.54

AS AT DECEMBER 31, 1975
EXHIBIT C

Balance January 1, 1975	\$461,463.54
Deduct Net Loss for the Year	
Exhibit B	<u>-1,045.26</u>
UNAPPROPRIATED SURPLUS DECEMBER 31, 1975	<u>\$460,418.28</u>

THE J. P. KELLEY
RECONSTRUCTION OF THE
AT THE
RECEIVED

1902, 1903

1904, 1905

1906, 1907

1908, 1909

1910, 1911

1912, 1913

1914, 1915

1916, 1917

1918, 1919

1920, 1921

CITY OF FRANKLIN WATER WORKS

SCHEDULE OF BONDS OUTSTANDING

AS AT DECEMBER 31, 1974

EXHIBIT E

<u>Description</u>	<u>Date of</u> <u>Issue</u> <u>Maturity</u>	<u>Rate</u>	<u>Original</u> <u>Amount</u>	<u>Bonds</u> <u>Outstanding</u>
Water System Improvement	2-1-64 2-1-75/79	3.0%	\$180,000.	\$ 50,000
South Main Street Water Extension	11-1-69 11-1-75/84	6.1%	\$125,000	\$ 75,000
East Pleasant and Prospect Street Water Project	4-1-72 4-1-75/87	5%	\$149,000	<u>\$125,000</u> \$250,000

AS AT DECEMBER 31, 1975

EXHIBIT E

<u>Description</u>	<u>Date of</u> <u>Issue</u> <u>Maturity</u>	<u>Rate</u>	<u>Original</u> <u>Amount</u>	<u>Bonds</u> <u>Outstanding</u>
Water System Improvement	2-1-64 2-1-76/79	3.0%	\$180,000	\$ 40,000
South Main Street Water Extension	11-1-69 11-1-76/84	6.1%	125,000	65,000
East Pleasant and Prospect Street Water Project	4-1-72 4-1-76/87	5%	149,000	<u>115,000</u> \$220,000

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

11-1-69

ANNUAL REPORT OF THE
SUPERINTENDENT OF SCHOOLS

1976

INTRODUCTION

In writing this annual report, the Office of the Superintendent of Schools wishes to inform the residents of Franklin about some of the major accomplishments of the year, as well as to identify the areas in which we need to improve and in which we will be concentrating the efforts and resources of the school district.

STATUS REPORT ON THE MAIN PRIORITIES OF THE SCHOOL DISTRICT

In the Annual Report of the Superintendent of Schools for last year, the process used in setting the district's top priorities was described and the priorities were identified.

At this time, we wish to report on the status of each of these goals.

PRIORITY #1:

EVALUATE AND IMPROVE THE CURRICULUM IN THE AREAS OF READING, MATH, CAREER EDUCATION, HEALTH EDUCATION AND SPECIAL EDUCATION FOR EDUCABLE MENTALLY RETARDED CHILDREN.

Current Status: We are in our first year of actually using the Reading/ Language Arts and Math curriculum guides. The building principals are working with the staff in completing the teacher-activities sections of the guides.

Health education is currently being taught in the schools. The guide is being re-written to reflect the changes in topics and the reduction in the scope of the program.

Although Career Education is being taught presently on different levels, work on developing a formal career education curriculum was post-poned until we completed our curriculum work in the basic subject areas of Reading/ Language Arts and Mathematics.

Special education has reflected the most dramatic growth this year. The programs went through a thorough self-evaluation followed by a formal evaluation by consultants selected by the State Department of Education, Special Education Section.

THE
HISTORY OF THE
CITY OF BOSTON

By
JOSEPH H. BOSTON, Esq.
of the City of Boston.
In two Volumes.
Vol. I.

From the Original Manuscript
of the Author, deposited in the
City of Boston, and now
in the possession of the
City of Boston.

Printed by
J. B. BOSTON, at the
City of Boston.

1800.

THE
HISTORY OF THE
CITY OF BOSTON

By
JOSEPH H. BOSTON, Esq.
of the City of Boston.
In two Volumes.
Vol. II.

From the Original Manuscript
of the Author, deposited in the
City of Boston, and now
in the possession of the
City of Boston.

Printed by
J. B. BOSTON, at the
City of Boston.

PRIORITY #2:

IMPROVE THE EFFICIENCY AND EFFECTIVENESS OF THE CURRENT STAFF EVALUATION PROCESS. POSITION DESCRIPTIONS FOR ALL AREAS ARE TO BE WRITTEN AND UTILIZED IN THE EVALUATION PROCESS.

Current Status: The process presently used in evaluating the performance of the Franklin School District's staff has been used for at least five years. Like any procedure used to accomplish any goal, the procedure itself should be evaluated to determine if, in fact, it is doing what it was designed to do. As part of the total Supervisory Union Eighteen effort, the Superintendent, the Assistant Superintendent, all of the principals, department chairmen and other staff involved in evaluating the performance of the staff have been working with Dr. Charles Ashley from the University of New Hampshire. This group's goals were to review, evaluate and redesign the process and instruments that will be used in staff evaluation. The task is nearing completion. Dr. Ashley will be meeting with the school boards in May to make his report and give his recommendations.

Existing position descriptions for all areas of the operation of the school district have been reviewed and rewritten to reflect current demands and the needs of the school district. Position descriptions have been written for those areas where there were none on record. As the position descriptions are being completed, they are being submitted to the school board for its approval and adoption. By the beginning of the 1977-78 school year, there will be a position description available for each position or category of positions, and they will be considered in the evaluation of the staff performing the duties set forth in each.

PRIORITY #3:

IMPROVE THE EFFECTIVENESS AND EFFICIENCY OF THE DISTRICT'S PROGRAMMING FOR THE SPECIAL NEEDS OF THE HANDICAPPED CHILDREN.

Current Status: With the passage of Public Laws 93-380 in 1973 and P.L. 94-142 in November 1975, the education scene across our country has undergone major changes. We in Franklin have developed new procedures and policies to come in compliance with the laws as interpreted in the regulations. Developing our programs for the handicapped has taken a large amount of the staff's time this year. We have established a legal working framework, procedural manuals and trained staff in working under entirely new guidelines.

The budget reflects a significant increase in accounts for tutoring, transportation and outgoing transfer (tuition), partly due to the servicing and programming of handicapped children.

Every effort has been and is being made to provide more cost-effective programs for our handicapped children. By working with Spaulding Youth Center, with neighboring school districts, with districts in the Lakes Regions and in the Concord area, we have been able to provide cooperative programs that will meet the needs of children with similar problems in a more cost-effective manner rather than attempting to provide costly programs that would have to be supported by one district alone.

1. The first part of the document is a list of the names of the persons who were present at the meeting. The names are listed in alphabetical order.

2. The second part of the document is a list of the topics that were discussed at the meeting. The topics are listed in alphabetical order.

3. The third part of the document is a list of the actions that were taken at the meeting. The actions are listed in alphabetical order.

PRIORITY #4:

EVALUATE THIRD-PARTY ARRANGEMENTS AND DETERMINE IF THEY ARE COST EFFECTIVE.

Current Status: Under this priority, those contracts or arrangements involving a commitment of one thousand or more dollars of district funds were reviewed. Based on this review, it was determined that: the educational television service provided to the elementary schools was an instructional aid that was very valuable in enriching the program of the children in these schools and, further, that it would not be used on the high school level until we were able to provide additional receivers; that the contract for psychological services would be replaced with a more cost-effective method of identifying the needs of the district's children and staff and provide those services as needed and on a pay-as-you-go basis.

PRIORITY #5:

DEVELOP A THREE-YEAR PLAN WHICH WILL IMPROVE THE EFFICIENCY AND EFFECTIVENESS OF THE ADMINISTRATION AND SUPERVISION OF THE SCHOOL DISTRICT.

Current Status: As part of a total Supervisory Union Eighteen effort in this area, we have requested and have secured from the Commissioner of Education and Department of Education a three-year commitment of consultant time and technical assistance in reviewing our current administrative and supervisory practices. Over the past year, two consultants from the Department's Planning and Evaluation Unit have been working with our administrators. An intensive workshop was held for the administrators during the summer recess to develop more effective ways to administer and supervise the school system. We shall be working toward meeting a local and a state goal of designing and implementing a plan whereby schools will be held accountable for achieving the goals set by the local and state board of education.

Our staff will be cooperating with the State Department of Education as we all work toward developing standards that will have to be met, if we are to assure our students of a good foundation in the basic areas of instruction such as Reading/Language Arts and Mathematics.

In addition to the previously stated priorities, there were two that were of concern to Franklin alone.

PRIORITY #6:

TO PLAN AND IMPLEMENT THE INITIAL PHASE OF THE EVALUATION OF THE ELEMENTARY SCHOOLS IN FRANKLIN.

Current Status: The initial phase of the evaluation process was to identify exactly what is being taught in the elementary schools. This has been done. It is planned that we shall begin the self-evaluation process during the 1977-78 school year. This process will involve our staff in determining how our elementary schools are doing when we compare what we are teaching to what needs to be taught in order to provide our children with a sound foundation on which to build in their junior-senior high school years. Following the self-evaluation process, a group of administrators, teachers, and other support staff from other districts will come to Franklin to conduct a more formal evaluation of our elementary schools.

THE HISTORY OF THE UNITED STATES OF AMERICA

The history of the United States of America is a story of growth and change. It begins with the first settlers who came to the continent in search of a new life. They found a land of vast resources and opportunities, but also one of challenges and hardships. Over the years, the United States has grown from a small colony to a powerful nation, shaped by the dreams and struggles of its people.

The early years of the United States were marked by a period of exploration and discovery. The first settlers, the Pilgrims, came to the continent in 1620, seeking a new life in a new land. They found a land of vast resources and opportunities, but also one of challenges and hardships. Over the years, the United States has grown from a small colony to a powerful nation, shaped by the dreams and struggles of its people.

The United States has a rich and diverse history, shaped by the dreams and struggles of its people. It is a story of growth and change, of challenges and hardships, and of the triumphs of the human spirit. The United States is a land of opportunity, a land of hope, and a land of promise.

The United States is a land of opportunity, a land of hope, and a land of promise. It is a story of growth and change, of challenges and hardships, and of the triumphs of the human spirit. The United States is a land of opportunity, a land of hope, and a land of promise.

PRIORITY #7:

TO SERVE AS A RESOURCE AND PROVIDE ASSISTANCE IN THE FEASIBILITY STUDY OF AN AUTHORIZED REGIONAL ENROLLMENT AREA (AREA) PROGRAM INVOLVING FRANKLIN AS THE RECEIVING DISTRICT AND WITH HILL AND ANDOVER AS THE SENDING DISTRICTS.

Current Status: The priority has been met and our work in this area has been completed. Later in this report, you will find a follow-up to last year's report on the AREA plan.

NEGOTIATIONS UNDER THE NEW COLLECTIVE BARGAINING LAW PASSED BY THE NEW HAMPSHIRE LEGISLATURE.

The Franklin Board of Education and the Franklin Education Association ratified a collective bargaining agreement under the provisions of the New Hampshire Negotiating Law for Public employees. The contract, which is of three year duration, provides for salary increases averaging approximately five and one-half per cent over the three year period. In addition, a new health and welfare program will provide for protection against catastrophic illness through a Blue Cross/Blue Shield plan. Other aspects of the agreement provide for a grievance procedure, leaves of absence and other related matters.

The ratification was the result of several months of negotiations between the representatives of the Board of Education and the Association. In reaching an agreement which is mutually satisfactory to both sides, our energies now can be concentrated on the task of educating the pupils of Franklin without the annual task of negotiations.

The Board was represented by Gale Associates of Windsor, Vermont and Teachers were represented by Uniserv Director Russell Dumais of the New Hampshire Education Association. This was the first negotiation for the Franklin Board of Education under the provisions of a new statute which was passed by the New Hampshire legislature in December of 1975.

The teachers bargaining committee consisted of Maurice Bowler, Susan Calegari, Peter Hanson and Harry Price.

Roger Pouliot and Eugene Daniell were the members of the Franklin Board of Education that served on the Board's bargaining committee.

THE SCHOOL DISTRICT BUDGET

The task of preparing the school district budget involves many people. The members of the staff - both instructional and supportive - provide the principals with a list of their needs, along with the justification for them. These are the items they believe they will need in order to perform the tasks for which they were employed. The principals review these requests and submit them to the Superintendent's Office, where that staff draws together all of the needs for the total school district. The total budget is then presented to the school board for its review and consideration.

The first of these is the fact that the
the second is the fact that the
the third is the fact that the

the fourth is the fact that the
the fifth is the fact that the

the sixth is the fact that the
the seventh is the fact that the

the eighth is the fact that the
the ninth is the fact that the

the tenth is the fact that the
the eleventh is the fact that the

the twelfth is the fact that the
the thirteenth is the fact that the

the fourteenth is the fact that the
the fifteenth is the fact that the

the sixteenth is the fact that the
the seventeenth is the fact that the

the eighteenth is the fact that the

the nineteenth is the fact that the
the twentieth is the fact that the

the twenty-first is the fact that the
the twenty-second is the fact that the
the twenty-third is the fact that the
the twenty-fourth is the fact that the
the twenty-fifth is the fact that the
the twenty-sixth is the fact that the
the twenty-seventh is the fact that the
the twenty-eighth is the fact that the
the twenty-ninth is the fact that the
the thirtieth is the fact that the

The school board's task of determining what will be or will not be approved in providing a sound educational program is a difficult one. The board has to and does consider what is required to staff and operate a school system that will meet the needs of the students of the school district as well as the economic situation in Franklin.

In considering both the needs of the students and the economic conditions facing Franklin, only those items were included in the budget that were determined to be of the highest priority.

Although our district's need for special programs for our handicapped children and the need for alternative programs for those students who cannot learn in our traditional school system continue to grow, our resources are not growing at the same rate. We need to work together locally and at the state level to determine alternative ways of supporting and aiding the towns, cities, and school districts other than by more real estate taxes.

SCHOOL ENROLLMENTS 1961-1976

The slow and steady increase in Franklin enrollments appears to have peaked and a decline has been occurring over the past two years. It is difficult to determine whether future years will bring an increase in enrollments or whether there will continue to be a decrease.

Studies of the central New Hampshire and Lakes Region indicate significant growth in this area of the state in the coming years due to an in-migration of people.

The following are September enrollments starting in 1961:

1961 - 1276	1965 - 1443	1969 - 1580	1973 - 1807 ***
1962 - 1294	1966 - 1462	1970 - 1755	1974 - 1786
1963 - 1415	1967 - 1451	1971 - 1796 *	1975 - 1690
1964 - 1436	1968 - 1544	1972 - 1823 **	1976 - 1679

* Included 127 students in Dual Enrollment Program

** Included 131 pupils in Dual Enrollment Program

*** Included 90 seventh and eighth grade pupils from St. Mary's - Dual Enrollment Program ended.

We shall continue to monitor actual and projected enrollments and consider this information in immediate and long range planning for programs and facilities.

AUTHORIZED REGIONAL ENROLLMENT AREA (AREA)

Although the Andover School District decided not to consider entering into a long-term tuition agreement with Franklin under the AREA plan, Franklin and Hill proceeded with the negotiations of an agreement. The AREA Planning Committee had Roger Pouliot, Gene Lambert and Theodore Gladu representing Franklin with Frederick Thomson, William Cummings II and John Lynch representing Hill.

This Committee met for many nights and for many hours over a period of several months to develop an agreement that would be acceptable to both Franklin and Hill. Following public hearings and authorization to enter into the agreement by the City Council and the Hill School District meeting, a new long-term tuition agreement was finalized, signed and approved by the State of New Hampshire.

The advantages of such an agreement were given in last year's report. Copies of the AREA agreement between Franklin and Hill are on file in the Office of the Superintendent and the City Clerk's office. Anyone wishing to refer to the agreement may do so by contacting these two offices.

EDUCATIONAL PROGRAMS

We shall continue the evaluation of our existing programs; maintain those that are effective; improve on those that are not meeting the needs of students well enough; eliminate those that are no longer effective; and recommend other programs which are necessary in a comprehensive educational program, grades Kindergarten through grade twelve.

Since there is a limitation of space in this report wherein we could give a detailed explanation of the programs the school district is providing, we invite interested parents, residents of Franklin and groups to call the Superintendent and/or school principals to arrange for a session or a series of sessions in which the schools' programs could be explained.

You are all invited to visit your schools and to see the programs in action. The Board of Education again invites you to attend board meetings regularly; to attend meetings held for presenting and explaining the school district's programs; to come and observe the budget development process, as well as attend public meetings and hearings on the budget; and to express your concerns to board members so that they will be able to represent you better.

ADDITION AND RENOVATIONS TO FRANKLIN JR.-SR. HIGH SCHOOL

In last year's report there was a summary of the school building space needs at the high school and recommendations for meeting some of these space needs problems.

The report in which the Building Committee presented two plans to the Board of Education - one with and one without a gymnasium - with a strong recommendation that the plan with the gymnasium be adopted, was considered by the Board. The Board of Education, by a majority vote, decided to forward both plans to the City Council with its support for the plan with the gymnasium.

The City Council held a public hearing on the plans and also provided the voters of Franklin with an opportunity to express their preference through a referendum vote. The referendum allowed the voters three choices: the plan with a gymnasium, the plan without a gymnasium and no building and alteration program.

1. The first part of the report discusses the general situation of the country and the progress of the work during the year.

2. The second part of the report discusses the results of the work during the year and the progress of the work during the year.

3. The third part of the report discusses the results of the work during the year and the progress of the work during the year.

4. The fourth part of the report discusses the results of the work during the year and the progress of the work during the year.

5. The fifth part of the report discusses the results of the work during the year and the progress of the work during the year.

6. The sixth part of the report discusses the results of the work during the year and the progress of the work during the year.

7. The seventh part of the report discusses the results of the work during the year and the progress of the work during the year.

8. The eighth part of the report discusses the results of the work during the year and the progress of the work during the year.

9. The ninth part of the report discusses the results of the work during the year and the progress of the work during the year.

Although there was no decisive vote on any of the three individual choices, the combined vote of the people supporting one or the other building program exceeded the vote of those who wanted no building program.

The City Council voted to support funding the plan without a gymnasium and authorized contracting the services of the W.M. Design Group as the architectural firm for the building program.

A contract with this firm has been signed. The schematic design and design development stages of the building program are well underway. It is hoped that the addition can be finished as soon as possible so that the overcrowded conditions in the elementary schools and high school can be eased. Since the Parker C. Hancock School was destroyed by fire, the crowded conditions in all of our schools have caused us to limit our programs. It is necessary for us to have adequate space and facilities if we are to serve the needs of all of our students.

ACKNOWLEDGEMENT OF ASSISTANCE

The Administration expresses its thanks and appreciation for all of the assistance rendered to the school system and to the students by the Board of Education, City Council, City Manager, The School Building Space Needs Committee, the School Building Committee, the AREA Planning Committee, the many organizations and parents of Franklin.

The school children of Franklin are being educated well and the Administration would like to take this opportunity to thank the staffs of the Franklin Jr.-Sr. High School, the Hancock Annex, the Bessie C. Rowell School and the Dr. Paul Smith School for the fine job they have done this year.

Most of all the Administration would like to thank you, the taxpayers and parents, for the excellent support we have received. You have been more than understanding and most generous.

Respectfully submitted,

Fokion Lafionatis
Superintendent of Schools

Paul Fillion
Assistant Superintendent of Schools

Roland J. Desrochers
Business Administrator

CLASS OF 1976 - FRANKLIN HIGH SCHOOL

Deborah Ann Adams	Karen Lee Dow	Kim Marie McDonald
James P. F. Ash	Thomas Paul Dubia	Robert Louis McDonald, Jr.
Francis J. Badger	Kenneth Dufault	Gary W. Mead
Thomas Baranowski III	Alan P. Duhamel	Carl Edgar Meyerhoefer
Brian David Barry	* Lisa Marie Dustin	* Sandra Gail Miller
Velma Louise Bartlett	Daniel Alan Estee	Douglas John Morin
Janva L. Battye	Susan Elizabeth Fife	Allison Kay Morrill
Donald J. Beaudet	Douglas A. Fillion	James A. Nadeau
Lee Ann Beaupre	Cynthia L. French	* Jean Marie Novak
Charlene Susan Bell	* Marjolaine J. Germain	* Audrey Ellen O'Rourke
* Sandra Jean Bil	* Laurel Jayne Goodwin	* Deborah Lee Ostrow
* Eva Marie Brough	* Carol Jean Gosselin	* Deborah Joan Packer
Randall Scott Brown	* Donna Marie Gosselin	Alan Joseph Pelletier
Larry William Burbank	* Jean Mary Goyette	Michael Lucien Pevine
Robert G. Burdick	* Joan Marie Goyette	Gerard Joseph Pouliot
* Forrest Alan Burney	John Frank Hanright, Jr.	Bruce J. Quimby
Richard Byers	Donald E. Hanson	Jean R. Rayno
Kimberly J. Calley	Thomas Havey	* Catherine Denine Reynolds
* Timothy Carignan	Bruce R. Hebert	Stephen Leo Robichaud
Jacquelyn J. Carr	Carole Lee Hemeon	Debra Ann Ross
* Cathy Jean Carter	Twila Dawn Henderson	Gregory W. Sargent
* Gail Patricia Cate	Deborah Lynn Hunter	* Jeffrey W. Scott
Susan Ellen Cilley	Andrea R. Joyal	Elizabeth Lee Shelley
Brian Wayne Clogston	Elizabeth J. Keegan	James B. Shelley
Dale James Cook	Cindy Keniston	Leslie Elizabeth Sneed
* Shirley Ann Cooper	Brian Keith Kulacz	Eric W. Snyder
Leo F. Cote	Gary Walter Kulacz	Lori Anne Swett
Theresa A. Cote	Mark James Lafionatis	Jane M. Sylvestre
* Mary Frances Cushing	William Carl Laflamme	* Miles B. Szwed
* Patricia Ann Dane	* Cynthia Marie Lambert	Timothy C. Trachy
Thomas Alan DeLorge	Bernard Mailloux	Lisa Renee Truchon
Melvin Denish	Steven Michael Mango	Salvatore Vespa
Andrew Paul Desrochers	Phillip F. Mansfield	Kenneth R. Vidal
Debra Joy Desrosiers	Mark Raymond Marceau	Albert E. Woods, Jr.
Dave Omer Dodge	* Tracy Ann Marrapese	Cecelia Ann Yeager

* Four-Year Honor Students

SCHOLARSHIPS AND AWARDS

Arion Award for Music	Lori Anne Swett
Business Education Award	Lori Anne Swett
Dramatics Award	Lisa Marie Dustin
Home Economics Award	Karen Lee Dow
Industrial Arts Award	Thomas Havey
Rayno Basketball Award	Daniel Alan Estee
The Athletic Association Award	Jeffrey W. Scott Daniel Alan Estee Charlene Susan Bell
Morin Athletic Award	Jeffrey W. Scott
Bausch and Lomb Science Award	Jeffrey W. Scott
Rodney Griffin, II Mathematics Award	Deborah Lee Ostrow
Kiwanis English Award	Patricia Ann Dane
Social Science Award	Jeffrey W. Scott
Loyalty Awards	Gail Patricia Cate Jeffrey W. Scott
Salutatory Award	Jeffrey W. Scott
Valedictory Award	Patricia Ann Dane

FINANCIAL AID TO FRANKLIN AREA RESIDENTS AS OF JUNE 1976

Eva Marie Brough New Hampshire Vocational-Technical College	F.H.S. Alumni Scholarship B.E.O.G.
Forrest Alan Burney New Hampshire Technical Institute	A.F.L.-C.I.O. Scholarship
Timothy Carignan University of New Hampshire- Thompson School	Work Study Summer Work Study B.E.O.G. Grant U.N.H. Loan
Cathy Jean Carter Syracuse University	Dollars for Scholars
Gail Patricia Cate Plymouth State College	Herman N. Donegan Memorial Bessie C. Rowell Memorial Franklin Lodge of Elks

Susan Ellen Cilley
Becker Junior College

B.E.O.G.
S.E.O.G.
N.D.S.L.
Work Study

Brian Wayne Clogston
University of New Hampshire

Kiwanis, New England Division
Franklin Kiwanis Scholarship
Dollars for Scholars
U.N.H. Loan
Work Study

Dave Omer Dodge
New Hampshire Vocational Technical College

B.E.O.G.
Work Study

Lisa Marie Dustin
New Hampshire Technical Institute

Franklin Lodge of Elks

Daniel Alan Estee
University of New Hampshire

F.H.S. Alumni Scholarship
S.E.O.G.
William Brough Memorial
Work Study

Carol Jean Gosselin
University of New Hampshire

Summer Work Study

Carole Lee Hemeon
Plymouth State College

Dollars for Scholars
F-T-N Foundation

Elizabeth J. Keegan
University of New Hampshire

Franklin Kiwanis Scholarship
Tuition Grant
Work Study
Summer Work Study

Cynthia Marie Lambert
Keene State College

Franklin Order of Elks

Mark Raymond Marceau
Keene State College

B.E.O.G.
K.S.C. Scholarship

Jean Marie Novak
St. Elizabeth's Hospital School of Nursing

Franklin Women's Club
Dr. Robert O. Beaudet Scholarship
F-T-N Foundation
F.H.S. Student Council Scholarship

Audrey Ellen O'Rourke
Boston University

B.U. Grant
Student Loan
Work Study

Deborah Lee Ostrow
Wheaton College

B.E.O.G.
Wheaton College
N.D.S.L.
Work Study

Alan Joseph Pelletier
Florida Institute of Technology

B.E.O.G.
F-T-N Foundation
Dollars for Scholars

1890

1890

1891

1891

1892

1892

1893

1893

1894

1894

1895

1895

1896

1896

1897

1897

1898

1898

1899

1899

1900

1900

1901

1901

1902

1902

1903

1903

1904

1904

1905

1905

1906

1906

1907

1907

1908

1908

1909

1909

1910

1910

1911

1911

1912

1912

1913

1913

1914

1914

1915

1915

1916

1916

1917

1917

1918

1918

1919

1919

1920

1920

1921

1921

1922

1922

1923

1923

1924

1924

1925

1925

1926

1926

1927

1927

1928

1928

1929

1929

1930

1930

1931

1931

1932

1932

1933

1933

1934

1934

Jeffrey W. Scott
U.S. Military Academy at West Point

Four-Year Scholarship

Kenneth R. Vidal
Vermont Technical College

B.E.O.G.
S.E.O.G.
Work Study

OTHER LOCAL RECIPIENTS

Donna Ann Corbitt
F.H.S. Class of 1975
Colby-Sawyer College

Franklin Jr. Women's Club
John Thompson Memorial
Stephen B. Jewett Memorial
Dollars for Scholars

Rebecca J. Smith
F.H.S. Class of 1974
Northeastern University

Dollars for Scholars

Stephen E. Grzelak
F.H.S. Class of 1974
Babson College

Dollars for Scholars

Roy D. Gilbreth
F.H.S. Class of 1971
Wake Forest University School of Law

Dollars for Scholars
A.F.L. - C.I.O.

Janet M. Fillion
New Hampshire Technical Institute

Business and Professional
Women's Club

TABLE OF REGISTRATION AND ATTENDANCE

for school year ending June 30, 1976

	<u>Kinder-</u> <u>garten</u>	<u>Elem.</u>	<u>Jr.</u> <u>High</u>	<u>Sr.</u> <u>High</u>	<u>Totals</u>
Grade	K	1-6	7-8	9-12	K-12
Enrollment	119	601	337	650	1707
Boys	65	320	166	332	883
Girls	54	281	171	318	824
Average Daily Attendance	53.7	561.4	310.8	566.6	1492.5
Average Daily Absence	5.1	33.9	22.6	48.1	109.7
Average Daily Membership	58.8	595.3	333.4	614.7	1602.2
Percent of Attendance	91.3	94.3	93.2	92.2	93.2

1. *Introduction*

2. *Methodology*

3. *Results*

4. *Discussion*

5. *Conclusion*

6. *References*

7. *Appendix*

8. *Notes*

9. *Tables*

10. *Figures*

11. *Summary*

12. *Abstract*

13. *Keywords*

14. *Index*

15. *Glossary*

16. *References*

17. *Appendix*

Year		Country		GDP (USD)	
1980	1981	USA	Japan	1000	500
1982	1983	USA	Japan	1100	550
1984	1985	USA	Japan	1200	600
1986	1987	USA	Japan	1300	650
1988	1989	USA	Japan	1400	700
1990	1991	USA	Japan	1500	750
1992	1993	USA	Japan	1600	800
1994	1995	USA	Japan	1700	850
1996	1997	USA	Japan	1800	900
1998	1999	USA	Japan	1900	950
2000	2001	USA	Japan	2000	1000
2002	2003	USA	Japan	2100	1050
2004	2005	USA	Japan	2200	1100
2006	2007	USA	Japan	2300	1150
2008	2009	USA	Japan	2400	1200
2010	2011	USA	Japan	2500	1250
2012	2013	USA	Japan	2600	1300
2014	2015	USA	Japan	2700	1350
2016	2017	USA	Japan	2800	1400
2018	2019	USA	Japan	2900	1450
2020	2021	USA	Japan	3000	1500

SUPERVISORY UNION EIGHTEEN
SCHOOL CALENDAR
1977 - 1978
FRANKLIN - HILL - WINNISQUAM REGIONAL

	M	T	W	Th	F		M	T	W	Th	F
September		6	7	(8)	9	February			1	2	3
	12	13	14	15	16		6	7	8	9	10
	19	20	21	22	23		13	14	15	16	17
	26	27	28	29	30		X	X	X	X	X
							27	28			
October	3	4	5	6	7	March			1	2	3
	X	11	12	13	X		6	7	8	9	10
	17	18	19	20	21		13	14	15	16	17
	24	25	26	27	28		X	21	22	23	24
	31						27	28	29	30	31
November		1	2	3	4	April	3	4	5	6	7
	7	8	9	X	X		10	11	12	13	14
	14	15	16	17	18		17	18	19	20	21
	21	22	23	X	X		X	X	X	X	X
	28	29	30								
December				1	2	May	1	2	3	4	5
	5	6	7	8	9		8	9	10	11	12
	12	13	14	15	16		15	16	17	18	19
	19	20	21	22	23		22	23	24	25	26
	X	X	X	X	X		29	X	31		
January	X	3	4	5	6	June				1	2
	9	10	11	12	13		5	6	7	8	9
	16	17	18	19	20		12	13	14	15	16
	23	24	25	26	27		19	20	21	22	23
	30	31					26	(27)	28		

SEPTEMBER THROUGH JANUARY 31 - 95 DAYS

FEBRUARY THROUGH JUNE 28 - 95 DAYS

* * * *

September 5, 1977 - Labor Day

September 6 and 7, 1977 - Staff Orientation/Preparation Workshops for School Opening

September 8, 1977 - SCHOOLS OPEN - Students Report

October 10, 1977 - Columbus Day

October 14, 1977 - Teachers Convention

November 10, 1977 - Staff Workshop (Reading/Minimum Competencies)

November 11, 1977 - Veterans Day

November 24 and 25, 1977 - THANKSGIVING RECESS

December 23, 1977 (close) - January 3, 1978 (reopen) - CHRISTMAS RECESS

February 17, 1978 (close) - February 27, 1978 (reopen) - WINTER RECESS

March 20, 1978 - Staff Workshop (Reading/Minimum Competencies)

April 21, 1978 (close) - May 1, 1978 (reopen) - SPRING RECESS

May 30, 1978 - Memorial Day

June 27, 1978 - SCHOOLS CLOSE (Students' School Year Ends)

June 28, 1978 - Staff Workshop Session for Closing Schools

* * * *

* * * * *
MARKING PERIODS:

* Term I Nov. 9, 1977 *
* Term II Jan. 27, 1978 *
* Term III April 7, 1978 *
* Term IV June 20, 1978 **

* **Subject to change due
* to "Snow-Days" *
* * * * *

THIS CALENDAR OF 190 DAYS:

(1) ALLOWS FOR FIVE (5) "SNOW DAYS

(2) ALLOWS FOR FIVE (5) OTHER THAN SCHOOL DAYS FOR STAFF WORKSHOPS AND OTHER SCHOOL RELATED WORK ON SEPTEMBER 6 & 7, 1977; NOVEMBER 10, 1977; MARCH 20, 1978 AND JUNE 28, 1978 (THIS DATE (6/28) IS SUBJECT TO CHANGE DEPENDING ON NUMBER OF SNOW DAYS USED).

ONE HUNDRED EIGHTY (180) DAYS REQUIRED ATTENDANCE FOR INSTRUCTIONAL PURPOSES: IF NO "SNOW-DAYS" ARE NEEDED FOR MAKE-UP, THE 180TH DAY WILL BE ON JUNE 20, 1978.

CITY OF FRANKLIN

MUNICIPAL CALENDAR FOR 1977

This calendar lists meeting dates, holidays, deadline dates, annual departmental recurrences, and other items of importance to City Officials and employees.

MARCH

- 7 Monday ----- Council Meeting.
- 9 Wednesday ----- Zoning Board of Adjustment Meeting.
- 15 Tuesday ----- Read Water Meters - Willow Hill Area.
- 22 Tuesday ----- Planning Board Meeting.
- 23 Wednesday ----- Last day to mail out inventories.
- 31 Thursday ----- Last day for Junk Dealer's Licenses.
Last day for Motor Vehicle Permits -
Commercial - Tractor & Trailers.
Last day of all-night parking ban.
Last day for registration under staggered
system (Birth month).

APRIL

- 4 Monday ----- -Council Meeting.
- 13 Wednesday ----- Zoning Board of Adjustment Meeting.
- 15 Friday ----- Last day for filing Veterans' Exemptions.
Last day for filing Elderly Exemptions.
Last day for receiving inventories.
Read Water Meters - West Franklin Area
- 25 Monday ----- Fast Day
- 26 Tuesday ----- Planning Board Meeting.
Monday's Rubbish Pickup Today.
Spring Rubbish Pickup
- 30 Saturday ----- Last day for renewal of billiard halls &
bowling alleys permits.
On or before April 30th - dog must be
Licensed for 1977.

MAY

- 2 Monday ----- Council Meeting.
- 11 Wednesday ----- Zoning Board of Adjustment Meeting.
- 16 Monday ----- Begin paint striping on street. (Tentative).
Read Water Meters - Prospect Hill/Elkins
and downtown Franklin Area.
- 25 Tuesday ----- Planning Board Meeting.
- 28 Saturday ----- Beaches open on weekends.
- 30 Monday ----- Memorial Day
- 31 Tuesday ----- Last day for Assessor to commit Resident Tax
Warrant to Tax Collector.
Last day for dog licenses.
Monday Rubbish Pickup Today.

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains. The number of transformed cells was determined by the number of colonies obtained after plating on the selective medium. The results are the mean of three independent experiments. Error bars represent standard deviation.

... ..

[illegible]

..... yabnoM
 yabnocheM
 yabn uI
 yabn uI
 yabnoM uI
 yabnoM uI

[illegible]

1. **Author:** Dr. [Name]
 2. **Title:** [Title]
 3. **Journal:** [Journal]
 4. **Volume:** [Volume]
 5. **Issue:** [Issue]
 6. **Page:** [Page]

[illegible]

15

1. The first step is to identify the problem.
 2. The second step is to define the problem.
 3. The third step is to analyze the problem.
 4. The fourth step is to develop a solution.
 5. The fifth step is to implement the solution.
 6. The sixth step is to evaluate the solution.
 7. The seventh step is to monitor the solution.
 8. The eighth step is to maintain the solution.
 9. The ninth step is to improve the solution.
 10. The tenth step is to document the solution.

1950-1951 1952-1953 1954-1955 1956-1957 1958-1959 1960-1961 1962-1963 1964-1965 1966-1967 1968-1969 1970-1971 1972-1973 1974-1975 1976-1977 1978-1979 1980-1981 1982-1983 1984-1985 1986-1987 1988-1989 1990-1991 1992-1993 1994-1995 1996-1997 1998-1999 2000-2001 2002-2003 2004-2005 2006-2007 2008-2009 2010-2011 2012-2013 2014-2015 2016-2017 2018-2019 2020-2021 2022-2023 2024-2025 2026-2027 2028-2029 2030-2031 2032-2033 2034-2035 2036-2037 2038-2039 2040-2041 2042-2043 2044-2045 2046-2047 2048-2049 2050-2051 2052-2053 2054-2055 2056-2057 2058-2059 2060-2061 2062-2063 2064-2065 2066-2067 2068-2069 2070-2071 2072-2073 2074-2075 2076-2077 2078-2079 2080-2081 2082-2083 2084-2085 2086-2087 2088-2089 2090-2091 2092-2093 2094-2095 2096-2097 2098-2099 2100-2101 2102-2103 2104-2105 2106-2107 2108-2109 2110-2111 2112-2113 2114-2115 2116-2117 2118-2119 2120-2121 2122-2123 2124-2125 2126-2127 2128-2129 2130-2131 2132-2133 2134-2135 2136-2137 2138-2139 2140-2141 2142-2143 2144-2145 2146-2147 2148-2149 2150-2151 2152-2153 2154-2155 2156-2157 2158-2159 2160-2161 2162-2163 2164-2165 2166-2167 2168-2169 2170-2171 2172-2173 2174-2175 2176-2177 2178-2179 2180-2181 2182-2183 2184-2185 2186-2187 2188-2189 2190-2191 2192-2193 2194-2195 2196-2197 2198-2199 2200-2201 2202-2203 2204-2205 2206-2207 2208-2209 2210-2211 2212-2213 2214-2215 2216-2217 2218-2219 2220-2221 2222-2223 2224-2225 2226-2227 2228-2229 2230-2231 2232-2233 2234-2235 2236-2237 2238-2239 2240-2241 2242-2243 2244-2245 2246-2247 2248-2249 2250-2251 2252-2253 2254-2255 2256-2257 2258-2259 2260-2261 2262-2263 2264-2265 2266-2267 2268-2269 2270-2271 2272-2273 2274-2275 2276-2277 2278-2279 2280-2281 2282-2283 2284-2285 2286-2287 2288-2289 2290-2291 2292-2293 2294-2295 2296-2297 2298-2299 2300-2301 2302-2303 2304-2305 2306-2307 2308-2309 2310-2311 2312-2313 2314-2315 2316-2317 2318-2319 2320-2321 2322-2323 2324-2325 2326-2327 2328-2329 2330-2331 2332-2333 2334-2335 2336-2337 2338-2339 2340-2341 2342-2343 2344-2345 2346-2347 2348-2349 2350-2351 2352-2353 2354-2355 2356-2357 2358-2359 2360-2361 2362-2363 2364-2365 2366-2367 2368-2369 2370-2371 2372-2373 2374-2375 2376-2377 2378-2379 2380-2381 2382-2383 2384-2385 2386-2387 2388-2389 2390-2391 2392-2393 2394-2395 2396-2397 2398-2399 2400-2401 2402-2403 2404-2405 2406-2407 2408-2409 2410-2411 2412-2413 2414-2415 2416-2417 2418-2419 2420-2421 2422-2423 2424-2425 2426-2427 2428-2429 2430-2431 2432-2433 2434-2435 2436-2437 2438-2439 2440-2441 2442-2443 2444-2445 2446-2447 2448-2449 2450-2451 2452-2453 2454-2455 2456-2457 2458-2459 2460-2461 2462-2463 2464-2465 2466-2467 2468-2469 2470-2471 2472-2473 2474-2475 2476-2477 2478-2479 2480-2481 2482-2483 2484-2485 2486-2487 2488-2489 2490-2491 2492-2493 2494-2495 2496-2497 2498-2499 2500-2501 2502-2503 2504-2505 2506-2507 2508-2509 2510-2511 2512-2513 2514-2515 2516-2517 2518-2519 2520-2521 2522-2523 2524-2525 2526-2527 2528-2529 2530-2531 2532-2533 2534-2535 2536-2537 2538-2539 2540-2541 2542-2543 2544-2545 2546-2547 2548-2549 2550-2551 2552-2553 2554-2555 2556-2557 2558-2559 2560-2561 2562-2563 2564-2565 2566-2567 2568-2569 2570-2571 2572-2573 2574-2575 2576-2577 2578-2579 2580-2581 2582-2583 2584-2585 2586-2587 2588-2589 2590-2591 2592-2593 2594-2595 2596-2597 2598-2599 2600-2601 2602-2603 2604-2605 2606-2607 2608-2609 2610-2611 2612-2613 2614-2615 2616-2617 2618-2619 2620-2621 2622-2623 2624-2625 2626-2627 2628-2629 2630-2631 2632-2633 2634-2635 2636-2637 2638-2639 2640-2641 2642-2643 2644-2645 2646-2647 2648-2649 2650-2651 2652-2653 2654-2655 2656-2657 2658-2659 2660-2661 2662-2663 2664-2665 2666-2667 2668-2669 2670-2671 2672-2673 2674-2675 2676-2677 2678-2679 2680-2681 2682-2683 2684-2685 2686-2687 2688-2689 2690-2691 2692-2693 2694-2695 2696-2697 2698-2699 2700-2701 2702-2703 2704-2705 2706-2707 2708-2709 2710-2711 2712-2713 2714-2715 2716-2717 2718-2719 2720-2721 2722-2723 2724-2725 2726-2727 2728-2729 2730-2731 2732-2733 2734-2735 2736-2737 2738-2739 2740-2741 2742-2743 2744-2745 2746-2747 2748-2749 2750-2751 2752-2753 2754-2755 2756-2757 2758-2759 2760-2761 2762-2763 2764-2765 2766-2767 2768

1

100-100000

----- yellow
----- yellow
----- yellow

●

[illegible]

35

JUNE

6 Monday ----- Council Meeting.
8 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Wednesday ----- Read Water Meters - Willow Hill Area.
27 Monday ----- Opening of parks & playgrounds.
Opening day of 1st swimming instruction session.
28 Tuesday ----- Planning Board Meeting.

JULY

4 Monday ----- Fourth of July.
5 Tuesday ----- Monday Rubbish Pickup Today.
Council Meeting.
13 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Friday ----- Read Water Meters - West Franklin Area..
25 Monday ----- 2nd instruction session of swimming lessons.
26 Tuesday ----- Planning Board Meeting.

AUGUST

1 Monday ----- Council Meeting.
10 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Monday ----- Read Water Meters - Prospect Hill/Elkins
and downtown Franklin Area.
18 Thursday ----- Swimming instructions end.
23 Tuesday ----- Planning Board Meeting.
Obtain tax rate from Tax Commission -- Tax
Warrant to be committed to Tax Collector
within 30 days.

SEPTEMBER

5 Monday ----- Labor Day.
6 Tuesday ----- Beaches Close.
Monday Rubbish Pickup Today.
7 Wednesday ----- Council Meeting. Appointments made to
Highway Safety & Conservation Commissions.
14 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Thursday ----- Read Water Meters - Willow Hill Area.
27 Tuesday ----- Planning Board Meeting.

OCTOBER

3 Monday ----- Council Meeting.
10 Monday ----- Columbus Day
11 Tuesday ----- Monday Rubbish Pickup Today.
12 Wednesday ----- Zoning Board of Adjustment Meeting.
14 Friday ----- Read Water Meters - West Franklin Area.
24-29 ----- Fall rubbish pickup. (Tentative.)
Pickup Park Benches & Trash Barrels.
25 Tuesday ----- Planning Board Meeting.

... ..

Monday
Tuesday
Wednesday
Thursday
Friday
Saturday
Sunday

Monday
Tuesday
Wednesday
Thursday
Friday
Saturday
Sunday

Monday
Tuesday
Wednesday
Thursday
Friday
Saturday
Sunday

Monday
Tuesday
Wednesday
Thursday
Friday
Saturday
Sunday

Monday
Tuesday
Wednesday
Thursday
Friday
Saturday
Sunday

NOVEMBER

1 Tuesday ----- All-night parking ban starts.
7 Monday ----- Council Meeting.
9 Wednesday ----- Zoning Board of Adjustment Meeting.
11 Friday ----- Veteran's Day.
15 Tuesday ----- Read Water Meters - Prospect Hill/Elkins
and downtown Franklin Area .
22 Tuesday ----- Planning Board Meeting.
City Elections.
24 Thursday ----- Thanksgiving Day.
25 Friday ----- Thursday Rubbish Pickup Today.

DECEMBER

1 Thursday ----- Last day to submit proposed budget to
Council.
Last day to pay County Tax.
5 Monday ----- Council Meeting.
14 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Thursday ----- Read Water Meters - Willow Hill Area .
25 Sunday ----- Christmas Day.
27 Tuesday ----- Monday Rubbish Pickup Today.
31 Saturday ----- Close City books today.
Pinball machine licenses expire.
Sunday Permits expire.
Taxi Permits expire.

JANUARY - 1978

1 Sunday ----- New Year's Day.
3 Tuesday ----- Monday's Rubbish Pickup Today.
3-7 ----- Christmas Tree Pickup (Tentative).
9 Monday ----- Inaugural and Council Meeting.
11 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Monday ----- Read Water Meters - West Franklin Area.
24 Tuesday ----- Planning Board Meeting.
Last day for budget to be presented to
Council for action.

FEBRUARY

6 Monday ----- Council Meeting.
8 Wednesday ----- Zoning Board of Adjustment Meeting.
15 Wednesday ----- Read Water Meters - Prospect Hill/Elkins
and downtown Franklin Area.
20 Monday ----- Washington's Birthday.
21 Tuesday ----- Monday's Rubbish Pickup Today.
28 Tuesday ----- Planning Board Meeting.

[The page contains faint, illegible text and markings, possibly bleed-through from the reverse side.]



MAR 11 1994

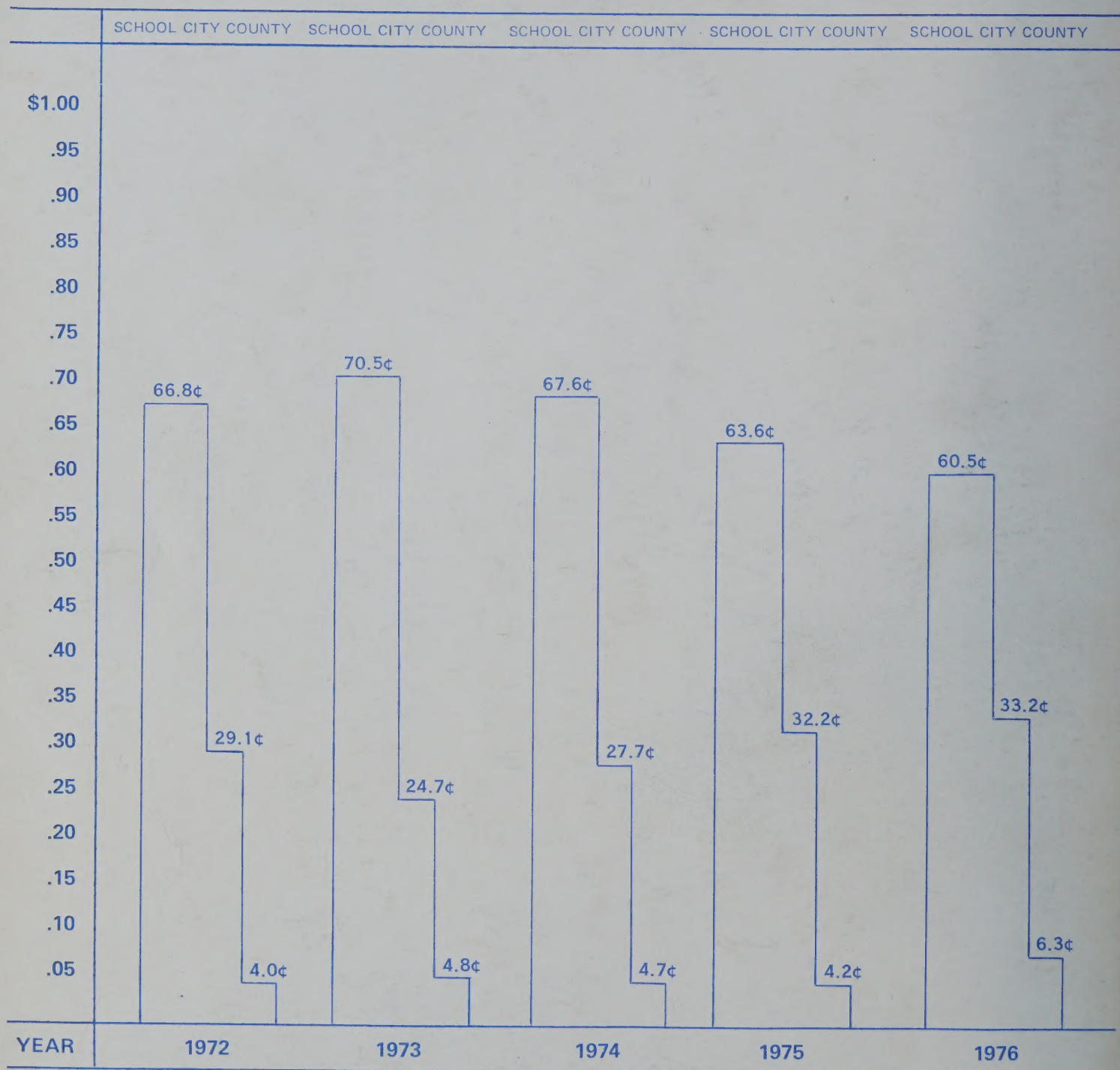
SEP 30 1994

New Hampshire State Library



3 4677 00186082 9

GRAPHIC TAX RATE COMPUTATION



YOUR TAX DOLLAR AND WHERE IT GOES